

COLLEGIATE PURPLE STAR OF INDIANA



INDIANA COMMISSION for HIGHER EDUCATION



Introduction WELCOME

Collegiate Purple Star of Indiana Field Guide for Postsecondary Institutions

The field guide is offered to support all eligible postsecondary institutions to be successful in becoming a Collegiate Purple Star of Indiana (CPSI) designated award recipient. CPSI participation is voluntary and will not affect funding for other Indiana Commission for Higher Education or Indiana Department of Veterans Affairs programs.

GI Bill® is a registered trademark of the U.S. Department of Veterans Affairs (VA). More information about education benefits offered by VA is available at the official U.S. government website at <u>https://www.benefits.va.gov/gibill.</u>

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Collegiate Purple Star of Indiana **MISSION STATEMENT**

The Collegiate Purple Star of Indiana (CPSI) recognizes an eligible postsecondary institution that has successfully demonstrated a supportive environment for its United States military-affiliated student population from application to graduation.



INTRODUCTION

Indiana strives to be a leading state in the engagement and success of military service members and veterans in the higher education setting by creating the best military-affiliated student experience possible. With the passing of Indiana Code (IC) 21-18-18 in 2023, Indiana became one of a few states in the nation to officially champion the relationship between military-affiliated individuals and postsecondary institutions by establishing a Higher Education Purple Star Designation, commonly known as the **Collegiate Purple Star of Indiana (CPSI)**.

For the purposes of this field guide, Indiana considers a military-affiliated individual someone who is actively serving in the United States armed forces (regular duty, reserve duty, or Indiana National Guard) or is honorably discharged (veteran). They become classified as a military-affiliated student when they have been accepted or are a current student at the postsecondary institution. These definitions are used throughout this document.

Goal

The CPSI represents a concentrated effort to fully embrace all military-affiliated students, laying the groundwork for a supportive learning environment with appropriate resources that enable each individual to successfully integrate into the general student population and reach their educational goals. Military-affiliated students add to the fabric of the postsecondary educational experience but often "remain one of the most unseen populations on college campuses today."² Enhancing and raising awareness of institutional academic opportunities and supports for these students is at the heart of the CPSI designation.

The Indiana Commission for Higher Education (CHE) and the Indiana Department of Veterans Affairs (IDVA) encourage all eligible postsecondary educational institutions in Indiana to become a CPSI award recipient by achieving one of the three levels of recognition.

Purpose

The CPSI designation recognizes those public, private, and for-profit institutions of higher education that have provided the infrastructure and commitment toward the enrollment, retention, graduation, and career placement of their military-affiliated students. Each year, approximately 1,000 Hoosiers leave the military and return to Indiana to start the next phase of their lives, which for many includes pursuing higher education to secure a better quality of life for themselves and their families, and to better serve their communities in meaningful careers. These military-affiliated students typically have accumulated a wide variety of experiences that well-position them for academic achievement. A CPSI designation signifies an institution-wide focus on translating the value of military learning toward higher education and ensuring the appropriate practices are in place for a military-affiliated student's success.

CALL TO ACTION

There are many qualities and characteristics (leadership, maturity, discipline, work ethic, teamwork, etc.) that militaryaffiliated students have developed, while in the service, that they will utilize and be able to contribute to the campus community as they pursue their degree. An intentional focus on supporting military-affiliated students has many advantages for the institution, some of which are outlined below.

Top Benefits of Implementing a Sustainable Military-Affiliated Student Program:

1. Academic Capital

- "Military-affiliated students [typically] earn higher GPAs than their civilian [traditional student] counterparts"¹, thus elevating a campus culture of academic success and achievement.
- "These [military-affiliated] students typically progress towards degrees [credentials] more efficiently than their traditional counterparts"³ and tend to stay longer at the same institution to achieve higher-level degrees.
- Sixty-two percent of veterans are first-generation college attendees.¹ Enrolling military-affiliated students can
 improve the engagement of underserved students and promote broader initiatives available for all underserved
 and minority populations.

2. Economic and Financial Capital

- Enrolling more military-affiliated students can provide a consistent, stable, and substantial income stream for colleges and universities.³
 - Military-affiliated students have access to many financial resources such as the Tuition and Fee Exemption for Indiana Purple Heart Recipients, Forever GI Bill[®], Department of Veterans Affairs Yellow Ribbon Program, etc.
- Leveraging military-affiliated student success and recognition programs to maximize financial funding for broader student-support initiatives and other fundraising efforts.
- Creating [a cadre of] successful veteran [and military-affiliated] alumni who will give back to their institutions of higher learning through programming and capital campaigns.³

3. Cultural and Social Capital

• Enhancing the institution's learning experience by adding military-affiliated students' unique perspectives, professional training, real-world experiences, and corresponding knowledge to the classroom environment. "Diversity is an important aspect of the college experience as it enriches learning."

THE **FIVE POINTS** OF THE COLLEGIATE PURPLE STAR

The CPSI objective is to ensure each institution can provide military-affiliated students with a supportive learning environment now and in the future. The strategic pillars of education, respect, inclusion, commitment, and capacity building are the building blocks of the CPSI award designation principles, guiding faculty and staff implementation of the CPSI objective.

EDUCATION

Provide a caliber of education that is easily assessable for military-affiliated individuals from application to graduation. Strong educational influences establish lifelong learning, so the student grows academically, emotionally, and professionally. An institution affects the total development of a person and enhances their quality of life.

RESPECT

Demonstrate respect for those who have displayed the courage to wear the uniform of the United States of America through implementing ongoing activities and practices honoring military-affiliated students for their military commitment. An educational environment built on respect also builds feelings of trust, safety, and well-being.

INCLUSION

Establish a culture of acceptance, so the military-affiliated student genuinely feels welcome and valued. A supportive environment helps individuals develop and thrive.

COMMITMENT

Allocate the appropriate resources that will maximize the institution's success in attracting, retaining, and graduating military-affiliated students. It demonstrates that the institution is actively engaged in supporting military-affiliated students and invested in their long-term success.

CAPACITY BUILDING

Build capacity to continually improve by asking questions, listening to responses, developing systems or infrastructure, and striving for change to make a positive impact. It is an investment in the institution's future state.



Collegiate Purple Star of Indiana PART ONE: ADMINISTRATION

Prospective Applicants

This is a voluntary participation award designation. An institution is not required to complete any or all of the objectives. However, this may affect the institution's ability to receive recognition.

Field Guide Criteria

Standards

The CPSI award uses "standards" (objectives) as the action a postsecondary institution must accomplish to demonstrate its commitment to excellence.

Standard Format

Part Two of the Field Guide is made up of thirty-seven (37) standards over eight (8) categories. Each standard is formatted as follows:

- 1. Category Name list all standards related to the appropriate category.
- 2. Description:
 - Standard Name describes the expectation or required action.
 - **Guidance** is any explanation needed to clarify the interpretation of the standard. May also provide the required action(s) necessary to demonstrate compliance.
 - Purpose provides what the standard is trying to achieve: the "why" or links the standard to other requirements.
 - Classification connects the standard to general operational themes such as policy, event, training, etc.
- 3. Demonstrate:
 - Implementation Examples are common actions or techniques that may assist in successfully achieving the standard.
 - **Documentation Examples** list the potential materials that may be requested.

Standard Classification Breakdown

Standards containing a similar focus within the field guide are typically grouped under common institutional-based categories (e.g., financial support, student support services, etc.). The standard may be a standalone action, a continuing

action, or the next step of a previous standard. However, these same individual standards are also associated with business-related actions that go beyond their category descriptions. While some standards are interchangeable, the classification is based upon the standards' main purpose. These management items are broken down as follows:

Theme Name	Number of Standards	Percentage (%)
Advertising	2	5.5%
Customer Service (Student)	13	35%
Event (Activity)	2	5.5%
Management (Policy or Guidelines)	12	32%
Operations (Process, Procedures, or Systems)	4	11%
Training (Education)	4	11%

Application Process

Eligible Institutions

This designation is open to "state educational institutions, approved postsecondary educational institution, or other postsecondary educational institution"⁴ that meet the established criteria. The following sources are used to determine an eligible institution: Designated Indiana public colleges & universities, Commission for Higher Education (CHE) Board for Proprietary Education (BPE), and designated Independent Colleges of Indiana (ICI)

Application Period

Applications are accepted annually in January, beginning in 2025. However, the timeframe may be subject to change.

Application Timeline

- <u>Application⁴</u>
- The application will be made available at https://www.in.gov/che/adult-strategy/collegiate-purple-star/ .
- Submission Due
- By 5 p.m. Eastern Standard Time on the date identified on the application.
 - Subject: Collegiate Purple Star Application- "Institution Name"
- Award Notification
- Each applicant will receive a summary report which contains the award status.

Review Committee

All applications are reviewed by a committee comprised of the Indiana Commission for Higher Education and the Indiana Department of Veterans Affairs staff. Others as deemed appropriate.

Review Committee Approach

Every Indiana postsecondary institution operates independently. They have their own unique challenges and staffing experiences that dictate how and why they operate as they do. Therefore, not every institution provides the same information or in the same way. The committee will review each institution's application individually based on the framework established within the standards in Part Two.

Review of the application is based on submitted documents as well as communicated responses and observed actions. The committee will use this information to ascertain compliance with the objectives. The review, while thorough, is limited in scope. Each application session should be considered an isolated event, and qualification for the award is determined anew each time regardless of previous practices or award status.

