

## **Indiana Charter School Board Annual Report** for the 2016-17 School Year

This report has been submitted by the Indiana Charter School Board ("ICSB") to the State Board of Education and the Indiana Department of Education in accordance with Indiana Code 20-24-9-1 and 20-24-3-10 and contains the information required by Indiana Code 20-24-9-2. Copies of this annual report and previous annual reports may be found at: https://www.in.gov/icsb/2362.htm.

#### Authorized Schools (2016-17):

Scheduled to open (Fall 2017):

Circle City Preparatory Charter School Ace Prepatory Academy

Excel Center - Clarksville Carpe Diem Meridian Carpe Diem Northwest Excel Center - Hammond Carpe Diem Shadeland Indiana Charter Network

Excel Center - Anderson

Excel Center - Kokomo Excel Center - Lafayette Excel Center - Noblesville

Excel Center - Richmond

Excel Center - Shelbyville Excel Center - South Bend

Heritage Institute of Arts and Technology

Indianapolis Academy of Excellence

Nexus Academy

George and Veronica Phalen Leadership Academy

Steel City Academy

Thurgood Marshall Leadership Academy

The Mind Program High School

Closed (Fall 2016):

Early Career Academy

## 2016-17 ICSB Authorized Charter Schools

| School  | 2016-2017 Status | Application Cycle     | Opening<br>Year | Renewal<br>Year | Closure Year | Reason(s)<br>for Closure |
|---|------------------|-----------------------|-----------------|-----------------|--------------|--------------------------|
| Carpe Diem Meridian                           | Open             | Fall 2011             | 2012-13         | 2016-17         | N/A          | N/A                      |
| Thurgood Marshall Leadership Academy          | Open             | Fall 2011             | 2012-13         | 2016-17         | N/A          | N/A                      |
| Excel Center - Anderson                       | Open             | Fall 2011             | 2012-13         | 2016-17         | N/A          | N/A                      |
| George and Veronica Phalen Leadership Academy | Open             | Spring 2012           | 2013-14         | 2017-18         | N/A          | N/A                      |
| Excel Center - Lafayette                      | Open             | Fall 2012             | 2013-14         | 2017-18         | N/A          | N/A                      |
| Excel Center - Kokomo                         | Open             | Fall 2012             | 2013-14         | 2017-18         | N/A          | N/A                      |
| Nexus Academy                                 | Open             | Fall 2012             | 2013-14         | 2017-18         | N/A          | N/A                      |
| Excel Center - Richmond                       | Open             | Fall 2012/Spring 2013 | 2013-14         | 2017-18         | N/A          | N/A                      |
| Indianapolis Academy of Excellence            | Open             | Fall 2013             | 2014-15         | 2018-19         | N/A          | N/A                      |
| Carpe Diem Northwest                          | Open             | Fall 2011/Spring 2014 | 2015-16         | 2019-20         | N/A          | N/A                      |
| Carpe Diem Shadeland                          | Open             | Fall 2011/Spring 2014 | 2015-16         | 2019-20         | N/A          | N/A                      |
| Excel Center - South Bend                     | Open             | Fall 2014             | 2015-16         | 2019-20         | N/A          | N/A                      |
| Excel Center - Noblesville                    | Open             | Fall 2012/Spring 2015 | 2015-16         | 2019-20         | N/A          | N/A                      |
| Ace Prepatory Academy                         | Open             | Spring 2015           | 2016-17         | 2021-22         | N/A          | N/A                      |
| Steel City Academy                            | Open             | Spring 2015           | 2016-17         | 2021-22         | N/A          | N/A                      |
| Heritage Institute of Arts and Technology     | Open             | Fall 2015             | 2016-17         | 2021-22         | N/A          | N/A                      |
| Excel Center - Shelbyville                    | Open             | Fall 2012/Spring 2016 | 2016-17         | 2021-22         | N/A          | N/A                      |
| Circle City Preparatory Charter School        | Pre-Opening      | Spring 2016           | 2017-18         | 2022-23         | N/A          | N/A                      |
| Excel Center - Hammond                        | Pre-Opening      | Fall 2016             | 2017-18         | 2022-23         | N/A          | N/A                      |
| Excel Center - Clarksville                    | Pre-Opening      | Spring 2017           | 2017-18         | 2022-23         | N/A          | N/A                      |
| James & Rosemary Phalen Leadership Academy    | Pre-Opening      | Fall 2016             | 2017-18         | 2022-23         | N/A          | N/A                      |
| East Chicago FOCUS Academy                    | Pre-Opening      | Spring 2016           | 2018-19         | TBD             | N/A          | N/A                      |
| Excel Center - Muncie                         | Pre-Opening      | Spring 2017           | 2018-19         | TBD             | N/A          | N/A                      |
| Allegiant Prep Academy                        | Pre-Opening      | Spring 2017           | 2018-19         | TBD             | N/A          | N/A                      |

