| Position Title | Offered <br> Min Hourly Pay Rate (\$) | Offered Max Hourly Pay Rate (\$) | BAFO <br> Max <br> Provider <br> Markup <br> Rate Per <br> Position <br> (\%) | BAFO MSP <br> (Respondent <br> ) Fee For All Positions (\%) | Max <br> Hourly <br> Billable <br> Rate (\$) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Account Clerk 2 | \$18.34 | \$21.13 | 26.00\% | 0.45\% | \$26.72 |
| Account Clerk 3 | \$17.30 | \$19.93 | 25.00\% | 0.45\% | \$25.00 |
| Account Clerk 4 | \$16.23 | \$18.68 | 32.00\% | 0.45\% | \$24.74 |
| Accountant 1 | \$30.36 | \$35.67 | 26.00\% | 0.45\% | \$45.10 |
| Accountant 2 | \$29.25 | \$34.29 | 25.00\% | 0.45\% | \$43.02 |
| Accountant 3 | \$28.08 | \$32.87 | 19.00\% | 0.45\% | \$39.26 |
| Accountant 4 | \$26.88 | \$31.40 | 16.00\% | 0.45\% | \$36.57 |
| Accountant 5 | \$25.67 | \$29.91 | 20.00\% | 0.45\% | \$36.03 |
| Administrative Assistant 1 | \$20.45 | \$24.43 | 29.00\% | 0.45\% | \$31.62 |
| Administrative Assistant 2 | \$19.41 | \$23.18 | 24.00\% | 0.45\% | \$28.85 |
| Administrative Assistant 3 | \$18.26 | \$21.82 | 28.00\% | 0.45\% | \$28.03 |
| Administrative Assistant 4 | \$17.05 | \$20.39 | 21.00\% | 0.45\% | \$24.76 |
| Administrative Assistant 5 | \$15.81 | \$18.90 | 22.00\% | 0.45\% | \$23.14 |
| Application Developer/Associate | \$28.85 | \$33.75 | 27.00\% | 0.45\% | \$43.01 |
| Application Developer/Intermediate | \$31.00 | \$36.33 | 31.00\% | 0.45\% | \$47.76 |
| Application Developer/Senior | \$34.56 | \$40.60 | 30.00\% | 0.45\% | \$52.96 |
| Application Systems Analysis/Programming/Manager | \$31.25 | \$36.63 | 28.00\% | 0.45\% | \$47.05 |
| Applications Systems Analyst/Programmer/Associate | \$28.66 | \$33.52 | 20.00\% | 0.45\% | \$40.37 |
| Applications Systems Analyst/Programmer/Intermediate | \$30.40 | \$35.62 | 21.00\% | 0.45\% | \$43.26 |
| Applications Systems Analyst/Programmer/Senior | \$33.63 | \$39.48 | 16.00\% | 0.45\% | \$45.97 |
| Applications Systems Analyst/Programmer/Specialist | \$35.06 | \$41.20 | 19.00\% | 0.45\% | \$49.21 |
| Attorney E7 | \$42.37 | \$52.03 | 16.00\% | 0.45\% | \$60.59 |
| Barber/Beautician | \$14.59 | \$16.75 | 31.00\% | 0.45\% | \$22.02 |
| Behavioral Clinician 3 | \$26.89 | \$30.70 | 27.00\% | 0.45\% | \$39.13 |
| Business Analyst/Associate | \$29.49 | \$34.52 | 19.00\% | 0.45\% | \$41.23 |
| Business Analyst/Intermediate | \$31.33 | \$36.74 | 15.00\% | 0.45\% | \$42.42 |
| Business Analyst/Senior | \$34.68 | \$40.75 | 21.00\% | 0.45\% | \$49.49 |