<u>Request For Additional Information</u>

During the application review, the institution may be required to provide additional information so the committee can demonstrate an objective has been met. This may include the submission of extra documentation and/or interviews.

Application Hold

An application may be placed on hold if it has been established that an institution has current eligibility issues with CHE or IDVA.

Award Submission Summary Report

The report will summarize the results of the review based on the institution's performance. It is the "official" record of implementation of the CPSI objectives as determined by the review committee.

Award Designation

CHE and IDVA shall jointly award a designation.⁴ The CPSI certifies institutions that have successfully demonstrated a commitment of excellence and support toward serving military-affiliated students.

As a voluntary designation, it is up to the institution to determine what standards, beyond the core requirements, it wishes to implement, and which recognition level it aims to achieve.

Scoring

A Value is assigned to each standard that will allow the review committee to supply a CPSI performance score which will be used to determine the award level. Bonus Point(s) opportunities are provided to assist an institution that is close to achieving a higher level. Any bonus point(s) achieved will be added to the success rate (base score) an institution has demonstrated so it positively impacts the overall performance score. Not Applicable (N/A), may apply to some standards, depending on the institution. They will be removed from scoring.

Award Certification Levels

A performance achievement is earned in one of three levels of service by demonstrating completion of the established criteria applicable to the institution:

- Tier 3 Achievement Level: This is the beginning of the institution's commitment to support militaryaffiliated students by providing a military student-friendly experience on campus. There are many opportunities that can still be accomplished but a foundation for military-affiliated student success has begun.
- Tier 2 Achievement Level: This is the middle of the commitment to support military-affiliated students. Great strides have already been made to become military student-ready.
- Tier 1 Achievement Level: This is the top level in the efforts to support military-affiliated students. The institution has demonstrated they are military student-engaged by showing a solid foundation and robust culture have been achieved. Militaryaffiliated students should feel good that the institution has dedicated sufficient resources to their success.

Category/Description	Number of Standards	Points Available	Percentage (%)
1: Core Requirements	7	7	19%
2: Marketing and communication Strategies	3	3	8%
3: Admissions and Enrollment	6	6	16%
4: Financial Support	5	5	13.5%
5: Institutional Support Systems	3	3	8%
6: Student Support Services	4	4	11%
7: Student Engagement	5	5	13.5%
8: Career and Community Engagement Opportunities	4	4	11%
TOTAL	37	37	100%
			_
9. Beyond Expectations	2	2	

Tier/Level	Percentage (%) Score
Tier 3	70% to 79.99%
Tier 2	80% to 89.99%
Tier 1	90% to 99.99%
Special Commission Distinction	100%

Recognition

Positive affirmation is acknowledging the institution's efforts in successfully administering the Collegiate Purple Star objectives. It provides a tangible way for the institution to showcase those efforts in supporting its military-affiliated student population.

All Tier Recipients:

- Mention in CHE-issued press release with all other recipients.
- Mention in CHE-issued social media post (e.g. LinkedIn, etc.) with all other recipients.
- Recognition on the CHE Adult Strategy/CPSI webpage with all other recipients.
- CPSI Award Marketing Packet
 - Appropriate Badge for institution's website
 - CPSI sample social media posts
- Appropriate Tier Certification

Special Commission Distinction

• Proclamation from the Governor of the State of Indiana

Award Timeframe

Award Period⁴

The CPSI award is valid for three (3) years at the designated award level.

Changing Levels

An institution wishing to move to a different designation level (most common is to move to a higher designation) may submit a new application during the annual open application period. If awarded, this will start a new three-year timeframe.

Termination

If it is determined that the institution is not implementing or does not have the action(s) attested to in the application, the CPSI award designation may be revoked.

Renewal

An institution will need to renew its CPSI designation at the end of the three (3) year award period, if it wishes to continue to be recognized, by completing a new application.

Collegiate Purple Star of Indiana CONTACT INFORMATION

QUESTIONS?

The Field Guide is a living document that is designed to be adaptable to the many ways that a postsecondary institution achieves the objectives. However, you are encouraged to seek clarification if you have any questions.

<u>CollegiatePurpleStar@che.in.gov</u>

Subject: Collegiate Purple Star Question-"Institution Name"

For additional resources and educational opportunities Visit the CPSI webpage at <u>https://www.in.gov/che/adult-strategy/collegiate-purple-star/.</u>



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Collegiate Purple Star of Indiana PART TWO: AWARD CRITERIA

Category One: Core Requirements

These prerequisites establish a foundation of support and play a crucial role in providing service to military-affiliated students. An institution must be able to successfully demonstrate these expectations have been achieved before the full CPSI award application evaluation will begin.

Standard 1.1

The educational institution has a liaison for military-affiliated students to provide general assistance.

- Guidance: (at least one of the following)
 - A permanent Office for Military-Affiliated Individuals (Military Student Success Center, Veterans office, etc.) or similar, within a brick-and-mortar (physical) building and/ or a virtual location (interactive, beyond a website).

And/or

- At least one (1) designated employee (beyond the Veteran's Affairs/School Certifying Official (SCO) or similar financial aid employee) whose job description includes, but not limited to, being the general (on-campus and/ or virtual) military-affiliated student contact person.
- **Purpose:** Helps to ensure additional support on campus for the unique circumstances of military-affiliated students and to increase advocacy for the necessary tools and resources to ensure a quality educational experience.
- Classification: Customer Service
 Implementation Examples:
 - Publicize the office and/or employee on the institution's website, student newspaper, or similar.
 - Post about the office and/or employee in the Military Success Center, Admissions Office, Advising Center, etc.
- Documentation Examples: Proof of a military center (photo, advertisement, or event program with center address, proof of funding for center, etc.) and/or job description or job title of the employee assigned as a contact person, institution directory, or similar.

Standard 1.2

The educational institution's admission application asks if the applicant is currently serving or has ever served in the United States Armed Forces.

- Guidance:
 - Refer to the definition of a military-affiliated individual.
 - The application wording is general or generic and not specifically focused on "Veteran status."
- **Purpose:** It is necessary that each applicant with a military service background be identified as military-affiliated, so they are properly coded and receive the appropriate support and resources. Many recently discharged military individuals do not consider themselves as a veteran so the language used to describe their involvement with the military is key. Ultimately, it will ensure that the military-associated population is not underrepresented in the institution's data collection efforts.
- Classification: Operations
- Implementation Examples:
 o Include on the admission application the question "Are you serving, or have you served in the United States Armed Forces?"
- Documentation Examples: Institution admissions application, link to an admissions application, a screenshot of the page that includes the military question, etc.

Standard 1.3

The educational institution has established a credit for prior learning (CPL) policy that is inclusive of validating military training and experiential learning that crosswalks to academic course credit within a student's degree program.

- Guidance:
 - Awarding CPL credit policy meets the standards of the American Council on Education (ACE)⁵ (e.g., <u>Military Guide</u>).
- o U.S. military transcripts include:
 - » Joint Services Transcript (JST) which represents training from the Army, Navy, Coast Guard, and Marine Corps
 - » Community College of the Air Force (CCAF), a degree-granting institution that serves the Air Force and Space Force
- Institution awards academic credit for receiving a score of fifty (50) or higher on the College Level Examination Program (CLEP), or a passing score on the Defense Subject Standardized Test (DSST) also known as DANTES, or the Excelsior College Examination.⁵
- Clearly communicating the policy by "publishing on the institution's website"⁵ and/ or on the military website page.
- Purpose: Many adult learners come to higher education with years of life and workplace learning. Military service members typically have many opportunities to acquire diverse experiences. Indiana Code 21-42-72-2 establishes requirements associated with credit for military service courses for military-affiliated individuals; it mandates that higher learning

institutions grant educational credit for prior military training and education within their chosen degree path. CPL is the method used to award individuals for the college-level skills and knowledge gained outside of a traditional academic setting.

- Classification: Management
- Implementation Examples:
- Adopt and implement the practices outlined in the <u>Indiana Model Credit for Prior Learning</u> <u>Policy Guidance (2024)</u>.
- **Documentation Examples:** Provide approved institution policy and communication methods (institution's website or link to webpage, etc.).

Standard 1.4

The educational institution has approved a definition that describes who is considered a military-affiliated student attending the institution.

- Guidance:
 - o A single institution-wide written definition approved by the administration.
- **Purpose:** An institution-wide military-affiliated student definition provides a foundation on which the institution can effectively communicate. It assists in properly categorizing the individual, so they are assigned the most appropriate staff to advocate for them and ensure that the necessary resources are allocated. In addition, it allows the institution to accurately report the number and type of military-affiliated students in order to best tell the institution's story.
- Classification: Management
- Implementation Examples:
 - o Include the definition in the institution's admissions documents, website, or similar.
 - o Use the Collegiate Purple Star Award Field Guide definition to assist the institution in the development of a definition.
- Documentation Examples: Provide approved institution-wide definition that is contained within an institution document or link to a webpage.

Standard 1.5

The educational institution has a data-gathering system or systems in place to track the overall metrics of a military-affiliated student's postsecondary pathway.

