

INDIANA DEPARTMENT OF TRANSPORTATION
EXECUTIVE OFFICE
INDIANAPOLIS, INDIANA 46204-2249
INTER-OFFICE COMMUNICATION

March 7, 2014

MEMORANDUM

TO: Deputy Commissioners
District Deputy Commissioners

FROM: Karl Browning
Commissioner

SUBJECT: Practical Design Road School Remarks

The 100th Annual Purdue Road School is March 11-12, 2014. The opening session is scheduled for Tuesday, March 11th at 9:00AM. During the opening session, I intend to expand industry awareness of INDOT's aggressive implementation of the practical design philosophy. So that you are not surprised and have the opportunity to comment and help to answer the myriad of questions that are likely to evolve, I want to make sure you know what these statements will cover. Our commitment towards this effort will affect everyone involved in delivery of the capital program. Our 2014 Agency Goals state, *"Establish a culture of continuous improvement that is consistent with performance of a 21st century organization. Reduce operational and construction expenses that will ultimately save the taxpayers money and channel more dollars to capital investments."* Implementation of practical design is a necessary action to achieve this result.

These are the proposed "announcements" and initiatives:

Effective immediately, projects already programmed in INDOT's 5-year construction plan with a letting date after January 1, 2015 will have a 10% programmatic redistribution in construction budget. These funds will be accumulated into a holding account for each District (one account for each District). Capital Program Management Directors (CPMDs) and Technical Services Directors (TSDs) from each District will have the opportunity to present their Practical Design Integration Plan to the Program Management Group (PMG) to determine how funds in the holding account will be spent in their District.

Additionally, INDOT will create a recognition program for employees and consultants that achieve the greatest success in finding savings and building more projects.

Finally, we will rebrand INDOT's practical design effort in the weeks ahead to better reflect the comprehensive nature beyond the design task. Your input on branding for this program is encouraged. We have received suggestions such as Sensible Solutions, Smart Solutions, and others; but we have yet to identify the name that really resonates with me.

There are a host of details not mentioned here. Jay Wasson has the lead and can take your comments as he continues to work on implementation details with Tony McClellan, Scott Adams, and the PMG on roll out of practical design. The ideas mentioned above should go a long way to funding district-initiated projects that will improve our KPIs.

I'm convinced that this shift in philosophy is significant to the Governor's "Plan for the Future" directive and it is a very real part of a 21st Century INDOT.