| Business Systems Consultant/Associate | \$20.29 | \$30.17 | 20.00\% | 0.45\% | \$36.34 |
| Business Systems Consultant/Intermediate | \$21.95 | \$36.73 | 16.00\% | 0.45\% | \$42.77 |
| Business Systems Consultant/Manager | \$29.44 | \$58.92 | 35.00\% | 0.45\% | \$79.81 |
| Business Systems Consultant/Senior | \$24.87 | \$43.20 | 35.00\% | 0.45\% | \$58.51 |
| Charge Nurse | \$31.88 | \$36.69 | 31.00\% | 0.45\% | \$48.23 |
| Clerical Assistant 1 | \$15.23 | \$17.56 | 20.00\% | 0.45\% | \$21.15 |
| Clerical Assistant 2 | \$14.17 | \$16.30 | 21.00\% | 0.45\% | \$19.80 |
| Clinical Nurse Specialist | \$36.81 | \$42.62 | 23.00\% | 0.45\% | \$52.61 |
| Communications Analyst/Associate | \$28.89 | \$33.75 | 25.00\% | 0.45\% | \$42.34 |
| Communications Analyst/Senior | \$31.18 | \$36.56 | 32.00\% | 0.45\% | \$48.42 |
| Computer Operator 3 | \$20.25 | \$22.85 | 28.00\% | 0.45\% | \$29.35 |
| CRM Administrator | \$29.91 | \$50.73 | 35.00\% | 0.45\% | \$68.71 |
| CRM Architect | \$50.52 | \$89.69 | 35.00\% | 0.45\% | \$121.49 |
| CRM Designer | \$36.57 | \$59.03 | 35.00\% | 0.45\% | \$79.96 |
| CRM Developer | \$33.99 | \$63.95 | 35.00\% | 0.45\% | \$86.62 |
| Data Administrator | \$32.61 | \$38.72 | 18.00\% | 0.45\% | \$45.86 |
| Data Architect | \$33.54 | \$39.38 | 19.00\% | 0.45\% | \$47.04 |
| Data Scientist | \$36.43 | \$43.35 | 35.00\% | 0.45\% | \$58.72 |
| Data Warehousing Administrator | \$29.95 | \$35.49 | 23.00\% | 0.45\% | \$43.81 |
| Data Warehousing Analyst | \$28.88 | \$34.18 | 26.00\% | 0.45\% | \$43.22 |
| Data Warehousing Programmer | \$31.52 | \$37.40 | 24.00\% | 0.45\% | \$46.54 |


| Database Analyst/Associate | \$28.69 | \$33.56 | 31.00\% | 0.45\% | \$44.11 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Database Analyst/Intermediate | \$30.96 | \$36.29 | 25.00\% | 0.45\% | \$45.53 |
| Database Analyst/Senior | \$34.90 | \$41.02 | 16.00\% | 0.45\% | \$47.77 |
| Database Manager/Administrator | \$34.85 | \$41.43 | 35.00\% | 0.45\% | \$56.12 |
| Dental Assistant 4 | \$16.53 | \$19.04 | 30.00\% | 0.45\% | \$24.84 |
| Deputy/Assistant IT Director | \$57.07 | \$73.90 | 35.00\% | 0.45\% | \$100.10 |
| Dietician 4 | \$23.75 | \$27.88 | 30.00\% | 0.45\% | \$36.37 |
| Epidemiologist E6 | \$33.54 | \$39.60 | 29.00\% | 0.45\% | \$51.26 |
| Field Auditor 3 | \$22.57 | \$26.14 | 26.00\% | 0.45\% | \$33.05 |
| Food Service Worker | \$12.50 | \$14.12 | 26.00\% | 0.45\% | \$17.85 |
