Indiana Department of Homeland Security



WORKINGTO MAKE INDIANA MORE SECURE

Front and Center, and Behind the Scenes.

Working to Fight Arson, **Working to** Prevent or Manage Crises, **Working to** Train Emergency Medical Services Professionals, **Working to** Train Firefighters, Rescuers and Incident Managers, **Working for** Safer Buildings, **Working to** Advance the Preparedness and Response to Radiation Incidents, **Working to** Help Local Communities in Emergencies, **Working to** Support First Responders and Public Safety Careers, **Working to** Mitigate Disasters, **Working to** Create Safer Schools, **Working to** Prepare Communities for Chemical Emergencies.

Annual Report July 1, 2015–June 30, 2016

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FROM THE EXECUTIVE DIRECTOR

About IDHS Executive Director David Kane

Appointed by Governor Mike Pence in November 2014, Director Kane is responsible for the state's emergency management and homeland security efforts.

Mr. Kane has more than 30 years of experience in emergency response and management positions. Prior to joining IDHS, Mr. Kane served as Federal Security Director for the U.S. Department of Homeland Security's Transportation Security Administration, where he set the direction and oversaw policy implementation of the national transportation security program. From 1985 to 2002, he served as a Special Agent and federal air marshal within the U.S. Department of Transportation's Federal Aviation Administration. Prior to joining federal service he was a criminal investigator with the Madison County Sheriff's Department.

I am pleased and honored to provide this annual report to the Indiana General Assembly – **pleased** because it is indeed a pleasure to share with our state lawmakers some examples of the tremendous quantity and quality of work done by the employees of the Indiana Department of Homeland Security (IDHS); **honored** because I represent an amazing team of dedicated professionals who work selflessly every day to help Hoosiers be safer and more secure.

Streamlining Organizational Structure

During the 2015 fiscal year, IDHS re-organized its structure to better enable the agency to carry out its missions. Our goals of the re-organization were to foster lean management, empower employees, establish more clear lines of accountability, and encourage smart decision-making. We have reduced layers of management, eliminated the "branches" that used to exist in our divisions, and now have five operational groups – Executive Management, Fire and Building Safety, Planning and Assessment, Preparedness and Training, and Response and Recovery.

The Academy

The closing of the 2015 fiscal year marked a key milestone for IDHS – the first-year anniversary of the Indiana Fire and Public Safety Academy Training System. The Academy has created efficiencies and improvements by developing standardized curricula and quality assurance programs. The Academy trains and certifies fire, emergency medical, emergency management, telecommunications and other public safety professionals in numerous categories and at various levels.

Cybersecurity

IDHS sponsored two major cybersecurity exercises in 2016, which focused on preparing public and private sector stakeholders for a cyberattack on Indiana water utilities. A tabletop exercise took place in March at Camp Atterbury; and a full-scale exercise in May at Muscatatuck Urban Training Center near North Vernon, Indiana. Other state agencies that participated included the Indiana National Guard, Indiana Office of Technology, Indiana Information Sharing and Analysis Center (IN-ISAC), Indiana Intelligence Fusion Center and the Indiana Utility Regulatory Commission. Additional partners included the FBI, U.S. Department of Homeland Security, private utility companies and private cybersecurity firms.



Avian Flu: Hundreds of state, federal and local responders assisted with the response to avian influenza being found on a commercial turkey farm in Dubois County. Members of the IDHS Incident Management Team are pictured along with federal and local partners.



Behind the Scenes: Did you know that IDHS has a portable mortuary unit with structures and medical equipment ready for rapid deployment for a tragic mass casualty situation such as a jetliner crash?

Indiana Executive Council on Cybersecurity

Under the direction of Governor Mike Pence, IDHS, together with state, federal and private partners, formed the Indiana Executive Council on Cybersecurity. The Cybersecurity Council is charged with enhancing Indiana's ability to prevent, respond to and recover from all types of cybersecurity issues, including attacks.

Radiological/Nuclear Detection Program

This IDHS program, established in March of 2015, has dramatically increased efforts to keep Hoosiers safe from potential threats posed by radiological and nuclear materials.