- Guidance:
 - o The institution is not required to have a single system of data entry.
 - The student journey is tracked from application, enrollment, to graduation, or withdrawal.
 - o Output and outcome data are distinguished by type:
 - » military status (active-duty military, reserve, National Guard, veteran)
 - » student status (full-time/part-time, undergraduate/graduate, GPA)
- Purpose: To serve military-affiliated students more effectively, it is necessary to track their progress from the beginning to the end of their time at the institution. This allows the institution to gather relevant information and identify trends that will best serve this population.
- Classification: Operations
- Implementation Examples:
- o Track GI Bill[®] users.
- o Track CPL credit awarded.
- Documentation Examples: Sample militaryaffiliated data report, or similar.



Standard 1.6

The educational institution has publicly issued a formal statement of its support for militaryaffiliated students.

- Guidance:
 - A fully executed (signed and dated) original statement is authored by the University President and/or Board of Trustees (or equivalent).
 - o Resolution is available to the institution community.
- Purpose: This resolution is the institution's official welcome to military-affiliated individuals. This public support displays a commitment to military-affiliated individuals and recognizes they are an asset to the institution.
- Classification: Management
- Implementation Examples:
 - o Publicize the resolution on the institution's website, student newspaper, or similar.
 - o Post the resolution in the Military Success Center.
- Documentation Examples: Adopted formal resolution (signed and dated), Board of Trustee meeting minutes, or similar and how/where the resolution is made available.

Standard 1.7

The educational institution hosts at least one (1) annual military recognition event during the academic year.

- Guidance:
 - o Event may include the physical and/or virtual campus.
 - o The focus of the event is on showing support of the military.
- **Purpose:** Demonstrates intention of providing a militarily supportive culture at the institution.
- Classification: Event
- Implementation Examples:
 - Organize a Veterans Day program or activity, military appreciation night at a sporting event, a salute to service live virtual event, or similar.
 - o Refer to Appendix, Military-Connected Holidays.
- **Documentation Examples:** Advertisement of event(s), event program, screenshot of virtual attendees, impact data report (number attendees, guest speakers, etc.).



www.in.gov/che/adult-strategy/collegiate-purple-star/

Collegiate Purple Star of Indiana PART TWO: AWARD CRITERIA

Category Two: Marketing and Communication Strategies

Effective marketing and communication strategies can support enrollment, retention, and completion of militaryaffiliated individuals, many of whom have access to guaranteed federal and state funding.

Standard 2.1

The educational institution's website has a dedicated page for military-affiliated individuals.

- Guidance:
 - o Focuses specifically on the military-affiliated individuals, students, and their resources.
 - o Contains current information and is regularly updated.
- Purpose: Access to and awareness of relevant information for military-affiliated individuals is necessary for their success. A dedicated resource page or link centralizing key information provides a specific space for military-affiliated individuals to be aware of the resources and services available to them. Limiting the number of page clicks to reach relevant information can speak volumes to the institution's emphasis on supporting militaryaffiliated students. By having information streamlined for the military-affiliated student, the institution is signaling the importance of having the student enroll and feel valued.
- Classification: Advertising
- Implementation Examples:
- o Include military-affiliated student resolution.
- o Include available state and Federal financial grants, supplemental grants, and benefits.
- o Include policies specific to military-affiliated students (military credit transfer, discounts, housing, military absence, registration, etc.).
- Include available resources and services
 specific to military-affiliated students.
- Include trademarked GI Bill[®] phrase, if applicable.
- o Include scheduled military-affiliated events and activities.
- Documentation Examples: Link to the dedicated web page for military-affiliated individuals.

Standard 2.2

The educational institution promotes financial assistance opportunities that are only available to military-affiliated individuals.

- Guidance:
 - Includes State of Indiana (e.g., National Guard Supplemental Grant (NGSG), National Guard Scholarship Extension Program (NGES), Tuition and Fee Exemption for Indiana Purple Heart Recipients, and Federal (GI Bill®, tuition assistance, etc.) grants, supplemental grants, scholarships, tuition assistance, and benefits.
 - Display trademarked GI Bill[®] phrase on electronic and print marketing materials- GI Bill[®] Institutions Only
- Purpose: GI Bill® campuses have a duty to promote and share the resources necessary to ensure proper completion of paperwork. In addition, Indiana Code has several tuition exemptions for the National Guard Tuition Supplement Grant (IC-21-13-4-1) and the National Guard Scholarship Extension Program (IC-21-13-5). These various resources that are available to military-affiliated students, if properly communicated, may assist them in attending the institution.
- Classification: Advertising
- Implementation Examples:
 - o Use phrases such as "administer VA educational benefits."
 - Publicize on the institution's website, other electronic media, or similar that promote these opportunities.
 - Develop marketing and recruitment print
 materials (e.g., brochure, flyer, recruitment
 packet, white sheets, or similar) that promote
 these opportunities.
- Documentation Examples: Link to webpage, marketing, and recruitment materials (brochure, white sheets, or similar), etc.

Standard 2.3

The educational institution provides, at least monthly, military-affiliated student-focused communication.

Guidance: (at least one of the following)

 In-person or virtual meeting.

And/or

- o Electronic and/or print material.
- Purpose: Communication is essential for sharing information of specific importance to the military-affiliated students and/or military community at the institution to create a culture of connectedness and involvement on campus.
- Classification: Customer Service
- Implementation Examples:
 - o Publish a military student newsletter or similar.
 - o Host webinars or virtual forums.
 - o Utilize social media blasts (TikTok, Twitter, Facebook, or similar).
- Documentation Examples: Provide samples of communications and timelines.

www.in.gov/che/adult-strategy/collegiate-purple-star/

Collegiate Purple Star of Indiana PART TWO: AWARD CRITERIA

Category Three: Admissions and Enrollment

Ensures the institution's ability to generate consistent and stable funding by reevaluating current policies and breaking down barriers that hinder or prevent military-affiliated individuals from enrolling.

Standard 3.1

The educational institution has approved a policy to waive the admissions application fee(s) for eligible military-affiliated students.

- Guidance:
- o Not applicable to those institutions that do not charge an application fee.
- Purpose: Removing barriers for militaryaffiliated individuals encourages their educational attainment. This philosophy is in alignment with Indiana Code 21-14-12.2-3 that discharged veterans or Indiana National Guard members pay the residential (in-state) tuition rate which may be less expensive than a traditional student in similar circumstances. Waiving admission application fee(s) demonstrates this mindset while creating value for the potential student. This is also a gateway policy because it is the first one communicated to prospective students. If it is not available, it may stop a military-affiliated individual from applying or be a red flag that other support systems may not be in place at the institution.
- Classification: Management
- Implementation Examples:
 - o Include the approved policy in the institution's admissions documents, website, or similar.
- **Documentation Examples:** Provide an approved policy that is contained within an institution document or link to a webpage.

Standard 3.2

The educational institution has approved a priority admission policy for eligible military-affiliated individuals.

- Guidance:
 - o Not applicable to those institutions that have open enrollment.
 - Military status is a consideration in the evaluation and acceptance process to become a student at the institution.
- **Purpose:** Military-affiliated students typically excel in postsecondary education because they bring experience to the classroom which allows them to earn higher grades and they have access to funding to support their educational journey. To increase enrollment of militaryaffiliated students at the institution, military status should be a factor in being accepted as a student at the institution. This policy removes barriers for military-affiliated individuals and encourages their educational attainment.
- Classification: Management
- Implementation Examples:
 o Include the policy in the institution's admissions documents, website, or similar.
- Documentation Examples: Provide an approved policy that is contained within an institution document or link to a webpage.

Standard 3.3

The educational institution has approved an excused military absence leave policy for militaryaffiliated students.

- Guidance:
 - o Policy includes, at least:
 - » Short-term duty leave (training, other military orders, or similar).
 - » Long-term duty leave (deployment, or similar).
 - » No financial, academic, or enrollment penalties when leaving or upon return from duty.
- **Purpose:** To be inclusive of the needs of various students, institutions must recognize that in some circumstances, an excused absence from class is unavoidable or is necessary to fulfill a required obligation. A current military service student inevitably comes with military obligations that will, at some point, conflict with the student's academic schedule such as being called for duty. A military leave policy is a way of setting a military-affiliated student up for academic success while also communicating to potential military students the lengths the institution goes to support them.
- Classification: Management
- Implementation Examples:
- o Include the policy in the institution's academic catalog, enrollment, financial aid documents, website, or similar.
- **Documentation Examples:** Provide an approved policy that is contained within an institution document or link to a webpage.

Standard 3.4

The educational institution has approved a priority enrollment/course registration policy for militaryaffiliated students.

- Guidance:
 - Include military-affiliated students among those who are the first in line to register for available courses that are required for their degree track.
 - Allow the policy to be applicable throughout the student's academic career – initially, after being enrolled, and following the completion of any term.
- Purpose: Most military-affiliated students
 have a limited amount of time (approximately
 36 months) to use their federal educational
 benefits. Depending on the declared major,
 some classes may be only offered on specific
 days or specific years. Priority course
 registration helps ensure that a military-affiliated
 student can secure class placement, so they
 are able to complete their educational plans in
 a timely manner (i.e., before their educational
 benefits run out) or manage dual responsibilities
 as students and members of the military.
- Classification: Management
- Implementation Examples:
- Include the policy in the institution's academic catalog, enrollment, financial aid documents, website, or similar.
- Documentation Examples: Provide an approved policy that is contained within an institution document or link to a webpage.