| Grant Coordinator 3 | \$23.22 | \$26.92 | 32.00\% | 0.45\% | \$35.66 |
| Grounds Foreman 2 | \$23.47 | \$27.20 | 27.00\% | 0.45\% | \$34.67 |
| Health Information Admin 5 | \$14.04 | \$25.14 | 30.00\% | 0.45\% | \$32.80 |
| Help Desk Coordinator/Associate | \$19.61 | \$22.79 | 31.00\% | 0.45\% | \$29.96 |
| Help Desk Coordinator/Intermediate | \$20.85 | \$24.31 | 28.00\% | 0.45\% | \$31.23 |
| Help Desk Coordinator/Senior | \$21.88 | \$25.59 | 31.00\% | 0.45\% | \$33.64 |
| Help Desk Manager | \$32.05 | \$37.60 | 30.00\% | 0.45\% | \$49.05 |
| Information Security Analyst | \$26.65 | \$42.70 | 35.00\% | 0.45\% | \$57.84 |
| Information Security Analyst/Senior | \$29.76 | \$48.88 | 35.00\% | 0.45\% | \$66.21 |
| Information Security Manager | \$42.52 | \$58.74 | 35.00\% | 0.45\% | \$79.56 |
| Information Systems Auditor/Associate | \$26.92 | \$31.79 | 31.00\% | 0.45\% | \$41.79 |
| Information Systems Auditor/Intermediate | \$28.75 | \$34.02 | 23.00\% | 0.45\% | \$42.00 |
| Information Systems Auditor/Senior | \$32.09 | \$38.09 | 29.00\% | 0.45\% | \$49.31 |
| Information Technology Director | \$61.02 | \$81.49 | 35.00\% | 0.45\% | \$110.38 |
| Inventory Administrator 6 | \$23.92 | \$27.78 | 32.00\% | 0.45\% | \$36.79 |
| Laboratory Technician 2 | \$21.43 | \$24.74 | 28.00\% | 0.45\% | \$31.78 |
| Laborer 3 | \$14.22 | \$16.34 | 24.00\% | 0.45\% | \$20.34 |
| LAN Administration/Manager | \$30.06 | \$35.61 | 28.00\% | 0.45\% | \$45.74 |
| LAN Administrator/Associate | \$26.29 | \$31.02 | 21.00\% | 0.45\% | \$37.67 |
| LAN Administrator/Intermediate | \$28.25 | \$33.41 | 19.00\% | 0.45\% | \$39.91 |
| LAN Administrator/Senior | \$31.65 | \$37.55 | 28.00\% | 0.45\% | \$48.23 |
| Laundry Assistant 3 | \$12.50 | \$14.32 | 26.00\% | 0.45\% | \$18.11 |
| Legal Assistant 5 | \$21.47 | \$25.08 | 25.00\% | 0.45\% | \$31.46 |
| Licensed Practical Nurse | \$21.51 | \$24.96 | 27.00\% | 0.45\% | \$31.81 |
| Maintenance Supervisor 3 | \$28.27 | \$33.03 | 28.00\% | 0.45\% | \$42.43 |
| Network Engineer/Associate | \$29.81 | \$35.31 | 24.00\% | 0.45\% | \$43.94 |
| Network Engineer/Intermediate | \$32.06 | \$38.05 | 23.00\% | 0.45\% | \$46.97 |
| Network Engineer/Senior | \$36.11 | \$42.96 | 35.00\% | 0.45\% | \$58.19 |
| Nurse 4 | \$27.69 | \$31.67 | 20.00\% | 0.45\% | \$38.15 |
| Nurse Consultant | \$34.63 | \$40.00 | 27.00\% | 0.45\% | \$50.98 |
| Nurse Practitioner | \$43.12 | \$50.35 | 30.00\% | 0.45\% | \$65.68 |
| Occupational Therapist 3 | \$32.60 | \$38.50 | 25.00\% | 0.45\% | \$48.30 |
