					4 Year Compound	Increase from
Concord Community Schools (2270)	FY 2011	FY 2012	FY 2013	FY 2014	Annual Growth Rate	Previous Year
Student Academic Achievement						
Certified Salaries (110)	\$14,838,460	\$14,891,908	\$15,494,131	\$14,896,027	0%	-4%
Transfer Tuition to Other School Corporations Within the State (561)	\$1,855,688	\$2,766,916	\$2,541,355	\$2,596,138	9%	2%
Group Health Insurance (222)	\$1,986,495	\$2,024,429	\$2,194,368	\$2,171,442	2%	-1%
Noncertified Salaries (120)	\$2,004,336	\$1,982,109	\$2,139,109	\$2,148,550	2%	0%
Teacher Retirement Fund, After 7-1-95 (216)	\$906,912	\$1,038,916	\$1,319,252	\$1,060,448	4%	-20%
Social Security-Certified Employee Retirement (212)	\$1,062,109	\$1,066,587	\$1,103,811	\$1,056,497	0%	-4%
Pre-2008 object code - temporary salaries (header) (130)	\$463,249	\$529,112	\$520,047	\$526,776	3%	1%
Operational Supplies (611)	\$233,312	\$338,903	\$268,480	\$236,726	0%	-12%
Severance/Early Retirement Pay (213)	\$527,094	\$238,637	\$222,266	\$222,470	-19%	0%
Social Security-Noncertified Employee Retirement (211)	\$179,350	\$180,349	\$189,407	\$191,473	2%	1%
Teacher Retirement Fund, Prior to 7-1-95 (215)	\$217,268	\$214,983	\$252,851	\$175,540	-5%	-31%
Public Employees Retirement Fund (214)	\$80,991	\$95,282	\$125,091	\$106,916	7%	-15%
Textbooks (630)	\$146,690	\$681,243	\$569,705	\$97,811	-10%	-83%
Purchased Property Services; Repairs and Maintenance Services (430)	\$35,016	\$31,964	\$28,898	\$23,897	-9%	-17%
Dues and Fees (810)	\$21,460	\$22,147	\$24,673	\$23,220	2%	-6%
Travel (580)	\$36,702	\$52,764	\$24,157	\$22,276	-12%	-8%
Terminal Leave (125)	\$0	\$0	\$0	\$21,992	N/A	N/A
Purchased Professional and Technnical Instructional Programs Improvement Services (312)	\$83,795	\$108,662	\$12,546	\$17,834	-32%	42%
Postage and Postage Machine Rental (532)	\$9,461	\$13,175	\$10,962	\$13,445	9%	23%
Library Books (640)	\$5,201	\$10,331	\$10,373	\$9,301	16%	-10%
Other Purchased Professional and Technical Services (319)	\$26,355	\$36,015	\$15,458	\$8,797	-24%	-43%
Purchased Property Services; Rentals (440)	\$8,797	\$8,398	\$8,803	\$7,710	-3%	-12%
Purchased Professional and Technnical Instruction Services (311)	\$88,937	\$138,475	\$7,824	\$5,706	-50%	-27%
Periodicals (650)	\$1,778	\$4,007	\$2,834	\$2,648	10%	-7%
Licensed Employees Temporary Salaries (135)	\$0	\$4,472	\$688	\$2,320	N/A	237%
Other General Supplies (615, 660 to 689)	\$550	\$1,294	\$2,948	\$1,706	33%	-42%
Technology Related Professional Development (748)	\$6,884	\$20,663	\$7,873	\$1,143	-36%	-85%
Purchased Professional and Technnical Pupil Services (313)	\$4,840	\$4,117	\$886	\$649	-39%	-27%
Connectivity (744)	\$0	\$500	\$800	\$300	N/A	-63%
Other Technology Hardware (746)	\$0	\$0	\$9,986	\$0	N/A	-100%
Equipment (730)	\$0	\$0	\$1,907	\$0	N/A	-100%
Computer Hardware (741)	\$70,890	\$39,873	\$10,651	\$0	-100%	-100%
Purchased Professional and Technnical Data Processing Services (316)	\$0	\$3,192	\$0	\$0	N/A	N/A
are, Application Systems, or Productivity Applications Needed in the Operation of a School (747)	\$7,657	\$8,000	\$0	\$0	-100%	N/A