Standard 3.5

The educational institution clearly communicates its procedures for how military credits are applied toward degree completion.

- Guidance:
- Clear communication is achieved by publishing in the institution's course catalog, bulletin, and/or on the military website page.
- **Purpose:** "Understanding the uniqueness and pervasiveness of the military transcript and addressing both with an appropriate institutional policy [Standard 1.5] and set of procedures [Standard 3.5] is essential for higher education leaders"² in their ability to implement CPL. These guidelines demonstrate a commitment to military-affiliated individuals by consistently validating and maximizing military credit recommendations to assist them in achieving a degree before maxing out on Gl Bill® funding.
- Classification: Customer Service
- Implementation Examples:
 - o Utilize the American Council on Education (ACE) Military Guide or equivalent.
- Develop M-CPL to institutional credit
 correlation (Crosswalk) chart or process map,
 based upon the institution-offered courses as
 a visual representation of the policy.
- Utilize the Department of Veterans Affairs School Certifying Official (SCO) Handbook which provides guidance to the military transcript process.
- Documentation Examples: Written process or guidelines for validating M-CPL, use of ACE guidance or similar, and communication methods.

Standard 3.6

The educational institution communicates information specific to the military-affiliated

student during an orientation.

- **Guidance:** (at least the first two and one of the remaining)
 - o For all incoming and transfer military-affiliated students.
 - o In-person or virtually.

And

o Specialized orientation for miliary-affiliated students.

And/or

- Delivering military-affiliated student information as a component of a general orientation or attending a first-year transition course.
- **Purpose:** Orientation is the institution's opportunity to acclimate and transition the new military-affiliated student and showcase life on campus. It also informs them of the available resources and support, so they are successful within the learning environment. For military-affiliated students, it is particularly necessary that they understand how their benefits work so they meet their financial obligations in a timely fashion.
- Classification: Training
- Implementation Examples:
 - o Discuss military-affiliated student policies established by the institution.
 - Provide specific military-affiliated resources (points of contact, military success center location, etc.) available or where they are accessible (handbook, website, etc.).
- **Documentation Examples:** Orientation agenda or orientation materials (PowerPoint, presenter notes, handouts, link to orientation materials, etc.) related to military-affiliated students.

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Category Four: Financial Support

Military-affiliated students, like most students, need to think about where they will go to college, what resources are available to assist in paying for it, and how they will manage their finances during the time they are in school. The ability to provide support that will reduce some of the financial burdens such as tuition and housing helps military-affiliated students excel academically and emotionally.

Standard 4.1

The educational institution has a policy that automatically permits any military-affiliated student to receive the residential (in-state) tuition rate.

- Guidance:
 - o Not applicable to institutions that implement a standard or flat tuition rate for all students.
 - Policy removes any institutional obstacles (mandatory appeal, or similar) that will impede receiving the deduction.
- Purpose: This is in alignment with Indiana Code 21-14-9 which provides resident tuition for active-duty military personnel and Indiana National Guard stationed in Indiana.
 Furthermore, Indiana Code 21-14-12.3 establishes resident tuition for qualified veterans of the U.S. Armed Forces or Indiana National Guard, and Indiana Code 21-14-14 for resident tuition for nonresident veterans who reside in states that border Indiana who served in the U.S. Armed Forces or Indiana National Guard.
- Classification: Management
- Implementation Examples:
 o Include the policy in the institution's admissions documents, website, or similar.
- Documentation Examples: Provide an approved policy that is contained within an institution document or link to a webpage.

Standard 4.2

The educational institution is approved to administer GI Bill® benefits by the Indiana Department of Veterans Affairs (IDVA).

- Guidance:
 - o IDVA is the State Approving Agency (SAA) in Indiana for the U.S. Department of Veterans Affairs
- Purpose: The GI Bill® is a valuable tool that helps military veterans pay for their education expenses. It also provides an approved institution with the opportunity to promote/ advertise itself in this regard and tap into a different demographic of students. Overall, this can be leveraged to increase institution enrollment of eligible students whose educational expenses are guaranteed by the federal government.
- Classification: Customer Service
- Implementation Examples:
- o Contact IDVA if the institution is interested in applying for GI Bill[®] benefits provider status or available resources when implementing the program. It typically takes at least four months to have an application approved.

 Documentation Examples: IDVA will confirm applicants' GI Bill[®] provider status or CHE will determine through the <u>Veterans Affairs GI Bill[®]</u> <u>Comparison Tool.</u>

Standard 4.3

The educational institution has a tuition and fee policy that matches Department of Defense (DoD) Tuition Assistance rates.

- Guidance:
 - Tuition will not exceed DoD-approved Tuition Assistance, per credit, approval rates for at least active-duty military using tuition assistance.
- **Purpose:** Removes financial barriers for students who would only be eligible for Federal Tuition Assistance and encourages their educational attainment. Utilizing the established rates reduces the chance that a military-affiliated student will seek out an institution where the tuition rates are less expensive.
- Classification: Management
- Implementation Examples:

 Include the policy in the institution's admissions and financial aid documents, website, or similar.
- **Documentation Examples:** Provide an approved policy that is contained within an institution document or link to a webpage.

Standard 4.4

The educational institution has a tuition discount policy for military-affiliated students regardless of eligibility for VA education benefits.

- Guidance: (one of the following)
 - Institution provides a reduced rate (e.g., percentage discount), military tuition rate that is less than the standard flat rate, or similar.
- Or
 - o Institution supplements tuition for militaryaffiliated students (e.g., military scholarship).
- **Purpose:** A military discount policy demonstrates the value placed on militaryaffiliated students at the institution and encourages their enrollment. It also removes the financial barrier for those students who may not have Post-9/11, 100% eligibility and are responsible for a portion, or all, of their tuition.
- Classification: Management
- Implementation Examples:
 - In line with other institution discount rates, if applicable.
 - o Include in institutions admissions and financial aid documents, website, or similar.

• **Documentation Examples:** Provide an approved policy or pricing guide that is contained within an institution document or link to a webpage.

Standard 4.5

The educational institution has a delayed payment policy for military-affiliated students using service-connected education benefits.

- Guidance:
 - Includes GI Bill[®] and any other military benefits that affect enrollment status (e.g., Federal Tuition Assistance, Indiana National Guard Supplemental Grant, Indiana Veterans Benefits).
 - o Also referred to as a payment grace period or late fee policy.
- Purpose: Many military educational benefits are tied to federal and/or state funding timelines and are thus outside of the individual student's control. Applying a course registration "hold" or similar by the institution because it has not received funding creates a disadvantage to the military-affiliated student and may affect them being placed in a required class. However, such a policy would allow students who may receive a monthly stipend from the VA to pay their tuition the ability to pay in monthly payments rather than paying all tuition upfront at the beginning of the semester or academic year.
- Classification: Management
- Implementation Examples:
 - o Establish a military-affiliated student payment plan.
 - o Develop a military-affiliated registration policy to allow for outstanding tuition balances.
 - o Remove registration holds.
 - o Develop a military-affiliated credit policy applied toward books and other expenses.
 - o Develop institution Emergency Fund for books and other expenses.
 - o Include in institutions admissions documents, website, or similar.
- Documentation Examples: Provide approved policy(ies) contained within an institution document or link to a webpage.

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Category Five: Institutional Support Systems

Retention is a fundamental element of a higher education institution's ability to achieve its mission by ensuring that every student stays motivated and supported throughout their educational journey. Faculty and staff are encouraged to recognize the needs of this unique student population by educating themselves, actively communicating, and removing barriers.

Standard 5.1

The educational institution routinely solicits specific feedback from all its military-affiliated student population and analyzes the results. • Guidance:

- o Provide the opportunity for every militaryaffiliated student to offer feedback.
- » Surveys can be completed anonymously.
- » A suggestion box is not the only method of soliciting feedback.
- o Conducted and analyzed at least one (1) time during the three (3) year CPSI period.
- » Not applicable for academic year 2024-2025 (fiscal year 2025).
- Purpose: Engaging military-affiliated students is essential because it gathers relevant information related to their personal experiences and provides them with a voice by which to influence change. When collected and analyzed as a whole, the data ensure the overall implementation and support strategies are successful and can identify new needs, challenges, and opportunities.
- Classification: Operations
- Implementation Examples:
 - o Utilize surveys (paper or electronic).
 - o Utilize focus groups or town halls.
- Documentation Examples: Blank survey instrument and dated analysis of the survey data (written summary or charts/graphs/ spreadsheets, or similar) or meeting minutes where the information was discussed. Providing raw survey data is not required as it may contain sensitive information.

Standard 5.2

The educational institution has established a standing cross-functional student success committee, workgroup, or task force that routinely discusses military-affiliated student issues. • Guidance:

- ouldance.
- o May be a group that is dedicated to militaryaffiliated student issues or discussions that occur as part of an existing group.
- Purpose: This team approach is an excellent platform to gather timely input and garner support for emerging issues. Regularly discussing the unique issues of military-affiliated students allows the institution to develop strategies necessary for removing any barriers to their education.
- Classification: Customer Service

Implementation Examples:

- o Conduct regularly held meetings of the committee, workgroup, or task force.
- Documentation Examples: Meeting minutes/ notes (no agendas), etc. for each year it's functioning.

Standard 5.3

The educational institution annually conducts professional development training(s) for administrators, faculty, and staff to enhance their knowledge of the military-affiliated student condition.

