

**State of Indiana
Commission for Higher Education**

Minutes of Meeting

Thursday, October 10, 2019

I. CALL TO ORDER

The Commission for Higher Education met in regular session starting at 1:00 p.m. at Ivy Tech Community College Kokomo, 1815 E Morgan Street, Kokomo, IN 46901, with Al Hubbard presiding.

ROLL CALL OF MEMBERS AND DETERMINATION OF A QUORUM

Members Present: Mike Alley, Dennis Bland, Jon Costas, Trent Engbers, Jud Fisher, Coleen Gabhart, Al Hubbard, Chris LaMothe, Dan Peterson, Beverley Pitts, John Popp and Alfonso Vidal

Members Absent: Lisa Hershman and Chris Murphy

CHAIR'S REPORT

On behalf of the Commission, I would like to thank the Ivy Tech Community College Kokomo leadership for your hospitality last evening and hosting our meeting today.

We learned this morning that the date of the State of Higher Education Address has changed to Tuesday, February 11, 2020, to be a combined event with a 21st Century Scholars 30th Anniversary Celebration event at the Statehouse. Commission staff are preparing a full day of events and activities to precede the Address. This will be the first of many activities throughout 2020 to celebrate this important milestone of the Scholars program and we hope you all can attend.

COMMISSIONER'S REPORT

Commissioner Lubbers began her report stating last month, I provided an update on our staff's reorganization – in light of departures, new hires and changing roles. Today, we have with us our new Director of Finance, Jasmine Williams, and I wanted to take a moment to introduce her. Jasmine comes to us from the Budget Agency, and has hit the ground running.

We have an election coming in November and I think it would be appropriate for us to recognize the service of one of the members of our Commission who has been Mayor of Valparaiso for 16 years. He will be completing his very extraordinary leadership for city although I know he will remain engaged in many ways. I had a chance to look back at the speech you offered in January this year when you were actually projecting your future and your replacement coming in November. I was reminded of the quality of leadership that you have provided in so many ways and we've been great beneficiaries of this on the

Commission. Jon was actually the chair when I came to the Commission and was engaged in the interview process at that point. He was gone for a while and we convinced him to come back again and serve in this capacity. The value-added that he has provided is really amazing and I just wanted to take a moment to acknowledge your leadership here but also for the great city of Valparaiso and also for our state.

While CHE's statutory charge is primarily focused on public institutions, we value the strength of our private schools as well which serve many Hoosier students. Last week, Independent Colleges of Indiana released the results of an economic impact study on the collective benefits of their schools. In summary, ICI colleges were found to have \$5.4 billion annual impact on Indiana with the colleges employing over 22,000 Hoosiers, making the sector the 7th largest employer in the state. In serving the state's talent pipeline, the colleges produce 30 percent of Indiana's bachelor's degrees – a good story for ICI colleges and the state.

Usually I use this time to highlight activities, but today I want to do something a little different by highlighting a recent article that ran in Inside Higher Ed – entitled Why Higher Education Will Change. It was written by Steven Mintz who is a senior advisor to the President of Hunter College. I think it's especially relevant as we continue the strategic planning process. He cites eight reasons why changes in higher education are imperative and why innovation is essential.

1. Because students have changed – we know this is true as we focus more on the post-traditional student as well as recent high school students who access college.
2. Because students' and parents' priorities have shifted. While the benefits of higher education are many, we know from our Gallup work and other studies that students expect a pay-off from their higher education.
3. Because expectations about graduation rates, the quality of teaching, and the range of student services have risen sharply. Learning outcomes and a focus on completion place a greater emphasis of high quality teaching.
4. Because the higher education ecosystem has changed. New providers and increased competition for students are causing pressure on institutions to show value.
5. Because our teaching is too often outmoded. We have seen the call for more individualized education around consumer and employer needs.
6. Because colleges and universities financial model is under severe stress. Earlier today, we considered the need to look at financial realities and enrollment patterns in the proprietary sectors but many of these concerns apply to all institutions of learning.
7. Because the economy is rapidly shifting and the skills expected by employers are changing. That's why we have been pushing right fit, employer needs, economic realities and – pathways for students to address lifelong learning needs.
8. And, lastly, because higher education's promise to open opportunities in the job market proves false for too many students. One could argue with this one – especially compared to opportunities for individuals without higher education credentials – but the truth is too many students don't complete, have unacceptable debt or question the career decisions they have made.

He cites many high impact practices that are addressing these concerns, and in Indiana we're focused on each one – raising persistence and completion rates; reaching out to new markets; embedding career preparation into the undergraduate experience; and scaling high impact practices.

I think this is important context for the work we're doing in partnership with the colleges and universities to develop and implement a new state higher education strategic plan.

CONSIDERATION OF THE MINUTES OF THE SEPTEMBER, 2019 COMMISSION MEETING

R-19-07.1 RESOLVED: That the Commission for Higher Education hereby approves the Minutes of the September, 2019 regular meeting. (Motion – Costas, second – Vidal, unanimously approved)

II. PUBLIC SQUARE

A. The Role of the States in Quality Assurance

1. Dr. David Tandberg, Vice President of Policy Research and Strategic Initiatives, State Higher Education Executive Officers Association

As the Commission continues to develop our next strategic plan for higher education, we have the opportunity to discuss the role of states in quality assurance, as well as how we define and measure quality credential attainment. Today we are joined by Dr. David Tandberg, Vice President of Policy Research and Strategic Initiatives from "SHEEO."

III. Business Items

A. 2019 Fall Enrollment Update

Each Fall Indiana's public institutions submit enrollment data to the Commission. Sean Tierney provided an update on the current enrollment trends for this term.

B. Academic Degree Programs for Expedited Action

1. Bachelor of Science in Data Science to be offered by Indiana University East, Indiana University Purdue University Indianapolis, Kokomo, South Bend, and Southeast
2. Master of Science in Global Health and Sustainable Development to be offered by Indiana University Purdue University Indianapolis
3. Bachelor of Science in Cybersecurity and Global Policy to be offered by Indiana University Bloomington
4. Bachelor of Arts/Bachelor of Science in Informatics and Interactive Media Arts to be offered by Indiana University South Bend

R-19-07.2 RESOLVED: That the Commission for Higher Education hereby approves the following academic degree programs, in accordance with the background information provided in this agenda item. (Motion – Fisher, second – Alley, unanimously approved)

C. Capital Projects for Expedited Discussion

1. University of Southern Indiana – Health Professions Classroom Renovation and Expansion

R-19-07.3 RESOLVED: That the Commission for Higher Education hereby approves the following capital project, in accordance with the background information provided in this agenda item. (Motion – Vidal, second – Fisher, unanimously approved)

III. INFORMATION ITEMS

- A. Academic Degree Programs Awaiting Action
- B. Academic Degree Actions Taken By Staff
- C. Media Coverage

**IV. OLD BUSINESS
NEW BUSINESS**

There was none.

V. ADJOURNMENT

The meeting was adjourned at 2:30 P.M.

Al Hubbard, Chair

Mike Alley, Secretary