### 2016-17 ICSB Authorized Charter Schools

| School                | 2016-2017 Status | 016-2017 Status Application Cycle |         | Renewal<br>Year | Closure Year | Reason(s)<br>for Closure |
|-----------------------|------------------|-----------------------------------|---------|-----------------|--------------|--------------------------|
| Vanguard Prep Academy | Pre-Opening      | Spring 2017                       | 2018-19 | TBD             | N/A          | N/A                      |
| Excel Center - Gary   | Charter          | Fall 2016                         | 2018-19 | TBD             | N/A          | N/A                      |
| Early Career Academy  | Closed           | Spring 2013                       | 2015-16 | CLOSED          | 2016-17      | Finances,<br>Governance  |

**NOTE**: Multiple dates in the application cycle column represent the date of the granting of the initial charter(s) and the subsequent charter activation for those applicants who received multiple charters. Charters for the following schools have been mutually rescinded or withdrawn: BASIS Indianapolis, East Indianapolis Charter Academy, South Indianapolis Charter Academy, Performing Arts Conservatory, VIA Charter School, Premier High School, Rocketship Indianapolis, Carpe Diem Summit, Civic Collegiate Public Charter School.

### 2016-17 ICSB Authorized Charter Schools: Academic Results

| ISTEP+ Grade 3-8 Proficiency and Growth; IREAD 3 Proficiency (2016-17) |            |             |         |          |         |  |  |  |
|--|------------|-------------|---------|----------|---------|--|--|--|
| School   | ELA % Pass | Math % Pass | ELA MGP | Math MGP | IREAD 3 |  |  |  |
| Carpe Diem - Meridian  | 22.6%      | 7.8%        | 26.0%   | 22.5%    | N/A     |  |  |  |
| Carpe Diem - Northwest   | 17.3%      | 9.4%        | 28.0%   | 19.0%    | N/A     |  |  |  |
| Carpe Diem - Shadeland   | 19.0%      | 4.8%        | 22.0%   | 9.0%     | N/A     |  |  |  |
| Indianapolis Academy of Excellence - CFA                               | 24.0%      | 14.3%       | 52.0%   | 33.5%    | 60.0%   |  |  |  |
| George & Veronica Phalen Leadership Academy                            | 54.7%      | 62.3%       | 49.0%   | 77.0%    | 85.4%   |  |  |  |
| Heritage Institute of Art & Technology                                 | 33.3%      | 0.0%        | 27.5%   | 9.0%     | 92.9%   |  |  |  |
| Steel City Academy   | 33.3%      | 7.4%        | 34.5%   | 27.0%    | N/A     |  |  |  |
| Thurgood Marshall Leadership Academy                                   | 18.8%      | 17.9%       | 25.0%   | 34.0%    | 58.3%   |  |  |  |

**Key:** "N/A" = Not Applicable.

**Notes:** The % pass data represents all students tested enrolled in grades 3-8. MGP (Median Growth Percentile) is not calculated until grade 4 and uses the accountability metric of 162 day attendance. IREAD 3 data does not reflect exemptions that may have been granted by the school. Schools without grades 3-8 during the 2016-17 school year are not listed.