• Guidance:

- The trainings are focused on military culture, military student value to the institution, institution resources, military-affiliated students in the classroom, or similar.
- Available trainings may be conducted inhouse (in-person meetings, internal website, read and understand (newsletters, articles, etc.), virtual (national organization webinar), external trainings (community-based presentations, certification, or conferences), etc.
- **Purpose:** Ensuring that training is appropriately provided to faculty and staff, facilitates accomplishing a key aspect of the institution's commitment to military-affiliated student success. It provides the education necessary to better understand the diversity of this student group and the training to work effectively with them. With the proper understanding, faculty are better equipped to connect with students and every "small effort from their teachers can signal to [military-affiliated] students that they're safe in their classrooms."⁶
- Classification: Training

Implementation Examples:

- Review institution-approved policies and available resources to support militaryaffiliated students.
- Train appropriate faculty on how to effectively grant credit for prior military training.
- Discuss the benefits of military-affiliated students for the institution and their impact on the learning environment.
- Provide information incorporating militaryspecific disability or health issues that may be encountered in the learning environment.
- o Train about transitioning from military life to college environment (e.g., Green Zone or similar).

- Review how to provide reasonable
 accommodations when interacting with
 students who wish to keep their previous
 military associations confidential.
- o Facilitate a military-affiliated student panel that covers the military experience and challenges of transitioning to civilian life.
- Provide military cultural awareness training (e.g., Psych/Armor Institute, Veterans on Campus for Faculty and Staff, or similar).
- o Provide human resource-specific training (e.g., SHRM Veteran Ambassador, or similar).
- Have membership in an organization designed to provide educational information to institution employees on how to best serve the needs of individuals who have had a military career (e.g., Council of College and Military Educators, or similar).
- Documentation Examples: Annual training days/agendas, presentations, attendees list, etc. or link to a faculty/staff webpage with training materials.

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Category Six: Student Support Services

Many military-affiliated students struggle with not being able to find the appropriate resources and support services to enable them to maximize their time at the institution. Student support services facilitate stronger student performance, contribute to overall student success, and increase the chances of degree completion.

Standard 6.1

The educational institution offers militaryaffiliated peer support initiative(s) to assist in navigating through higher education.

- Guidance:
 - o Formal (individual or group session) or voluntary group for new students.
 - o In-person or virtual
- o Provide support leader with the appropriate resources to conduct meetings.
- Purpose: A commitment to a peer support system can increase retention among militaryaffiliated students by creating a sense of belonging. It is part of an institution's dedication to enriching the whole student, mentally, emotionally, and academically.
- Classification: Customer Service
- Implementation Examples:
 - o Offer a military-affiliated peer mentoring program or cohort.
 - o Schedule touch-base meetings.
- o Establish a mentor/group leader training program.
- Documentation Examples: Support group listed hours, meeting date/agenda, or similar and describe the resources available to the support leader.

Standard 6.2

The educational institution has established a military-affiliated support system to assist in navigating through higher education.

- Guidance: (one of the following)
 - Institution-wide military information system
 (e.g., hub or network) or similar for militaryrelated matters.
- Or
 - Responsibilities rest within multiple staff's administrative work assignments/duties (e.g., success team or points of contact/specialist) or similar.
 - » This is beyond the general point of contact staff member established in Standard 1.1.
- Purpose: An institution of higher learning is a complex organization whose business is education. Like any business, customer service is a key element to success. It requires many different modes of engagement with various ways to access relevant information to serve its military-affiliated customers. A strong military support system streamlines the process so military-affiliated students can successfully navigate the institution and therefore feel more connected to it.
- Classification: Customer Service

- Implementation Examples: Key functional areas could include, but not be limited to, the following roles or responsibilities:
 - Admissions/outreach counseling (e.g., Military Admissions Office or similar).
 - Veterans' administration and military educational benefits.
 - Mental health or counseling professional (preference being a veteran or familiarity with the military).
 - Military Academic Advisor (advocate on behalf of the military-affiliated student, as needed).
 - o Success Coach/mentoring.
 - o Career Coach/counselor.
 - Military Program Manager (MPM) who addresses challenges in military duty assignments (e.g., deployment, training, or other required military orders).
- Documentation Examples: Link or contact information to the hub/network and/or list of various assigned staff member placements within the institution to assist military-affiliated students.

Standard 6.3

The educational institution offers course tutorial instruction at special rates for military-affiliated students.

- Guidance:
 - Not applicable if free tutoring sessions or roundtables are available at the institution for all students.
 - Discounted amounts for one-on-one, group sessions, and/or workshops.
- **Purpose:** Engaged students are more likely to achieve academic success. Tutorial sessions are a positive way for a postsecondary education institution to support military-affiliated students and assist in meeting their educational needs.
- Classification: Operations
- Implementation Examples:
 - o Offer study skill training.
 - o Offer tutoring/academic success coach.
- o Offer study tables.
- o Provide available computer to access Military. Tutor.com
- Documentation Examples: Provide approved discount fee policy that is contained within an institution document, tutoring schedule, service fees, academic services offered, etc.

Standard 6.4

The educational institution has available a dedicated computer with a military Common Access Card (CAC) reader and Department of Defense (DoD) licensed software.

- Guidance:
 - o Not applicable to online-only institutions.
 - o Must include maintenance with ongoing updates of licensed DoD software.
- Purpose: Federal Tuition Assistance, a benefit available to current service members who are also students, can generate hundreds of thousands of dollars in tuition funds for an institution. A common issue with accessing this educational benefit is that the service member must use a CAC card and computer software to reach the website to apply for the funds. The CAC reader meets or exceeds applicable privacy laws. It provides the ability to militaryaffiliated students to electronically access DoD's computer network, their military email accounts (which may be connected to their federal tuition aid), and other military systems, devices, and accounts that will aid in their academic status (Federal Tuition Assistance, JST, etc.). Institutions that commit a computer to the military-affiliated student population maximize their opportunity to obtain any necessary documents while providing valuable customer service.
- Classification: Customer Service
- Implementation Examples:
 - o Locate within a computer lab, library, military success center, etc.
- Documentation Examples: Photo of device attached to a dedicated computer, software licensing agreement, or similar, and screenshot of most recent software update.

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Category Seven: Student Engagement

Learners are more emotionally engaged when they feel good about college, find value in their career pursuits, and identify with the school culture. There are various but meaningful ways, an institution can connect to an active student or alumni to promote a feeling of belonging.

Standard 7.1

The educational institution has established a designated social gathering space for militaryaffiliated students.

- Guidance: (Both)
- o Physical and/or virtual gathering space. In addition
- Actively promote/publicize the location of this space, hours, etc.
- **Purpose:** A designated social gathering space is a great place for military-affiliated students to relax among fellow students who have similar experiences, encouraging peer support, community, and networking.
- Classification: Customer Service
- Implementation Examples:
 - o Located in a military/veterans student success center or similar.
 - Located in a military/ veterans lounge or similar.
 - Establish military-affiliated student hours inside an existing student gathering place (e.g., student union).
- o Utilize funding from the Federal VA money provided to institutions each time militaryaffiliated students are certified.
- Documentation Examples: Proof of a military center (photo, etc.), link to virtual meeting webpage, list of sponsored events/activities, or similar, and advertisement of location.

Standard 7.2

The educational institution has an active sanctioned organization for military-affiliated students.

- Guidance:
 - o On-campus or virtual.
 - A sanctioned student organization may be unique to the institution campus (internal), offered as a system-wide organization to regional campuses (internal associated), or in partnership with an external entity for one or more institutions.
- Purpose: Provides a sense of belonging and encourages peer-to-peer support and interaction. Military-affiliated students may isolate themselves. A structured organization provides an opportunity to connect with other service members in a safe environment. This is of particular importance when the institution is not in close proximity to a military installation or other military service organization post.
- Classification: Customer Service

- Implementation Examples:
 - o Establish Student Veterans of America chapter.
 - o Establish a college club.
 - Establish a virtual club in partnership with other institutions in the state.
- **Documentation Examples:** Institution approval letter, organization charter or constitution, or similar. Partnerships provide proof of relationship (e.g., MOA, MOU, or similar) and active participation in the organization.

Standard 7.3

The educational institution has a designated military-affiliated student representative seat on the student governing body, such as a government association board, Student Senate, or College Council.

- Guidance:
 - Not applicable if the institution does not have a student government association board or equivalent.
- **Purpose:** The military-affiliated student seat on the student governing body represents the interests and concerns of the military community within the institution by being their voice. It is an opportunity to promote future-state conversations centered on militaryaffiliated students' necessities, so they can thrive in the classroom.
- Classification: Management
- Implementation Examples:
 - Create a selection process for militaryaffiliated student representatives and a student government meeting schedule.
- Documentation Examples: Student government membership list with sector of representation, institution campus newspaper article highlighting student representatives, or link to a webpage.

Standard 7.4

The educational institution has visible recognition for the presence and contributions of those with military service.

- Guidance:
 - o Permanent space dedicated to recognizing the military or military service of students.
 - » Physical space or online.
 - o Accessible to the full student body.
 - » Visible recognition is not considered a militaryspecific office space (i.e., Military Success Center, ROTC office, or similar).