Irchased From Another School Corporation or Educational Service Agency Within the State (591)	\$0	\$0	\$3,363	\$0	N/A	-100%

					4 Year Compound	Increase from
Concord Community Schools (2270)	FY 2011	FY 2012	FY 2013	FY 2014	Annual Growth Rate	Previous Year
Student Academic Achievement Total	\$24,910,278	\$26,557,422	\$27,125,503	\$25,649,758	1%	-5%
Student Instructional Support						
Certified Salaries (110)	\$1,513,468	\$1,570,038	\$1,569,885	\$1,651,796	2%	5%
Noncertified Salaries (120)	\$528,708	\$535,819	\$555,755	\$544,522	1%	-2%
Group Health Insurance (222)	\$214,173	\$201,427	\$230,857	\$250,480	4%	9%
Social Security-Certified Employee Retirement (212)	\$109,060	\$113,057	\$112,095	\$116,875	2%	4%
Teacher Retirement Fund, After 7-1-95 (216)	\$75,022	\$86,343	\$118,476	\$102,727	8%	-13%
Public Employees Retirement Fund (214)	\$46,197	\$50,391	\$69,345	\$59,924	7%	-14%
Purchased Professional and Technnical Pupil Services (313)	\$6,644	\$465	\$65,217	\$55,938	70%	-14%
Social Security-Noncertified Employee Retirement (211)	\$38,277	\$38,716	\$39,621	\$38,724	0%	-2%
Severance/Early Retirement Pay (213)	\$27,955	\$33,882	\$31,777	\$33,348	5%	5%
Computer Hardware (741)	\$0	\$4,508	\$1,111	\$30,582	N/A	> 500%
Purchased Property Services; Repairs and Maintenance Services (430)	\$350	\$22,699	\$29,001	\$26,139	194%	-10%
Operational Supplies (611)	\$23,636	\$26,619	\$21,166	\$19,810	-4%	-6%
Teacher Retirement Fund, Prior to 7-1-95 (215)	\$20,053	\$19,182	\$19,755	\$16,590	-5%	-16%
Other General Supplies (615, 660 to 689)	\$10,655	\$7,030	\$7,697	\$8,560	-5%	11%
Dues and Fees (810)	\$7,580	\$6,560	\$5,940	\$6,354	-4%	7%
Travel (580)	\$5,065	\$8,094	\$4,431	\$4,842	-1%	9%
Other Purchased Services (593)	\$1,697	\$2,256	\$2,707	\$2,678	12%	-1%
Terminal Leave (125)	\$0	\$0	\$0	\$1,784	N/A	N/A
Postage and Postage Machine Rental (532)	\$0	\$177	\$149	\$208	N/A	40%
Purchased Professional and Technnical Instruction Services (311)	\$0	\$5,733	\$0	\$0	N/A	N/A
Student Instructional Support Total	\$2,628,542	\$2,732,996	\$2,884,984	\$2,971,880	3%	3%
Overhead and Operational						
Noncertified Salaries (120)	\$3,671,406	\$3,801,631	\$3,913,000	\$3,682,126	0%	-6%
Food Purchases (614)	\$1,172,272	\$1,251,599	\$1,310,367	\$1,286,374	2%	-2%
Heating and Cooling for Buildings - Electricity (621)	\$720,148	\$704,903	\$751,451	\$781,211	2%	4%
Group Health Insurance (222)	\$460,356	\$452,916	\$467,877	\$475,571	1%	2%
Public Employees Retirement Fund (214)	\$318,669	\$370,707	\$500,952	\$417,414	7%	-17%
Heating and Cooling for Buildings - Gas (622)	\$379,222	\$322,746	\$312,125	\$408,970	2%	31%
Purchased Property Services; Repairs and Maintenance Services (430)	\$394,461	\$409,809	\$352,387	\$313,581	-6%	-11%
Gasoline and Lubricants (613)	\$281,034	\$326,798	\$350,107	\$304,002	2%	-13%
Operational Supplies (611)	\$340,928	\$341,474	\$301,328	\$303,550	-3%	1%
Social Security-Noncertified Employee Retirement (211)	\$266,300	\$276,668	\$284,262	\$265,094	0%	-7%

					4 Year Compound	