Data Sources: IDOE; IDOE Compass; Growth Model Report; School Annual Report Data.

| ISTEP+ Grade 10 Proficiency, Graduation Rate, and Diploma Type (2016-17) |  |       |                                       |                                    |      |  |  |  |
|--|--|-------|---------------------------------------|------------------------------------|------|--|--|--|
| School   | English % Pass Math % Pass IN Graduation Rate 4 Year cohort (2017) |       | Core 40<br>Attainment of<br>graduates | Core 40 with<br>Honors<br>Diplomas |      |  |  |  |
| Carpe Diem - Meridian  | 45.5%  | 27.3% | *                                     | 100.0%                             | 1.7% |  |  |  |
| Carpe Diem - Northwest   | 15.0%  | 9.5%  | 46.7%                                 | 100.0%                             | 1.7% |  |  |  |
| Carpe Diem - Shadeland   | *  | *     | N/A                                   | N/A                                | N/A  |  |  |  |
| Excel Center - Anderson  | *  | *     | 18.0%                                 | 94.2%                              | 1.9% |  |  |  |
| Excel Center - Kokomo  | *  | *     | 28.1%                                 | 89.7%                              | 1.1% |  |  |  |
| Excel Center - Lafayette   | 15.4%  | 0.0%  | 38.1%                                 | 94.3%                              | 0.0% |  |  |  |
| Excel Center - Noblesville   | *  | *     | 29.7%                                 | 100.0%                             | 0.0% |  |  |  |

#### 2016-17 ICSB Authorized Charter Schools: Academic Results

| Excel Center - Richmond    | *     | *     | 34.2% | 98.5%  | 0.0% |
|----------------------------|-------|-------|-------|--------|------|
| Excel Center - Shelbyville | *     | 0.0%  | 0.0%  | 100.0% | 1.3% |
| Excel Center - South Bend  | DNP   | DNP   | 18.1% | 100.0% | 0.0% |
| Nexus Academy              | 80.0% | 60.0% | 59.1% | 92.3%  | 7.7% |

**Key:** "DNP" = Did Not Participate  $\mid$  "\*\*" = FERPA, data suppressed  $\mid$  "N/A" = Not Applicable.

**Note:** In Spring 2016, the Assessment used for accountability was changed to ISTEP+ Grade 10. These data represent all students tested in Grade 10. Growth can only be determined as long as the student completed ISTEP+ while enrolled in grade 8. The Grade 10 cohort is the graduating class of 2019. The graduation rate cohort is the graduating class of 2016.

Data Sources: IDOE STN Application Center; School Annual Report Data; Learning Connection; IDOE Compass.

| Adult High Schools Results (2016-17) |                     |   |  |  |  |  |
|--------------------------------------|---------------------|---|--|--|--|--|
| School                               | Number of Graduates | % of Graduates Acheiving a CCR<br>Indicator |  |  |  |  |
| Excel Center - Anderson              | 52                  | 96.2%                                       |  |  |  |  |
| Excel Center - Kokomo                | 87                  | 96.6%                                       |  |  |  |  |
| Excel Center - Lafayette             | 105                 | 91.4%                                       |  |  |  |  |
| Excel Center - Noblesville           | 60                  | 95.0%                                       |  |  |  |  |
| Excel Center - Richmond              | 67                  | 88.1%                                       |  |  |  |  |
| Excel Center - Shelbyville           | 15                  | 93.3%                                       |  |  |  |  |
| Excel Center - South Bend            | 32                  | 90.6%                                       |  |  |  |  |

**Notes:** The traditional accountability system does not accurately measure the academic success of Adult High Schools because many students enrolled are out of cohort and undercredited. ICSB currently uses the alternative academic measures in the Adult High School Accountability System. Number of Graduates represents all students reported on the DOE-GR (Graduate Report) at the end of the 2016-17 school year.

Data Sources: IDOE STN Application Center; School Annual Report Data.