- Purpose: Visible military recognition firmly establishes the institution's commitment to military-affiliated students, past, present, and future, by recognizing their contributions and even sacrifices. It is a small way of thanking and honoring military-affiliated students for their patriotism. It supports the institution's culture of acceptance for everyone.
- Classification: Event
- Implementation Examples:
 - o Monument.
 - o Memorial.
 - o Wall of Honor.
 - o Connected to another institution space (student center, gallery, etc.).
- Documentation Examples: Photo of designated area or link to a webpage

Standard 7.5

The educational institution has established an alumni association subgroup dedicated to military-affiliated graduates.

- Guidance:
 - Not applicable if the educational institution does not have an alumni association.
 - o On-campus or virtual alumni association sanctioned subgroup.
- **Purpose:** Military alumni donate funds for capital campaigns, endowments, scholarships, programs, services, emergency funds, and special projects that will improve the current military-affiliated students' college experience or ease any financial pressures that might delay them from earning a degree. Alumni are also able to speak to the experiences of military-affiliated students from a mature perspective and advocate through the collective voice as an alumni association subgroup.
- Classification: Customer Service
- Implementation Examples:
 - o Utilize social media or similar (LinkedIn, Facebook, etc.).
 - o Host regional social gatherings.
 - o Establish subcommittee of the alumni association.
- Documentation Examples: Alumni association committee chart, military-alumni webpage, or similar.

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Category Eight: Career and Community Engagement Opportunities

To holistically support military-affiliated individuals, an institution must go beyond a student attending class. On one side it includes capitalizing on work-based learning opportunities where a student is able to utilize their academic knowledge and apply it in a work environment. On the other side, it is about developing the skills and communication strategies necessary to obtain employment through effective career coaching. Each experience builds confidence so the military-affiliated student can successfully take the next step in their career journey.

Standard 8.1

The educational institution has established academic opportunities that connect and engage students with external military-focused organizations.

- Guidance:
 - o Course graded assignments/projects, work study program(s), and internships, etc.
- o Not applicable for academic year 2024-2025 (fiscal year 2025).
- Purpose: There are many national, regional, and local government and nonprofit organizations that provide a vast array of services to militaryaffiliated individuals. An educational institution is in a position to leverage its student body as academic manpower to strengthen and assist those organizations. This provides an opportunity for the student to demonstrate a practical application of the skills learned in the classroom and apply them, for course credit, in a real-world setting. These educationally purposeful activities are positively related to academic outcomes. In the meantime, an organization, which typically has budgetary constraints, is the beneficiary of this individual's work product that will advance its mission.
- Classification: Training
- Implementation Examples:
 - o Utilize Governmental Agencies
 - » Federal: U.S. Veterans Administration (VA), Department of Defense (DoD), etc.
 - » <u>State:</u> Indiana Department of Veteran Affairs (IDVA), Indiana National Guard, etc.
 - o Solicit Military/Veteran-Serving Organizations
 - <u>National</u>: United Service Organization (USO), etc.
 - » <u>State</u>: American Legion- Department of Indiana, INvets, etc.
 - <u>Local Posts</u>: American Legion, Veterans of Foreign Wars (VFW), American Veterans (AMVETS), etc.
- o Utilize employers.
- o Coordinate through an Office of Service and Community Engagement.
- Documentation Examples: Assignments/ projects/activities, and the organizations receiving assistance.

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Standard 8.2

The educational institution has established academic opportunities that interact with Indiana K-12 Purple Star designated school(s) through student participation.

• Guidance:

- Student participation means any of the institution's college students and/or the K-12 students, not just focused on militaryaffiliated students.
- Dual credit opportunities, partnerships,
 placement of student teachers, college visits,
 mentorship programs, etc.
- o Not applicable for academic year 2024-2025 (fiscal year 2025).
- **Purpose:** This connects Purple Star ideals and establishes an interactive bridge from K-12 to college, allowing military-affiliated individuals to serve as a tangible example for K-12 students who may share a similar experience and creates a feeder system between K-12 schools and the educational institution.
- Classification: Training
- Implementation Examples:
 - Refer to the Indiana Department of Education
 K-12 Purple Star School lists at <u>https://www.</u>
 in.gov/doe/educators/purple-star-school applications/.
- **Documentation Examples:** Assignments/ projects, formal agreements, etc. for the postsecondary institution and the corresponding K-12 Purple Star school.

Standard 8.3

The educational institution offers opportunities for career coaching services to military-affiliated students.

- Guidance:
 - Educate the military-affiliated student so they can effectively communicate the value of their previous military experience and current degree/credential.
- Purpose: Assist military-affiliated students with the application and interview process so they'll be more prepared when it comes to being hired post-graduation. This service can increase confidence in their learned abilities. This aids a student in translating their military experience into civilian language and showcases their marketability in a professional environment.
- Classification: Customer Service

- Implementation Examples:
 - Provide a career service department or center (on-campus or virtual).
 - o Conduct mock interview training.
 - o Utilize external consultants or partnerships.
- Documentation Examples: Provide career service brochure or link to a webpage, etc., interviewing/coaching techniques for militaryaffiliated students, contract, or partnership agreement with a consultant, or similar.

Standard 8.4

The educational institution has established a career service department or program for militaryaffiliated students to assist with post-graduate employment.

- Guidance:
 - May be a standalone program specifically for military-affiliated students or part of an institution-wide department.
 - o Also referred to as the Industry Employer Relationship program.
- Purpose: A career service department or center to assist students with almost any aspect of their career search from reviewing resumes to helping students decide what jobs they will pursue after graduation. This ensures that military-affiliated students are equipped to translate the skills gained during both their collegiate and military experiences in a professional setting.
- Classification: Customer Service
- Implementation Examples:
 - o Host an annual Military Career Day Employment Fair or similar event(s).
- Support or advertise existing community activities (e.g., Indiana Department of Workforce Development veterans' resource and hiring events, or similar).
- Documentation Examples: Provide a career service brochure or link to a webpage, list of available employment fairs, etc.

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Category Nine: Beyond Expectations

Bonus opportunities are to reward institutions for going above and beyond to raise the level of success in supporting a military-affiliated student through the completion of a postsecondary credential and beyond.

Bonus Standard 9.1

The educational institution meets the U.S. Department of Veteran Affairs (VA) School Certifying Official (SCO) recommending ratio.

- Guidance:
 - Effective December 5, 2023, VA [SCO Handbook] revised the suggested ratio to one (1) SCO full-time employee (FTE) [of the institution] for every 125 GI Bill[®] students and/or dependents enrolled in the educational institution.⁷
 - o An SCO has primary responsibility for certifying GI Bill® benefits.
- o GI Bill[®] Institutions Only
- Purpose: This recommended ratio will assist the institution in properly staffing and delivering quality services in a timely manner to GI Bill[®] students, especially "due to increased complexity of monitoring and reporting GI Bill[®] students."⁷ A commitment to this staffing ratio can also have a positive impact on additional enrollment and improved retention of militaryaffiliated students.
- Implementation Examples:
- o This number should be adjusted as appropriate by the educational institution when the SCO's duties are expanded beyond certifying GI Bill[®] beneficiaries' enrollments.⁷
- Documentation Examples: Number of fulltime SCOs with the primary responsibility of certifying GI Bill® benefits and a report showing the number of GI Bill® students and/or dependents enrolled at the institution.

Bonus Standard 9.2

The educational institution has implemented at least one (1) additional initiative to support military-affiliated students.

- Guidance:
 - Beyond any of the Collegiate Purple Star (cpsi) standards identified above.
- **Purpose:** The Indiana Collegiate Purple Star standards are the minimum that an institution can accomplish to create a military-affiliated supportive culture. However, an institution should raise the bar and strive to do more. "Doing so with an honest commitment will ensure campuses are respectful environments that benefit these students and the broader community alike."⁶
- Implementation Examples:
- Create a unique activity, standard, or recognition for military-affiliated students not previously described herein.
- **Documentation Examples:** Provide supporting information that demonstrates the activity, policy, etc.



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Collegiate Purple Star of Indiana PART THREE: APPENDICES

Appendix A:

Collegiate Purple Star Acronyms and Definitions

The following general information may be referenced in the Collegiate Purple Star Field Guide or other appendices.

Acronym	
AACRAO	American Association of Collegiate Registrars and Admissions Officers
ACE	American Council on Education
ACT	American College Testing Program
AD	Active Duty
AMVETS	American Veterans
AVECO	Association of Veteran Education Certifying Officials
CAC	Common Access Card (military)
CCAF	Community College of the Air Force, as well as the Space Force
CCME	Council of College and Military Educators
CLEP	College-Level Examination Program
CoE	Certificate of Eligibility (GI Bill [®] benefits)
CPL/M-CPL	Credit for Prior Learning/ Military Credit for Prior Learning
CPSI	Collegiate Purple Star of Indiana Award
CVSO	County Veterans Service Office
DANTES	Defense Activity for Non-Traditional Education Support
DDST	Defense Subject Standardized Test
DoD	U.S. Department of Defense
DWD	Indiana Department of Workforce Development
FTE	Full Time Equivalent
GPA	Grade Point Average
GWBI	George W. Bush Institute
IC	Indiana Code
CHE	Indiana Commission for Higher Education
IDVA	Indiana Department of Veterans Affairs
JST	Joint Services Transcript for Army, Navy, Coast Guard, and Marine Corps
K-12	Kindergarten through 12th grade



Appendix A: (cont.) Collegiate Purple Star Acronyms and Definitions

MOA	Memorandum of Agreement
MOU	Memorandum of Understanding
MPM	Military Program Manager
NASPA	National Association of Student Personnel Administrators
NAVPA	National Association of Veterans' Program Administrators
NGES	National Guard Extension Scholarship (Indiana)
NGSG	National Guard Supplemental Grant (Indiana)
PLA	Prior Learning Assessment
ROTC	Reserve Officers' Training Corps
SAA	State Approving Agency (GI Bill®)
SCO	School Certifying Official
SHRM	Society for Human Resource Management
SVA	Student Veterans of America
ТА	Tuition Assistance (Army)
U.S.	United States
USA	United States Army
USAF	United States Air Force
USCG	United States Coast Guard
USMC	United States Marine Corps
USN	United States Navy
USO	United Service Organization
USSF	United States Space Force
VA	U.S. Department of Veterans Affairs
VFW	Veterans of Foreign Wars
VSOC	VetSuccess on Campus (through VA)

Definitions

Alumni - An individual is a former student or has graduated from the institution.