Concord Community Schools (2270)	FY 2011	FY 2012	FY 2013	FY 2014	Annual Growth Rate	Previous Year
Workers Compensation Insurance (225)	\$135,294	\$179,438	\$166,012	\$262,866	18%	58%
Property Insurance, Liability Insurance, and Transporation Insurance (520)	\$177,516	\$167,367	\$234,421	\$243,545	8%	4%
Other General Supplies (615, 660 to 689)	\$100,352	\$113,646	\$144,727	\$179,034	16%	24%
Certified Salaries (110)	\$400,221	\$274,117	\$146,999	\$143,680	-23%	-2%
Purchased Professional and Technnical Board of Education Services (318)	\$101,525	\$114,130	\$125,337	\$132,019	7%	5%
Purchased Services; Student Transportation Services (510)	\$188,490	\$113,282	\$124,071	\$111,722	-12%	-10%
Equipment (730)	\$424,404	\$70,947	\$744,813	\$99,908	-30%	-87%
Utility Services Water and Sewage (411)	\$57,269	\$52,427	\$57,857	\$66,769	4%	15%
Overtime Salaries (140)	\$48,347	\$50,878	\$48,471	\$40,351	-4%	-17%
Other Purchased Professional and Technical Services (319)	\$2,074	\$15,736	\$44,365	\$34,644	102%	-22%
Utility Services Removal of Refuse and Garbage (412)	\$31,475	\$32,962	\$39,578	\$34,590	2%	-13%
Telephone (531)	\$48,028	\$35,710	\$33,411	\$34,323	-8%	3%
Dues and Fees (810)	\$27,044	\$31,883	\$31,781	\$27,233	0%	-14%
are, Application Systems, or Productivity Applications Needed in the Operation of a School (747)	\$37,397	\$17,543	\$24,231	\$24,904	-10%	3%
Tires and Repairs (612)	\$21,542	\$40,052	\$23,715	\$24,650	3%	4%
Printing and Binding (550)	\$5,802	\$15,932	\$16,626	\$22,012	40%	32%
Travel (580)	\$13,653	\$16,340	\$24,352	\$20,911	11%	-14%
Severance/Early Retirement Pay (213)	\$97,515	\$16,783	\$15,123	\$14,440	-38%	-5%
Technology Related Professional Development (748)	\$0	\$0	\$0	\$12,995	N/A	N/A
Unemployment compensation (230)	\$44,367	\$27,170	\$13,810	\$12,439	-27%	-10%
Social Security-Certified Employee Retirement (212)	\$28,148	\$20,572	\$10,563	\$10,986	-21%	4%
Board Members Compensation (115)	\$10,000	\$10,000	\$10,000	\$10,000	0%	0%
Postage and Postage Machine Rental (532)	\$8,680	\$8,259	\$9,833	\$8,880	1%	-10%
Advertising (540)	\$4,428	\$4,905	\$3,721	\$7,230	13%	94%
Terminal Leave (125)	\$0	\$0	\$4,347	\$4,586	N/A	6%
Teacher Retirement Fund, Prior to 7-1-95 (215)	\$10,579	\$8,322	\$6,120	\$4,351	-20%	-29%
Other Employee Benefits (241 to 290)	\$3,969	\$5,648	\$3,750	\$4,229	2%	13%
Miscellaneous Objects (876 to 899)	\$8,211	\$4,089	\$2,229	\$2,908	-23%	30%
Teacher Retirement Fund, After 7-1-95 (216)	\$5,174	\$6,407	\$3,861	\$2,820	-14%	-27%
Student Transportation Purchased From Another School Corporation Outside The State (512)	\$1,289	\$1,193	\$763	\$1,064	-5%	39%
Official Bond Premiums (525)	\$420	\$520	\$420	\$740	15%	76%
Purchased Professional and Technnical Staff Services (314)	\$0	\$0	\$0	\$695	N/A	N/A
Periodicals (650)	\$240	\$317	\$367	\$327	8%	-11%
Seldom or Non-Recurring Fines (825)	\$0	\$0	\$180	\$0	N/A	-100%
Vehicles (731)	\$60,374	\$0	\$0	\$0	-100%	N/A
Other purchased property services (490 to 499)	\$0	\$0	\$68	\$0	N/A	-100%

					4 Year Compound	Increase from