| Oracle Financials | \$41.77 | \$49.23 | 32.00\% | 0.45\% | \$65.21 |
| Peoplesoft Functional Analyst | \$27.88 | \$32.63 | 21.00\% | 0.45\% | \$39.63 |
| Pharmacist 3 | \$47.58 | \$55.23 | 26.00\% | 0.45\% | \$69.84 |
| Pharmacy Technician | \$15.40 | \$17.99 | 30.00\% | 0.45\% | \$23.47 |
| Plant Foreman 1 | \$27.05 | \$31.52 | 25.00\% | 0.45\% | \$39.54 |
| Project Manager/Associate | \$32.26 | \$39.57 | 24.00\% | 0.45\% | \$49.24 |
| Project Manager/Intermediate | \$37.53 | \$46.32 | 35.00\% | 0.45\% | \$62.74 |
| Project Manager/Senior | \$41.67 | \$51.51 | 35.00\% | 0.45\% | \$69.77 |
| Project Manager/Specialist | \$43.41 | \$53.67 | 16.00\% | 0.45\% | \$62.50 |
| Public Health Investigator 2 | \$24.05 | \$28.27 | 27.00\% | 0.45\% | \$36.03 |
| Purchasing Administrator 2 | \$26.41 | \$31.16 | 28.00\% | 0.45\% | \$40.03 |
| Quality Assurance Analyst | \$25.34 | \$29.52 | 17.00\% | 0.45\% | \$34.67 |


| Quality Assurance Analyst/Senior | $\$ 27.33$ | $\$ 31.92$ | $21.00 \%$ | $0.45 \%$ | $\$ 38.77$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Quality Assurance Manager | $\$ 38.78$ | $\$ 46.65$ | $29.00 \%$ | $0.45 \%$ | $\$ 60.39$ |
| Sharepoint Developer | $\$ 31.39$ | $\$ 36.81$ | $21.00 \%$ | $0.45 \%$ | $\$ 44.71$ |
| Software Architect/Senior | $\$ 50.16$ | $\$ 83.21$ | $35.00 \%$ | $0.45 \%$ | $\$ 112.71$ |
| Stores Clerk 2 | $\$ 21.44$ | $\$ 24.74$ | $25.00 \%$ | $0.45 \%$ | $\$ 31.04$ |
| Systems Administrator/Associate | $\$ 28.26$ | $\$ 33.42$ | $27.00 \%$ | $0.45 \%$ | $\$ 42.59$ |
| Systems Administrator/Intermediate | $\$ 30.07$ | $\$ 35.62$ | $21.00 \%$ | $0.45 \%$ | $\$ 43.26$ |
| Systems Administrator/Senior | $\$ 33.41$ | $\$ 39.69$ | $17.00 \%$ | $0.45 \%$ | $\$ 46.62$ |
| Systems Architect | $\$ 34.03$ | $\$ 39.97$ | $35.00 \%$ | $0.45 \%$ | $\$ 54.14$ |
| Systems Architect/Specialist | $\$ 38.27$ | $\$ 45.05$ | $35.00 \%$ | $0.45 \%$ | $\$ 61.02$ |
| Tax Analyst 4 | $\$ 21.66$ | $\$ 25.04$ | $29.00 \%$ | $0.45 \%$ | $\$ 32.41$ |
| Tax Analyst Sup 5 | $\$ 23.18$ | $\$ 26.88$ | $15.00 \%$ | $0.45 \%$ | $\$ 31.03$ |
| Tax Analyst Sup 6 | $\$ 25.79$ | $\$ 30.06$ | $17.00 \%$ | $0.45 \%$ | $\$ 35.31$ |
| Technical Writer | $\$ 26.08$ | $\$ 29.79$ | $24.00 \%$ | $0.45 \%$ | $\$ 37.07$ |
| Technical Writer/Senior | $\$ 28.15$ | $\$ 32.25$ | $23.00 \%$ | $0.45 \%$ | $\$ 39.81$ |
| Warehouse Foreman 1 | $\$ 24.50$ | $\$ 28.43$ | $28.00 \%$ | $0.45 \%$ | $\$ 36.52$ |