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Among the program's accomplishments this fiscal year: 25 instructors around the state have been trained to teach the program's Quickstart course about detection procedures and equipment use. The detection program also has provided operational support and subject matter expertise to numerous events, including the Indianapolis 500, Brickyard 400, Big Ten Football Championships, Indianapolis Colts games, U.S. Olympic Committee's Road to Rio event, 500 Festival Mini-Marathon, U.S. Conference of Mayors meetings, Indianapolis Indians games, Indian Market and Festival at the Eiteljorg Museum, Junior National Volleyball Championships, concerts and more.

Avian Influenza Response

In January of 2016, 33 IDHS employees participated in successful efforts to control and contain an infection of avian influenza at turkey farms in Dubois County. IDHS supported the lead state government entity responding to the situation – the Indiana State Board of Animal Health – and worked with the U.S. Department of Agriculture as well as with response agencies in the county.

Anthrax Exercise

In June of 2016, the State's Emergency Operations Center supported the Indiana State Board of Health in conducting an exercise scenario in which a mock anthrax attack occurred at a major sporting event in neighboring Illinois, with simulated cascading effects crossing into Indiana. The exercise is an example of two key elements of IDHS realities – first, that incidents in other states can indeed create serious consequences in Indiana; and second, that IDHS works closely with other state government entities in preparing for and responding to crises.

Nuclear Power Plant Incident Plan

In March of 2016, FEMA Region V approved IDHS's revision of the Indiana Ingestion Pathway Plan, which prepares the state to respond to a hazardous incident involving a nuclear power plant in two neighboring states. Illinois and Michigan each have two nuclear power plants near Indiana; and an incident at any of those four plants could negatively affect an 11-county Ingestion Pathway Zone in northern and northwestern Indiana. Indiana does not have a nuclear power plant within its borders.

Countering Violent Extremism

Homegrown extremism can take many forms, and over the past four months the Indiana Department of Homeland Security has been growing an evidence-based strategy for Countering Violent Extremism (CVE). Unlike law enforcement measures to investigate and respond to operational threats, a CVE program is designed to prevent radicalization from occurring before an individual becomes mobilized toward violence. IDHS has been leveraging best practices from federal partners, as well as recent insight into the drivers behind extremism, to approach CVE from a mental health perspective, as individuals suffering from types of mental illness or social trauma are particularly vulnerable to violent narratives. The challenge for IDHS through 2017 is to draw from a multidisciplinary body of subjectmatter experts and empower Hoosier communities with the resources necessary to build resilience.

Public Awareness/Education

IDHS has continued its extensive public information campaigns, and proactive and reactive media relations efforts aimed at keeping Hoosiers safe, protecting property,

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Road Shows: Newton County EMA Director Ray Chambers and District 1 Coordinator Angie Cloutier discuss some of the latest updates during the first roadshow seminar of 2016, which took place March 8 in Morocco, Ind.



and keeping the Indiana economy robust. Through such campaigns, Hoosiers are better informed about cybersecurity, fire prevention, fireworks safety, terrorism awareness and a host of other hazard-related issues.

Watch Desk Early Warning Notifications

The IDHS Watch Desk, which is staffed 24 hours a day, seven days a week, has been additionally tasked with expanded duties to assist local and state authorities on quickly developing situations, whether man-made or natural. The goal is quick notifications to increase all partners' awareness with the goal of fast, sometimes raw data notification to assist partner agencies with possible vital information.

Road Shows

IDHS teams visited all 10 of its districts to meet with local first responders, emergency managers and planning councils. The "road show" seminars allowed public safety leaders across the state to learn about the services and support IDHS can provide.

Office of Security and Evaluations

In May 2016 the agency established the Office of Security and Evaluations. The office is responsible for all security matters within IDHS, including internal security, access control, personnel security, internal investigations, internal program reviews, some aspects of training and other related matters.

The IDHS Family

The following pages contain statistics and examples that illustrate the vast, challenging, and crucially important efforts undertaken by IDHS. Even more important than statistics and descriptions of activities are the people who make it all happen.

I'd like to take this opportunity to remind all who care about the safety of Indiana citizens that the staff members of IDHS have extremely challenging jobs and gladly bear the serious responsibilities their duties require. They serve the people of Indiana at the crossroads of the most crucial aspects of

"Ready: Whenever. Wherever."

Front and Center: Did you know that IDHS launched a terrorism and public safety awareness campaign in 2015 called "Ready: Whenever. Wherever." – a campaign that fosters confidence through alertness and planning with regard to being out and about in public spaces and at large gatherings?

community life – preventing and lessening the effects of dangerous situations, and preparing for, responding to and recovering from those crises.