### 2016-17 ICSB Authorized Charter Schools: Student Enrollment Data

| School  | PE Enrollment | AT Enrollment | Attendance Rate | Number of Expulsions | Seclusion and Restraint |
|---|---------------|---------------|-----------------|----------------------|-------------------------|
| Ace Preparatory Academy                       | 36            | 43            | 89.28%          | 0                    | 0                       |
| Carpe Diem - Meridian                         | 137           | 165           | 83.79%          | 2                    | *DNR                    |
| Carpe Diem - Northwest                        | 154           | 194           | 93.42%          | 1                    | 0                       |
| Carpe Diem - Shadeland                        | 67            | 92            | 78.14%          | 0                    | *DNR                    |
| Excel Center - Anderson                       | 314           | 526           | 74.60%          | 0                    | 0                       |
| Excel Center - Kokomo                         | 359           | 543           | 74.77%          | 0                    | 0                       |
| Excel Center - Lafayette                      | 319           | 499           | 68.92%          | 1                    | 0                       |
| Excel Center - Noblesville                    | 198           | 339           | 77.17%          | 0                    | 0                       |
| Excel Center - Richmond                       | 294           | 387           | 73.40%          | 0                    | 0                       |
| Excel Center - South Bend                     | 360           | 576           | 74.62%          | 0                    | 0                       |
| Excel Center - Shelbyville                    | 84            | 150           | 83.32%          | 0                    | 0                       |
| George and Veronica Phalen Leadership Academy | 310           | 365           | 92.99%          | 0                    | 0                       |
| Heritage Institute of Art and Technology      | 153           | 194           | 91.45%          | 0                    | 0                       |
| Indianapolis Academy of Excellence - CFA      | 94            | 103           | 93.38%          | 1                    | 6                       |
| Nexus Academy                                 | 130           | 144           | 95.65%          | 1                    | *DNR                    |
| Steel City Academy                            | 152           | 169           | 91.14%          | 3                    | *DNR                    |
| Thurgood Marshall Leadership Academy          | 158           | 169           | 95.22%          | 0                    | 0                       |

**Key:** "DNR" = Did Not Report.

Notes: PE Enrollment data is obtained from IDOE's DOE-PE (Annual Pupil Enrollment Count) report. AT Enrollment data is obtained from IDOE's DOE-AT (Attendance) report and includes any student with at least one (1) day of attendance at the school during the instructional school year. Attendance Rate is calculated using AT Enrollment, not PE Enrollment.

Data Sources: IDOE Compass; Annual Performance Reports; IDOE STN Application Center

### 2016-17 ICSB Authorized Charter Schools: Audits

| School  | Status                                  |
|---|---|
| ACE Preparatory Academy   | Submitted but not yet released by SBOA. |
| Carpe Diem, Inc Consolidated Audit (includes Carpe Diem - Meridan, Carpe Diem - Northwest, and Carpe Diem - Shadeland)  | Submitted but not yet released by SBOA. |
| Excel Centers, LLC - Consolidated Audit (includes Excel - Anderson, Excel - Kokomo, Excel - Lafayette, Excel - Richmond, Excel - Noblesville, Excel - Shelbyville, and Excel - Clarksville) | 2016-17 Audit Report Available          |
| Goodwill Leads (Excel Center - South Bend)  | Submitted but not yet released by SBOA. |
| George and Veronica Phalen Leadership Academy   | Submitted but not yet released by SBOA. |
| Heritage Institute of Arts and Technology   | Submitted but not yet released by SBOA. |
| Indianapolis Academy of Excellence - CFA  | 2016-17 Audit Report Available          |
| Nexus Academy   | 2016-17 Audit Report Available          |
| Thurgood Marshall Leadership Academy  | 2016-17 Audit Report Available          |
| Steel City Academy  | Submitted but not yet released by SBOA. |

All Charter Schools are required to contract with a Private Examiner to annually conduct a financial, compliance and (if applicable) federal OMB Circular A-133 audit that complies with guidelines issued by the State Board of Accounts ("SBOA"). Audit Reports and Supplemental Audit Reports that have been reviewed and approved by the State Board of Accounts ("SBOA") may be found on SBOA's Audit Report Filings portal (https://secure.in.gov/apps/sboa/audit-reports/) under Unit Type: "Charter School." The reports are organized in reverse chronological order.