Concord Community Schools (2270)	FY 2011	FY 2012	FY 2013	FY 2014	Annual Growth Rate	Previous Year
Other Purchased Services (593)	\$39,854	\$20,141	\$15,000	\$0	-100%	-100%
Purchased Professional and Technnical Instruction Services (311)	\$13,001	\$5,354	\$10,000	\$0	-100%	-100%
Connectivity (744)	\$94,879	\$181,516	\$205,806	\$0	-100%	-100%
Computer Hardware (741)	\$10,319	\$0	\$0	\$0	-100%	N/A
Overhead and Operational Total	\$10,266,678	\$9,922,838	\$10,890,583	\$9,839,744	-1%	-10%
Nonoperational						
Redemption of Principal (831)	\$5,882,549	\$6,046,297	\$6,278,860	\$6,560,755	3%	4%
Interest on Bonds or Notes (832)	\$4,199,425	\$3,798,000	\$3,587,044	\$3,368,312	-5%	-6%
Purchased Property Services; Repairs and Maintenance Services (430)	\$354,000	\$426,450	\$494,390	\$792,234	22%	60%
Purchased Property Services; Rentals (440)	\$641,674	\$721,022	\$781,126	\$496,582	-6%	-36%
are, Application Systems, or Productivity Applications Needed in the Operation of a School (747)	\$376,797	\$445,344	\$408,449	\$396,980	1%	-3%
Certified Salaries (110)	\$261,993	\$264,034	\$256,147	\$351,027	8%	37%
Noncertified Salaries (120)	\$223,991	\$231,315	\$228,684	\$208,753	-2%	-9%
Other Technology Hardware (746)	\$111,810	\$176,721	\$38,658	\$141,615	6%	266%
Connectivity (744)	\$94,800	\$94,864	\$93,987	\$103,139	2%	10%
Miscellaneous Objects (876 to 899)	\$0	\$0	\$58,942	\$46,097	N/A	-22%
Teacher Retirement Fund, After 7-1-95 (216)	\$15,136	\$15,956	\$19,093	\$25,448	14%	33%
Social Security-Certified Employee Retirement (212)	\$15,078	\$14,928	\$14,361	\$21,780	10%	52%
Social Security-Noncertified Employee Retirement (211)	\$21,790	\$22,121	\$21,786	\$20,243	-2%	-7%
Equipment (730)	\$1,039,211	\$163,670	\$48,748	\$15,074	-65%	-69%
Group Health Insurance (222)	\$8,455	\$13,334	\$8,911	\$12,520	10%	41%
Other Purchased Professional and Technical Services (319)	\$230,175	\$111,679	\$10,111	\$9,077	-55%	-10%
Operational Supplies (611)	\$28,623	\$8,769	\$5,592	\$8,935	-25%	60%
Severance/Early Retirement Pay (213)	\$3,747	\$3,565	\$3,495	\$5,127	8%	47%
Computer Hardware (741)	\$283,728	\$103,414	\$1,165	\$4,613	-64%	296%
Teacher Retirement Fund, Prior to 7-1-95 (215)	\$1,494	\$1,420	\$2,244	\$1,492	0%	-34%
Telecommunications Equipment (745)	\$12,550	\$6,916	\$731	\$975	-47%	33%
Public Employees Retirement Fund (214)	\$2,428	\$3,068	\$1,973	\$789	-24%	-60%
Dues and Fees (810)	\$550	\$3,100	\$4,170	\$500	-2%	-88%
Wireless Equipment (743)	\$46,612	\$0	\$0	\$0	-100%	N/A
Purchased Property Services; Construction Services (450)	\$3,471,872	\$1,061,589	\$3,627	\$0	-100%	-100%
Improvements Other Than Buildings (715)	\$324	\$21,372	\$0	\$0	-100%	N/A
Postage and Postage Machine Rental (532)	\$0	\$164	\$0	\$0	N/A	N/A
Land and Easements (710)	\$59,553	\$0	\$0	\$0	-100%	N/A
Nonoperational Total	\$17,388,362	\$13,759,112	\$12,372,294	\$12,592,066	-8%	2%

					4 Year Compound	Increase from
Concord Community Schools (2270)	FY 2011	FY 2012	FY 2013	FY 2014	Annual Growth Rate	Previous Year
Grand Total	\$55,193,859	\$52,972,368	\$53,273,363	\$51,053,448	-2%	-4%