Two of the ways danger can come to our state are an impersonal force of nature or from a malicious hand of man. IDHS works to protect Indiana's citizens, economy and quality of life. I am extremely proud of how our IDHS team serves the people of Indiana in the face of such threats.

A key point worth emphasizing is that IDHS does not and cannot work alone. We are assisted in our efforts by hundreds of colleagues inside and outside government, at the local, state and federal levels. To each of the many individuals who have worked with an IDHS staff member over the last year, please accept the appreciation and gratitude of our entire agency.

This report provides data and insights to help lawmakers, and the Hoosiers they represent, understand the challenging work facing the dedicated, talented and professional staff members at IDHS. It also provides brief explanations of key projects and programs that are front and center in our daily engagement with the public and with safety/security professionals; and this report also provides brief explanations of some behind-the-scenes assets and aspects that may be less well-known.

Thank you for your continued support and partnership in working for a more secure Indiana.

Sincerely,

Javid W Kare

David W. Kane Executive Director

WORKING FOR SAFER BUILDINGS

Summary

Building inspectors with the Indiana Department of Homeland Security are charged with conducting rigorous safety inspections to help ensure that Indiana's public buildings are in compliance with safety laws and code. Such inspections include structures in which Indiana children spend a great deal of time – schools and childcare sites. Inspections include fire and building safety rules, and standards for escalators and elevators. A little-known, but vitally important, responsibility of IDHS is the inspection of boilers and pressure vessels, which are containers holding gases or liquids used for heating and other purposes.

Building inspections	41,266	Elevators/escalators inspected	12,304
Construction design releases issued	11,157	Inspections in schools	1,422
Variances for structures approved	1,529	Boiler and pressure vessels inspected	27,452
Inspections in childcare provider locations	3,044	Inspections in hospital and healthcare facilities	1,271



Front and Center: Did you know that IDHS inspects amusement rides at carnivals, fairs, theme parks and zoos; and in fiscal year 2015 conducted 915 such inspections?



Behind the Scenes: Did you know that the volunteer Indiana Building Emergency Assessment and Monitoring Team coordinated by IDHS – and consisting of architects and engineers – is trained to deploy to inspect the safety of buildings damaged during natural disasters such as tornadoes or earthquakes, or damaged by human actions such as terrorism?

WORKING TO FIGHT ARSON

Summary

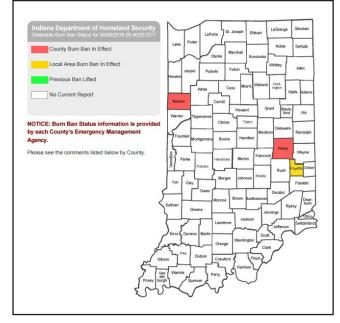
One of the most heinous crimes against people and property is arson, the intentional setting of fires with criminal purpose. State Fire Marshal investigators in IDHS travel to all corners of the state when local fire chiefs request help in determining causes of suspicious fires. The investigators have arrest powers, and can take suspected arsonists into custody.

By the Numbers (July 1, 2015–June 30, 2016)

Suspicious fires investigated	578	Damage estimate of all fires investigated	\$35,225,424.20
Fires determined to be incendiary	179	Arrests	56*

* Some arrests may occur after the fiscal year. The <u>FBI reports</u> that 20.4% of reported arson offenses nationwide in 2015 were cleared by arrest or by exceptional means. Indiana's percentage of incendiary fires cleared by arrest for the fiscal year is 31.2%.

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Front and Center: Did you know that IDHS maintains a Statewide Burn Ban Status Map online so that citizens and other stakeholders can quickly identify counties that have burn bans in effect?



WORKING TO PREVENT OR MANAGE CRISES

Summary

Planning and assessment professionals in IDHS are constantly working to prepare for a crisis before one occurs – and preparing for that inevitable crisis, be it man-made or an act of nature, that will occur somehow, sometime, somewhere. The state's emergency planners work collaboratively with communities across Indiana, with partners in other states and with federal agencies to develop and share best practices for response and recovery, and for protecting people and property. The array of crisis planning efforts includes areas such as cybersecurity, critical infrastructure, schools, countering violent extremism and travel safety.

