SOQs – East End Crossing – Ohio River Bridges

Ohio River Transportation Partners

Equity Members
- Infrared Capital Partners Limited
- Balfour Beatty Capital
- Kiewit Development Company

Construction
- Ohio River Transportation Constructors East (JV)
    - Kiewit Infrastructure Co.
    - Traylor Bros., Inc.
    - Massman Construction Co.
    - Kokosing Construction Company, Inc.

Design
- Ohio River Transportation Designers East (JV)
    - HNTB Corporation
    - Parsons Brinkerhoff

O&M
- Transfield Services

Other Design/Construction
- Hatch Mott McDonald

Other
- Allen & Overy LLP
- Goldman, Sachs & Co.
- Macquarrie Capital USA Inc.

WVB East End Partners

Equity Members
- Walsh Investors, LLC
- VINCI Concessions S.A.S.
- Bilfinger Berger PI International Holding GmbH

Construction
- Walsh Construction Company
- VINCI Construction Grand Projets

Design
- Jacobs Engineering Group, Inc.

O&M
- VINCI Concessions S.A.S.

Other Design/Construction
- Milestone Contractors
- International Bridge Technologies, Inc.
- Haydon Bridge Company
- Bizzack Construction, LLC
- American Structurepoint, Inc.
- Buckland & Taylor Ltd.
- Stantec
- Earth Exploration
- Guthrie/Mayes
- James H Drew
- Freyssinet
- Advitam
- RWDI
- PCSI
- Macdonald Architects

Other Team Members
- Mayer Brown
- Scotia Bank

Cross River Connect Group

Equity Members
- MNII USA V, LLC
- Fluor Enterprises, Inc.
- Acciona S.A.

Construction
- Cross River Constructors-East (JV)
    - Fluor Enterprises, Inc.
    - Acciona Infraestructuras S.A.
    - The Lane Construction Corporation

Other Design/Construction
- HDR Engineering, Inc.
- AECOM Technical Services, Inc.
- American Bridge Company
- Barnard Construction Company, Inc.
- Gohmann Asphalt and Construction, Inc.

Other Team Members
- Weeks Marine, Inc.
- J.P. Morgan Chase & Co.
- Freshfields Bruckhaus Deringer US LLP
- Barnes & Thornburg LLP
- Mueser Rutledge Consulting Engineers
- Burgess & Niple, Inc.
- S&ME
- Third Rock Consultants, LLC

East End Mobility Partners	Cross-River Mobility Partners	Ohio River Mobility Group
Equity Members - SNC-Lavalin Capital - John Laing Investments Limited - Zachry Resources, Inc. ***Construction*** - Tutor Perini Corporation - Zachry Construction Corporation - SNC – Lavalin Transportation USA, Inc. ***O&M*** - SNC-Lavalin Operations and Maintenance Inc. - Infrastructure Corporation of America ***Other Design/Construction*** - Frontier Kemper Constructors Inc. - ARUP USA, Inc. - Daelim Industrial Co, Ltd. ***Other Team Members*** - BMO Capital Markets	***Equity Members*** - Cintra Infraestructuras, S.A. - Samsung C&T, Engineering & Construction America, Inc. ***Construction*** - Ferrovial Agromán, S.A. - Samsung C&T, Engineering & Construction America, Inc. ***Design*** - Janssen & Spaans Engineering, Inc. - The Louis Berger Group, Inc. ***O&M*** - Cintra Infrastructuras, S.A. - Samsung C&T, Engineering ***Other Design/Construction*** - Trumbull Corporation - Leonhardt, Andrä und Partner GmbH - Jacobs Associates - Michel Virlogeux Consultant SARL ***Other Team Members*** - White and Case LLP	***Equity Members*** - ACS Infrastructure Development, Inc. - Hochtief PPP Solutions North America, Inc. - Skanska Infrastructure Development, Inc. ***Contractors*** - Skanska USA Civil Southeast, Inc. - Flatiron Constructors, Inc. - Dragados USA, Inc. ***Design*** - URS Corporation - T.Y. Lin International ***Other*** - C.J. Mahan Construction Company - Hinkle Contracting Company - Hall Contracting of Kentucky, Inc.