Alumni Association - The association often organizes social events, publishes newsletters or magazines, and raises funds. Many provide a variety of benefits and services that help alumni maintain connections to their educational institution and fellow graduates.

Continuous Improvement – An ongoing effort with a mindset to improve services or processes through incremental improvement over time.

Common Access Card - The standard identification for active-duty uniformed service personnel, select reserve, and more. It also provides access to DoD computer networks and systems. The CAC is a controlled item, monitored by the DoD at all times.

Common Application – An undergraduate college admission application that applicants may use to apply to any of more than 700 member colleges and universities in 49 states and the District of Columbia, as well as in Canada, China, and many European countries.



Appendix A: (cont.) Collegiate Purple Star Acronyms and Definitions

County Veteran Service Office - The County Veterans Service Officer is a local point of contact for veterans in their county to assist with all veteran issues. They work closely with The Indiana Department of Veteran Affairs, The U.S. Department of Veterans Affairs, and various veteran service organizations assisting veterans and their family members with benefits they may be eligible for due to their military service. Also referred to as the Veterans Service Coordinator.

Credit – Units that a school uses to indicate that a student has completed and passed courses that are required for a degree. Each school defines the total number and types of credits necessary for degree completion, with every course being assigned a value in terms of "credits," "credit hours," or "units."

Credit by Examination – The awarding of college credit based on exams offered either through the college (e.g., challenge exams designed by faculty) or via specific programs offered by an external organization such as the College Board's Advanced Placement (AP) or College Level Examination Program (CLEP) programs.

Credit for Prior Learning (CPL) – Enables military-affiliated students to receive college credit for experiences outside of the traditional classroom setting. CPL may also be referred to as prior learning assessment (PLA).

Fully Executed - The point at which a document is signed and dated by the appropriate individual. (This is not the contractual definition).

GI Bill® – GI Bill benefits help military-affiliated students pay for college, graduate school, and training programs. Since 1944, the GI Bill has helped qualifying student Veterans and their family members to cover all or some of the costs for school or training. Payment amounts are paid after each month's classes and are based on the number of classes students go to and the hours spent in those classes.

Graduate – A person who has successfully completed an academic degree, course of training, or high school. (also refer to alumni)

K-12 Purple Star Designation – Honors schools that have displayed a significant commitment to service members, veterans, and students and families connected to our nation's military. The Indiana K-12 Purple Star School Designation is valid for a three-year time period.

Loans - Funds that are borrowed that are expected to be paid back with interest.

Military-Affiliated individual is considered anyone who is actively serving in the United States armed forces (regular duty, reserve duty, or Indiana National Guard) or is honorably discharged (veteran).

Military-Affiliated Student is a military-affiliated individual who has been accepted or is a current student at a postsecondary institution.

Military/Veterans Center - standalone area, office, or building where military-affiliated students can meet, socialize, study, etc.

Military/Veterans Office - standalone office or area, other than the main financial aid office.

Orientation - An important part of successfully transitioning new students to the institution. The goal is to welcome, support, and acclimate them to their new environment.



Appendix A: (cont.) Collegiate Purple Star Acronyms and Definitions

Pell Grant – A subsidy the U.S. Federal Government provides for undergraduate students who demonstrate financial need to pay for college.

School Certifying Official – Employee of an educational institution with the primary responsibility for certifying veteran enrollment at the educational institution.

School Certifying Official Handbook- This is an online handbook written for VA Certifying Officials and anyone at a school involved with the certification of beneficiaries. It is intended to be the official source of information for the certification of VA education benefits.

Student (traditional) – Postsecondary students, 18-24 years old, who enroll directly from high school in a four-year program, attend full-time, and do not have major life and/or work responsibilities (e.g., full-time job or dependents).

Student (non/post-traditional) - Adult students, typically 25 years or older, who have delayed postsecondary enrollment. They bring with them a diverse set of experiences and life circumstances such as full-time employment status or military service, married or divorced, having dependents or being a caregiver, etc.

Transcript - An official record of a student's work, showing courses taken and grades achieved.

Tuition – A sum of money charged for teaching or instruction by a school, college, or university.

Work Study - Relating to a college program that enables students to work part-time while attending school.



Appendix B: Collegiate Purple Star Award Resources

The following resources may assist the postsecondary institution in implementing the standards within the CPSI field guide.

Indiana's Key Military and Veteran-Related State Agency Information

- Indiana Commission for Higher Education (CHE)
 - o Main website at www.che.in.gov
 - » Collegiate Purple Star Award webpage at https://www.in.gov/che/adult-strategy/collegiate-purple-star/
 - » Email questions to CollegiatePurpleStar@che.in.gov
 - o TransferIN website page for military students (benefits, enrollment, deploying) at https://transferin.net/military-students/
- Indiana Department of Veterans Affairs (IDVA)
 - o Main website at www.in.gov/dva
 - » GI Bill program approval
 - » Locate your County Veterans Service Officer
 - o IDVA newsletter "The Hoosier Veteran" at www.in.gov/dva/newsroom
- Indiana Department of Education (DOE)
 - o K-12 Purple Star School lists at www.in.gov/doe/educators/purple-star-school-applications/
- · Military Department of Indiana- Indiana National Guard
 - o Main website at www.in.gov/indiana-national-guard
 - o Education Services home page.

Federal Government

- U.S. Department of Veterans Affairs (VA) at www.va.gov
 - o School Certifying Official (SCO) On-line Handbook
 - VA Facility Locator (includes VA Medical Centers, Regional Benefit Offices, and Vet Centers) at <u>https://www.va.gov/find-locations</u>

Materials

- Indiana Commission for Higher Education: Indiana Veterans' Education Pathways Task Force Recommendations, July 2023
 at https://www.in.gov/che/adult-strategy/collegiate-purple-star/
- Harvard Business Publishing Education: The Support Military and Veteran Students Really Need from Higher Ed
 Institutions featuring Minsoo Jung, Patricia N. Crawford, David Keefe, Brad Carney, and LeNaya Hezel, November 2, 2023
 at <u>https://hbsp.harvard.edu/inspiring-minds/the-support-military-and-veteran-students-really-need-from-higher-ed/</u>
- American Council on Education: Undergraduate Military Learners: Exploring Differences Between Military Learners' Experiences in Higher Education by Melidona, D. and Emmanuel Wright, C., 2023 at <u>www.acenet.edu/News-Room/Pages/</u> <u>Military-Learners-Unique-Challenges.aspx</u>
- George W. Bush Institute: Enrolling and Supporting Student Veterans- The Right Thing for Higher Education, November 2022. www.bushcenter.org
- George W. Bush Institute: Veterans Program Policy Recommendations for Institutions of Higher Learning, July 2021. <u>www.</u> <u>bushcenter.org</u>
- Syracuse University Institute for Veterans and Military Families and Student Veterans of America: Student Veterans: A
 Valuable Asset to Higher Education, November 2019

https://ivmf.syracuse.edu/student-veterans-a-valuable-asset-to-higher-education/Presentations

 Coffee With CAEL- Potential for Greatness: What Post-Secondary Institutions Need to Know to Help Military-Affiliated Learners Succeed with Dr. Amy Morys, August 2023.
 https://evolllution.com/programming/personal-development/student-veterans-beginning-with-the-end-in-mind



Appendix B: (cont.) Collegiate Purple Star Award Resources

Staff Development Opportunities

- Human Resources: SHRM Foundation at <u>www.veteransatwork.org</u>
- Military Culture: Psych/Armor Institute at <u>https://psycharmor.org</u>
- o Transform the way our nation engages with the military and Veteran community through the power of education and training.
- Military Student Transition: Green Zone training by Nichols-Casebolt, A. (2012) at https://www.naspa.org/images/uploads/kcs/Nichols The Green Zone A program to Support Military Students on Campus 2012.pdf

o Modeled on Safe Zone training, educates institution employees so military students can navigate the collegiate system.

National Center for PTSD at <u>www.ptsd.va.gov</u>
 o Provides fact sheets, videos and resources for understanding PTSD and PTSD treatment.