B\	, the	Numbers	(Julv	1.	2015-June	30.	2016)
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Emergency response plans31maintained by IDHS Planningand Assessment DivisionEmergency response plans supported45by IDHS but "owned" by other state45

Number of plans reviewed/revised 11 and/or exercised

agencies or IDHS divisions



Front and Center: Did you know that IDHS provides online resources to help citizens respond in active shooter situations? Visit <u>http://in.gov/dhs/3903.htm</u> for more info.



Behind the Scenes: Did you know that IDHS coordinates public and private sector resources to help protect Indiana's critical infrastructure (bridges, dams, tunnels, utilities, airports, railroads, schools, etc.) from natural and man-made threats? (USACE photo by Jeffrey Timbas, <u>CC BY 2.0</u>)

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WORKING TO TRAIN EMS PROFESSIONALS

Summary

Through the Indiana Fire and Public Safety Academy Training System, IDHS oversees the training and certification of emergency medical professionals throughout the state. The total number of certifications issued by IDHS in EMS professions for fiscal year 2016 (July 1, 2015–June 30, 2016) was 3,158 – categories are broken down in the table below.

By the Numbers (July 1, 2015–June 30, 2016)				
Paramedics licensed	250			
Advanced emergency medical technicians certified	71			
Emergency medical technicians certified	1,714			
Emergency medical responders certified	623			
Primary instructors certified	45			
Emergency vehicle operator course certifications	455			



Front and Center: Did you know that IDHS provides, free of a charge, a Mobile Simulation Laboratory to provide hands-on training sessions for new and veteran emergency medical services personnel?



Behind the Scenes: Did you know that IDHS can deploy a 53-foot-long mobile command center to facilitate emergency response efforts anywhere in the state should disaster strike?

WORKING TO TRAIN FIREFIGHTERS, RESCUERS & INCIDENT MANAGERS

Summary

The end of the fiscal year marked the one-year anniversary of the establishment of the Indiana Fire and Public Safety Academy Training System, through which a vast array of education, training and certification programs are managed. The Academy's categories of training and certification include, but are not limited to, aircraft crash response, firefighting, fire education for the public, incident management, safety officers, fire investigations, fire officer training, emergency management, hazardous materials response, telecommunications, K-9 teams, rope rescues, structural collapse rescues, swift-water rescues, trench rescues and vehicle/machinery rescues.

Get a Kit, Make a Plan, Be Informed, Get InvolvedLaternational Travel Safet: U.S. Department of StateBational Terror Alert SystemIndiana County Travel Advisory MapIndiana County Travel Advisory MapIndiana

Front and Center: Did you know that IDHS provides Hoosiers with extensive personal and public safety advice online at GetPrepared.in.gov?

Various firefighters, rescuers, officers,	10,446
investigators, instructors certified	
Homeland Security Exercise and	57
Evaluation Program graduates	
Incident Command System	492
300-Level (National Incident	
Mgmt. Syst.) graduates	
Incident Command System	405
400-Level (National Incident	
Mgmt. Syst.) graduates	
K-9 teams, Search-and-Rescue	515
graduates	



Behind the Scenes: Did you know that IDHS has 10 district coordinators stationed throughout the state to assist local public safety professionals in planning, training, emergency response and emergency recovery?

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WORKING TO ENHANCE PREPAREDNESS AND RESPONSE TO RADIATION INCIDENTS

Summary

IDHS is charged with regulating and monitoring radioactive materials transported through the state. The agency's radiation and hazardous materials response teams are dispatched around the state to actual or suspected emergency incidents. Also, the agency's radioactive material experts conduct training and exercises for first responders and for citizens. IDHS's radiation awareness education efforts even extended to children this year via a youth outreach presentation to 316 fourth-graders at the Gibson County Farm Fair. **Front and Center:** Did you know that IDHS maintains a Travel Advisory Map for digital mobile devices that in the 2015 fiscal year received more than 1.5 million "taps" (finger-touch activations)?

Total number of incident responses	171	Total number of shipment permits issued for low-level radioactive waste	250
Total number of counties through which all levels of shipments passed	45	Total number of responders trained for Radiation Response/Detection	747
Total number of shipment permits issued for Highway Route Controlled Quantity (HRCQ) radioactive materials	54	Total number of responders trained for Radiological Emergency Preparedness/Nuclear Power Plant	300

WORKING TO HELP COMMUNITIES IN EMERGENCIES

Summary

One of IDHS's highest priorities is to maintain the highest possible level of emergency response and recovery capabilities for all contingencies that the State of Indiana may face. An effective emergency response and recovery is one which is accomplished through the coordinated efforts of all available local, state, federal and volunteer agencies, personnel, assets and programs. Effective recovery operations are essential for the resilience of communities, not only for human services, but also for the economic welfare of the affected areas.