# Indiana Charter School Board 2016-17 Budget

|   | 2016-17 Fiscal Year | Notes   |
|---|---------------------|---|
| Revenue   |                     |   |
| Administrative Fees                               | 175,967.00          | Adminstrative fees set at one percent (1%) of the total amount the organizer receives during the state fiscal year for basic tuition support. |
| Fiscal Year Appropriation                         | 750,000.00          |   |
| Grants  | -                   |   |
| Additional fees collected from authorized schools | -                   |   |
| Total Revenue                                     | 925,967.00          |   |
|   |                     |   |
| Expenses  |                     |   |
| Salary and benefits                               | 395,871.00          | Includes between 3 and 4 full time employees during FY17.   |
| Contracts   | 67,000.00           | Third party evaluators and consultants.   |
| Administrative Costs                              | 61,250.00           |   |
| State Agency Support                              | 12,480.00           | Fees for services provided by other state agencies.   |
| Total Expenses                                    | 536,601.00          |   |
|   |                     |   |
| Annual Reversion                                  | 22,500.00           |   |

Indiana Charter School Board

### Indiana Charter School Board 2016-17 Board Members

| NAME                   | TITLE         | PROFESSIONAL TITLE   | COMPANY  | TERM            |
|------------------------|---------------|--|--|-----------------|
| Joshua Owens           | Chair         | Instructor of Statistics & Economics                         | Butler University, Indianapolis, Indiana                                   | 7/2015 - 7/2019 |
| Kreg Battles           | Member        | Science Department Chair                                     | Lincoln High School, Vincennes, Indiana                                    | 7/2015 - 7/2019 |
| DeLyn Beard            | Member        | Owner and #EdTech Educator                                   | eLeader Academy  | 7/2015 - 7/2019 |
| Virginia Calvin, Ed.D. | Member        | Former Chancellor/Former Superintendent                      | Ivy Tech Community College - North Central/South Bend<br>Community Schools | 7/2015 - 7/2019 |
| Gretchen Gutman        | Member        | Vice President of Public Policy                              | Cook Group   | 3/2016 - 3/2020 |
| Gregory Hahn           | Member        | Partner  | Bose, McKinney and Evans, LLP  | 8/2016 - 8/2020 |
| Jill Robinson Kramer   | Member        | Associate Vice President for Planning and Grants             | Ivy Tech Community College   | 5/2016 - 5/2020 |
| Janet Rummel           | Member        | Vice President, Workforce Alignment Operations and Marketing | Ivy Tech Community College   | 3/2017 - 3/2019 |
| Daniel Lopez           | Former Member | Director of State Operations                                 | Office of U.S. Senator Dan Coats   | 9/2014 - 3/2016 |
| Kristin Reed           | Former Member | Senior Project Consultant                                    | Thomas P. Miller & Associates  | 7/2015 - 5/2016 |

# Additional Annual Report Requirements

| Item                                | Location                    |
|-------------------------------------|-----------------------------|
| ICSB Board of Directors             | ICSB: Board Members         |
| ICSB Accountability Framework       | ICSB: Accountability System |
| ICSB Authorized Schools Performance | ICSB: School Performance    |
| ICSB Charter Application Process    | ICSB: Application Process   |
| ICSB Charter Renewal Process        | ICSB: Renewal Process       |

