

## Employers Are Raising the Bar

- ★ 91% of employers say that they are "asking employees to take on more responsibilities and to use a broader set of skills than in the past"
- ★ 90% of employers say that their "employees are expected to work harder to coordinate with other departments than in the past."
- ★ 88% of employers say that "the challenges their employees face are more complex than they were in the past."
- ★ 88% of employers agree that "to succeed in their companies, employees need higher levels of learning and knowledge than they did in the past"

Source: "Raising the Bar: Employers' Views on College Learning in the Wake of the Economic Downturn" (Hart Research Associates for AAC&U, 2010)

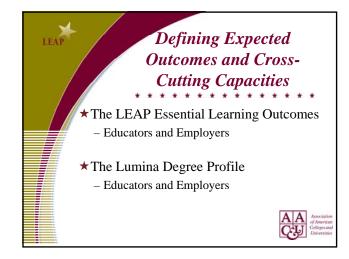
## Key Capabilities Open the Door for Career Success and Earnings

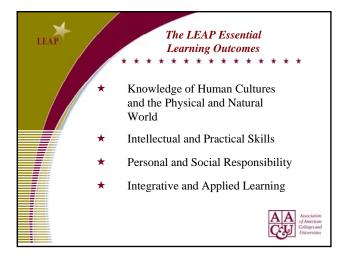
"Irrespective of college major or institutional selectivity, what matters to career success is students' development of a **broad set of crosscutting capacities...**"

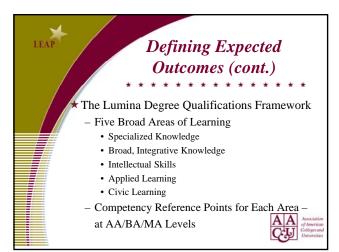
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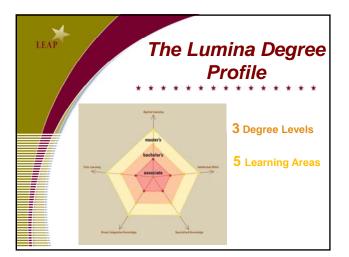
Anthony Carnevale, Georgetown University Center on Education and the Workforce

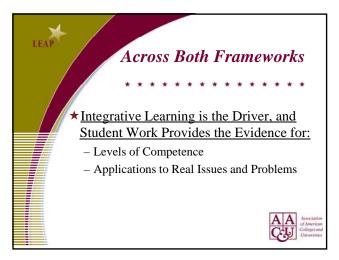


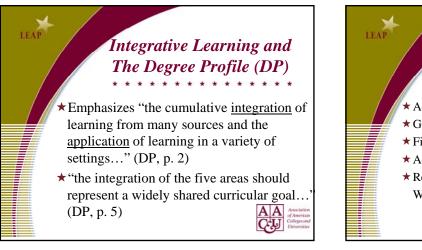


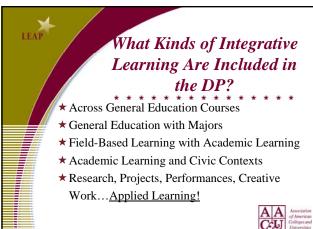










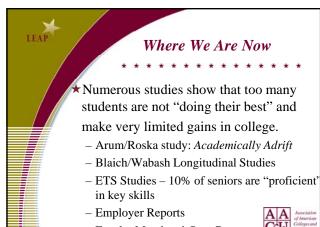




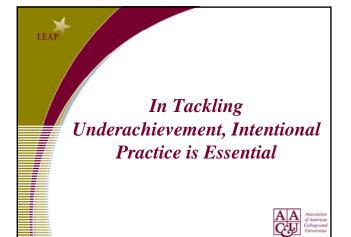
The DP Asks Us to Shift from My Work – Each Course is a Silo – To OUR Work – Intentional Practices ACROSS Courses that Both Develop and Demonstrate Students' Capacities

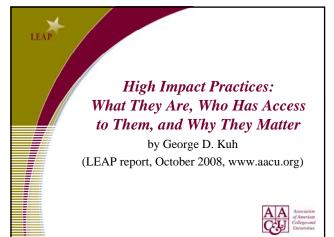
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The Degree Profile Also Asks Us to Take Seriously the Abundant Evidence that Many Students are Not Well Prepared, Even When they Graduate

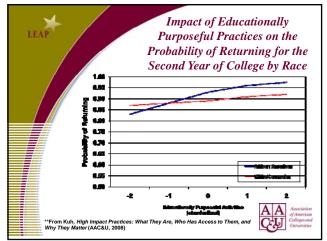


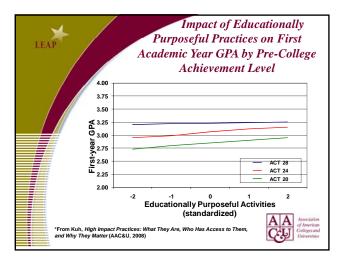
- Faculty Members' Own Reports

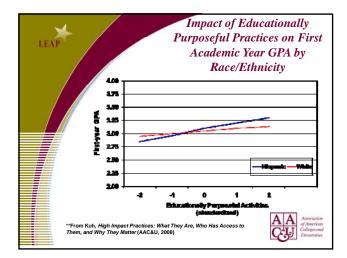




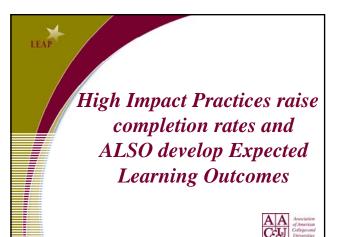


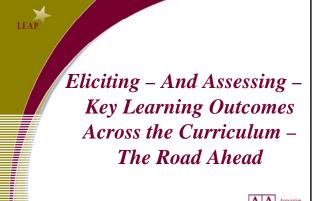














AA Ausecia of Anne CeLJ College Universit So how do we ensure that students actually produce integrative culminating work – work that deepens AND documents their achievement of the expected learning outcomes?

Surveys are insufficient Tests taken by small samples will not raise achievement for all



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But shared expectations across departments, general education and the cocurriculum are the key to high achievement of expected learning outcomes We Need to Focus Assessment on Students' Own Work – Assignments that Develop Competence, Signature Performances that Certify Graduation-Level Achievement