Highlights July 1, 2015–June 30, 2016

IDHS responded to a variety of emergencies by activating as a primary agency when needed or as a support to sister agencies as they responded to jurisdictional issues and events.

Recently, IDHS coordinated the response following confirmed cases of avian influenza in Dubois County on January 15, 2016.

The state response was led by the Indiana Board of Animal Health. The State Emergency Operations Center, led by IDHS, provided resource support to county emergency agencies. Front and Center: Did you know that IDHS has provided training on the Public Assistance Program's damage assessment, documentation and record-keeping procedures to 205 local and state government units, and nonprofit agencies?

Behind the Scenes: Did you know that IDHS – in coordination with FEMA and the U.S. Army Corps of Engineers – produced a debris management guide to help local communities safely deal with the massive amounts of dangerous debris that can be left behind by a natural disaster?

A joint information center (JIC), administered by IDHS and with staffing assistance from other state partners, was activated. The JIC was open for 30 days, the second-longest in the state's history.

Also, IDHS took a lead role in the response to severe weather damage caused by the June to July 2015 severe weather incidents. Flooding affected large areas of the state, requiring IDHS to gather preliminary information about damage in 29 counties. IDHS also coordinated the distribution of more than \$300,000 from the State Disaster Relief Fund to citizens in 27 qualifying counties.

Flooding, July 2015: The Wabash River overflowed its banks in this July 2015 photo northeast of Lafayette, Indiana. (Purdue Agricultural Communication photo/ Tom Campbell). Summer 2015 flooding caused widespread damage in Indiana. IDHS gathered preliminary damage information and helped secure a low-interest disaster loan declaration from the U.S. Small Business Administration. IDHS also coordinated the distribution of more than \$300,000 from the State Disaster Relief Fund to citizens in 27 qualifying counties.

Behind the Scenes: Did you know that IDHS operates the State's Emergency Operations Center that monitors, around the clock, current, emerging or possible threats to Indiana?





WORKING TO SUPPORT FIRST RESPONDERS & PUBLIC SAFETY CAREERS

Summary

Sales of the Secure Indiana license plate are used by the **Indiana Homeland Security Foundation** to fund emergency response equipment for use by first responders in communities throughout the state. Individual grants of up to \$4,000 are available to public safety agencies and local governments. Also, the foundation provides scholarship dollars to college students interested in pursuing careers in public safety.

Behind the Scenes: Did you know that during a major emergency (such as the avian flu outbreak of 2016 in Dubois County) IDHS establishes and coordinates a State of Indiana Joint Information Center with appropriate state agencies to provide quick, reliable news updates and safety messages to citizens and journalists?

Front and Center: Did you know that the Secure Indiana specialized license plate can be purchased from the Bureau of Motor Vehicles online or at any license branch. Proceeds fund the grants and scholarships described above.

By the Numbers (July 1, 2015–June 30, 2016)

Grant recipients	101	Students receiving scholarships	19
Counties in which grants were received	66	Total amount of scholarships awarded	\$37,000
Total dollar amounts of grants awarded	\$378,066.47	_	

Summary

The **Emergency Management Performance Grant** provides federal funds to assist state, local, tribal and territorial emergency management agencies to obtain the resources required to support a comprehensive all hazards emergency preparedness system.

EMPG By the Numbers (July 1, 2015–June 30, 2016)

Counties in which grants were received	91
Total dollar amounts of grants awarded	\$3,787,824.47

Summary

The **State Homeland Security Program** supports state and local efforts to prevent terrorism and prepares the nation for the threats and hazards that pose the greatest risk to security. SHSP assists local preparedness activities based on capability needs identified during local assessments.

Counties in which grants were received	58
Total dollar amounts of grants awarded	\$1,781,691.05

WORKING TO MITIGATE DISASTERS

Summary

IDHS is the liaison between Hoosier communities hurt by natural disasters – floods, tornadoes, harsh winter weather – and U.S. government monetary programs available through FEMA and the U.S. Small Business Administration. In that capacity, IDHS works with local governments, nonprofits, businesses and citizens to assess and document damage and properly apply for financial help from the federal sources. In addition to such efforts after a disaster, IDHS also applies for grants that can lessen or eliminate potential harm from disasters – called "mitigation." Such efforts may include acquiring properties prone to flooding or managing grant funds to help construct a tornado "safe room" in a school. Sometimes, the mitigation process – from initial application to final dispersal of funds – takes several years.