Indiana Charter School Board

#### Fall 2016 Application Cycle

|  | Circle City Preparatory, Inc.             | Civic Collegiate, Inc.                    | Drexel Foundation for Educational Excellence, Inc.       | Fresh Oil Ministries, Inc.                | Gateway Preparatory<br>Academy, Inc. | Greater Education Opportunties Foundation, Inc.                     | TeamCFA Foundation, Inc.<br>(South Bend campus)            | TeamCFA Foundation, Inc.<br>(Indianapolis campus) |
|--|---|---|--|---|--------------------------------------|---|--|---|
| School Name                                | Circle City Preparatory Charter<br>School | Civic Collegiate Public Charter<br>School | Thea Bowman Leadership<br>Academy                        | Joyce L. Bennett Academy of<br>Excellence | Gateway Preparatory School           | East Chicago FOCUS Academy  | Dr. Elizabeth Blackwell: A<br>Challenge Foundation Academy | Rosa Parks: A Challenge<br>Foundation Academy     |
| Receipt Date                               | 3/14/2016                                 | 3/14/2016                                 | 3/14/2016  | 3/14/2016                                 | 3/14/2016                            | 3/14/2016   | 3/14/2016  | 3/14/2016   |
| Acceptance Date                            | 5/24/2016                                 | 5/24/2016                                 | N/A  | N/A                                       | N/A                                  | 5/24/2016   | N/A  | N/A   |
| Charter Length                             | 5 years                                   | 5 years                                   | N/A  | N/A                                       | N/A                                  | 5 years   | N/A  | N/A   |
| Rejection Date                             | N/A                                       | N/A                                       | 3/29/2016  | 5/24/2016                                 | 5/24/2016                            | N/A   | 5/24/2016  | 5/24/2016   |
| Reason for Rejection                       | N/A                                       | N/A                                       | Declination of Change in<br>Authorizer Application       | Application withdrawn                     | Application withdrawn                | N/A   | Application withdrawn                                      | Application withdrawn                             |
| School Goals                               | College Preparatory                       | College Preparatory                       | General Education  | College Preparatory                       | N/A                                  | Alternative High School Model                                       | Core Knowledge   | Core Knowledge                                    |
| Educational Program Design                 | K-8                                       | 6-12                                      | K-12   | K-5                                       | K-6                                  | 9-12  | K-8  | K-8   |
| Education Management<br>Organization (EMO) | N/A                                       | N/A                                       | Phalen Leadership Academy -<br>Indiana, Inc.             | N/A                                       | N/A                                  | GEO Foundation  | TeamCFA Foundation, Inc.                                   | TeamCFA Foundation, Inc.                          |
| Chief Operating Officer of EMO             | N/A                                       | N/A                                       | Earl Phalen  | N/A                                       | N/A                                  | Kevin Teasley   | Tony Helton  | Tony Helton                                       |
| Address of EMO                             | N/A                                       | N/A                                       | 11001 Marina Drive, #410,<br>Quincy, Massachusetts 02171 | N/A                                       | N/A                                  | 1630 North Meridian Street,<br>Suite 350, Indianapolis, IN<br>46202 | 817 East Todd Drive, Tempe,<br>AZ 85283                    | 818 East Todd Drive, Tempe,<br>AZ 85283           |

# **Spring 2017 Application Cycle**

|   | The Excel Center  | Allegiant Preparatory, Inc. | Vanguard Collegiate of<br>Indianapolis, Inc |
|---|---|-----------------------------|---|
| School Name                             | Excel Center: Multiple Charters<br>to include: Muncie, Marion,<br>Columbus, Bloomington | Allegiant Prep              | Vanguard Collegiate of<br>Indianapolis      |
| Receipt Date                            | 3/22/2017   | 3/22/2017                   | 3/22/2017                                   |
| Acceptance Date                         | 6/7/2017  | 6/7/2017                    | N/A   |
| Charter Length                          | 5 years   | 5 years                     | N/A   |
| Rejection Date                          | N/A   | N/A                         | N/A   |
| Reason for Rejection                    | N/A   | N/A                         | Application withdrawn                       |
| School Goals                            | Adult High School   | College Preparatory         | N/A   |
| Educational Program Design              | 9-12  | K-8                         | 5-8   |
| Education Management Organization (EMO) | Goodwill Education Initiatives,<br>Inc.   | N/A                         | N/A   |
| Chief Operating Officer of EMO          | Betsy Delgado   | N/A                         | N/A   |
| Address of EMO                          | 1635 W. Michigan St.,<br>Indianapolis, IN 46222   | N/A                         | N/A   |