Behind the Scenes: Did you know that IDHS and the Office of Community and Rural Development have created Incident Emergency Response Plans for 23 Indiana dams, and have conducted two "Dams 101" emergency response courses for dam owners and county emergency management directors?

Hazard Mitigation	For acquisition of six structures in	\$305,305
Grants	Tipton County	
	For acquisition of five structures in	\$363,498
	Decatur County	
	For acquisition of one structure (Flood	\$107,306
	Acquisition 1) in Fort Wayne	
	For acquisition of eight structures	\$450,338
	(Flood Acquisition 2) in Fort Wayne	
Five-county Multi-H	Hazard Mitigation Plan Update	\$97,916
(Benton, Clinton, F	ranklin, Lake, Martin)	
Low-head dam safet	y initiative grant obtained	\$69,940
Pre-Disaster Mitigation Competitive Grant Program funds		\$1,592,420
obtained for Brady S	Shrum Elementary School Safe Room	
Pre-Disaster Mitigation Competitive Grant Program funds		\$647,209
obtained for acquisi	tion of 20 structures in Fort Wayne	
Pre-Disaster Mitigat	ion Competitive Grant Program funds	\$249,840
obtained for 15-cou	nty* Multi-Hazard Mitigation Plan Updates	

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WORKING TO CREATE SAFER SCHOOLS

Summary

IDHS administers a grant program that helps schools and school systems make safety enhancements. The Secured School Safety Grant Program, launched in 2013, provides grants for use in one or more of three categories: training and employing a school resource officer, conducting threat assessments and purchasing equipment/technology that helps restrict access to school properties or expedites notification of emergency responders. Senate Bill 147 was passed in 2016 requiring IDHS to create school safety guidelines in the areas of technology and infrastructure. IDHS Planning and Assessment Division has completed an outline of the recommended guidelines working with the Indiana school safety partners and stakeholders for further review. Senate Bill 147 requires the guidelines to be completed by July 1, 2017.

By the Numbers (July 1, 2015–June 30, 2016		
Schools or school systems receiving	225	
full funding of proposals		

Schools or school systems receiving partial funding of proposals	0	
Applications denied	1	

Total Award Amount

\$7,958,281



Front and Center: Did you know that IDHS coordinates training throughout the state for Community Emergency Response Teams, volunteers who support the efforts of first responders and who may be first on the scene to assist Hoosiers in times of disaster or other emergency?

Behind the Scenes: Did you know that IDHS can deploy incident response vehicles/ trailers that provide computer work stations, satellite/Wi-Fi connections, video systems and lighting systems in communities devastated by natural disasters?

WORKING TO PREPARE COMMUNITIES FOR CHEMICAL EMERGENCIES

Summary

Duties of the IDHS Hazardous Materials professionals include monitoring and reporting on the storage of potentially hazardous chemicals in the state – per requirements of the Emergency Planning and Community Right-to-Know Act and the Superfund Amendments and Reauthorization Act. This work allows federal, state and local agencies – and the public – to know which chemicals are where, and in what amounts, in Indiana counties. Such knowledge facilitates the prevention of, response to, and recovery from chemical emergencies. For example, it allows firefighters en route to a fire to know what kinds of chemicals will be present at the scene. Reporting and required fee collections are managed through a system known as Tier II, implemented according to federal and state laws.

By the Numbers (July 1, 2015–June 30, 2016)	
Number of Tier II facilities	5,030

Tier II allocations

\$562,562.70



Front and Center: Did you know that IDHS coordinates work with Local Emergency Planning Committees (LEPC), which are responsible for developing and updating response plans specific to Indiana counties in case of accidental chemical spills?



Behind the Scenes: Did you know that IDHS oversees the Indiana Incident Management Response Team, a multi-agency forward response unit that supports local Hoosier communities with advice, mentoring or management during disasters?

MISSION

The Indiana Department of Homeland Security will provide statewide leadership, exemplary customer service, and subject matter expertise for the enhancement of public and private partnerships and the assurance of local, state and federal collaboration to continually develop Indiana's public safety capabilities for the well-being and protection of our citizens, property and economy.

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