Professional Associations and Organizations (in alphabetical order)

- American Council for Education (ACE) at <u>www.acenet.edu</u>
 - o Committed to affirming and strengthening public trust in higher education; championing equity, access, and completion; and enriching the capacity of institutions and leaders to innovate and adapt.
 - » Dedicated to supporting military learners in their pursuit of education and career advancement at <u>https://www.acenet.</u> <u>edu/programs-services/pages/todays-military-learners.aspx</u>
 - » Provides extensive training in how to grant credit for prior military training.
- Association of Veterans Education Certifying Officials (AVECO) at <u>www.aveco.org</u>
 - o To prepare and serve administrators and counselors engaged in the support and/or administration of veterans' educational benefits.
- · Council for Adult and Experimental Learning (CAEL) at www.cael.org
 - o Implement strategies that better attract and serve adult learners.
- o Credit for prior learning (CPL) values the lived experiences of diverse adult learners.
- Council of College and Military Educators (CCME) at <u>www.ccmeonline.org</u>
- o Composed of military educators, civilian educators, post-secondary educational institutions, and suppliers of quality education products and services.
- National Association of Student Personnel Administrators (NASPA) at <u>www.naspa.org</u>
 Dedicated to fulfilling the promise of higher education for every student.
- National Association of Veterans' Program Administrators (NAVPA) at <u>www.navpa.org</u>
 Dedicated to helping the nation's veterans and their families achieve their educational goals.
- Student Veterans of America (SVA) at <u>www.studentveterans.org</u>
- o National organization that empowers military students in leadership, access to resources, and networking opportunities by assisting in developing a student veteran group on campus.

Military Credit for Prior Learning (M-CPL)

- ACE Military Guide which supports academic institutions in awarding college credit to military-connected learners based
 on their military training and occupations.at <u>www.acenet.edu/militaryguide</u>
- Defense Activity for Non-Traditional Education Support is an official website of the United States government. It provides
 educational programs, webinars, counselor tools, financial aid, and outreach information at <u>www.dantes.mil</u>



Appendix B: (cont.) Collegiate Purple Star Award Resources

Tutoring

- The company Tutor.com is a service of The Princeton Review. It is funded by the U.S. Department of Defense MWR General Library Program. It provides no-cost, 27/7 online tutoring and homework assistance for U.S. military and their families at military.tutor.com
 - o Is not available to student veterans and others using the Post-9/11 GI Bill or retired, active, and part-time Coast Guard military.

Employment

• O*NET Online; the Occupational Information Network, which is the nation's primary source of occupational information, sponsored by the U.S. Department of Labor/Employment and Training Administration at https://www.onetonline.org/



Celebrate the armed forces birthdays, special occasions, and events by honoring those who have sacrificed both at home and abroad. There are many kinds of celebrations or remembrances to pay respect to the military that could occur in a collegiate environment and that would also add to the cultural experience. However, the dates below do not include specific days that occurred during a time of war or national crisis such as June 6, D-Day or December 7, Pearl Harbor.

FEBRUARY

 February 3
 Four Chaplains Day

 Honoring the four U.S. Army chaplains who gave their lives to save others when the troop ship USAT Dorchester sank during

 World War II.

February 4 United Service Organization (USO) Birthday Founded in 1941, the USO has been a fixture in military life for more than seven decades by providing support services as well as entertainment.

February 19 Coast Guard Reserve Birthday

MARCH

March 3 Navy Reserve Birthday

March 5 Seabee Birthday

March 13 K9 Veterans Day

Creation of the United States K9 Corps on March 13, 1942, dogs were officially adopted into U.S. military ranks during WWII. A day to honor their service.

March 15 American Legion Birthday

A nationwide veteran service organization that offers a large number of local programs as well as national efforts to support wounded warriors and their families. The organizations first meeting was March 15, 1919.

March 25 National Medal of Honor Day

Remembering the recipients of the Congressional Medal of Honor whose heroism and sacrifice have earned them this highest of military honors.

March 29 National Vietnam Veterans Day

Show honor and respect to our Vietnam Veterans and their families for their service and sacrifice.

APRIL

April 5 Gold Star Spouses Day

Recognizes the sacrifices of Gold Star spouses who are the surviving loved ones of military members who lost their lives in the line of duty. Originally known as Gold Star Wives Day.

April 14 Air Force Reserve Birthday



April 15 Purple Up! for Military Kids Day

Recognizes some of the military's most unsung heroes – their children. The day encourages everyone to wear purple which is the color representing all branches of the military and showing unity with each other. This is in conjunction with April as Month of the Military Child.

April 23 Army Reserve Birthday

<u>MAY</u> May 1

Silver Star Service Banner Day

Recognize those who have received The Silver Star Medal (the third-highest military decoration) but not exclusively dedicated to it. More broadly, this day pays respect to service members who have been affected by combat.

May, Friday before Mother's Day National Military Spouse Appreciation Day

Acknowledge the contributions and sacrifices made by military spouses. America's military spouses are the backbone of the families who support our troops.

May 13 Children of Fallen Patriots Day

Honoring the children left behind by the brave men and women who gave their lives while defending our freedom and raise awareness of the sacrifices and struggles they must endure. May 13 was selected due to it being the day Arlington National Cemetery was established in 1864.

May, Third Saturday Armed Forces Day

Dedicated to pay special tribute to the men and women who are currently serving in all branches of the U.S. Armed Forces.

May, Last Monday Memorial Day

Commemorate all who have died in military service for the United States.

Flag Day

<u>JUNE</u>

June 14

Commemorate the adoption of the Stars and Stripes as the official flag of the United States on June 14, 1777 by the Continental Congress.

June 14 Army Birthday

June 23 Coast Guard Auxiliary Birthday

June 27 National PTSD Awareness Day

To raise public awareness about issues related to Post Traumatic Stress Disorder. A tribute to North Dakota National Guard member, Staff Sergeant Joe Biel, who took his life following two tours in Iraq. His birthday was June 27th. This is in conjunction with June as National PTSD Awareness month.

JULY

July 4 Independence Day

On July 4th, 1776 the United States laid down its claim to be a free and independent nation by adopting the Declaration of Independence.



July 25 National Hire a Veteran Day Inspire employers to recruit and hire veterans by recognizing the unique skills and values that these former military individuals bring to the workforce. July 29 Army Chaplain Corps Anniversary (Birthday) Authorized in 1775 by the Continental Congress, this day reaffirms the Army Chaplain Corps' commitment to helping, mentoring, counseling, and teaching soldiers. AUGUST August 4 Coast Guard Birthday August 7 National Purple Heart Day First observed in 2014, this day is a time for Americans to remember and honor the brave men and women who were either wounded on the battlefield or paid the ultimate sacrifice.

August 16 National Airborne Day

Honors the nation's airborne forces and celebrates the accomplishments of Army parachute tradition.

August 14 National Navajo Code Talkers Day

Honors the contributions of Native Americans during World War II, as well as recognizing the evolution of U.S. code related to Native American languages and the participation of First Nations tribe members in U.S. military efforts from many conflicts.

August 29 Marine Corps Reserve Birthday

SEPTEMBER

 September 11
 National Day of Service and Remembrance (Patriot Day)

 Remembering those who were injured or died during the terrorist attacks in the United States on September 11, 2001.

September 18 Air Force (USAF) Birthday

September 18 Air National Guard Birthday

These "Citizen Airman" became a reserve component of the U.S. Air Force on September 18, 1947.

September, Third Friday National POW/MIA Recognition Day

Remembering those who were prisoners of war (POW) and those who are missing in action (MIA), as well as their families.

September, Last Sunday Gold Star Mother's (and Family's) Day

Began in 1936, this day recognizes and honors the mothers (and families) of our nation's fallen service members.

September 29 Veterans of Foreign Wars (VFW) Day

Founded on this day in 1899, this nationwide veteran service organization focuses on lobbying, awareness raising, and outreach.



OCTOBER October 13

U.S. Navy (USN) Birthday

Recognizes the 1775 anniversary of the historical formation of the Continental Navy during the American Revolution. This day celebrates the origins and history of the U.S. Navy.

October 26 National Day of the Deployed Honoring our deployed troops and their families for their bravery and the sacrifices they are making for our country.

NOVEMBER

November 10 Marine Corps Birthday

November 11 Veterans Day

This day evolved from the anniversary of Armistice Day, which ended the World War I. It has evolved into a day set aside to thank military veterans for their service.

DECEMBER

December 1	Civil Air Patrol (USAF	Auxiliary) Birthday
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 December 13
 National Guard Birthday

 These "Citizen Soldiers" have been active since 1636, originally as colonial militia.

December, Saturday- mid month National Wreaths Across America

Dedicated to remembering the sacrifices veterans have made in wars since the American Revolution. An annual tribute by laying wreaths at veteran's cemeteries across the nation.

December 20 Space Force Birthday

MILITARY MONTHS

<u>April</u>

Month of the Military Child

Recognize military children and youth for their heroism, character, courage, sacrifices and continued resilience. Former Defense Secretary Casper Weinberger established the Month of the Military Child as a Department of Defense-wide commemoration in 1986.

May National Military Appreciation Month

Recognize and show appreciation to the Armed Forces of the United States of America.

May Month of the Military Caregiver

Paying tribute to the people who care for more than two million veterans is an important part of supporting troops and military families.

June National PTSD Awareness Month

Designated in 2014, Post Traumatic Stress Disorder month is intended to raise public awareness about issues related to PTSD, reduce the stigma, and help ensure that those suffering from the invisible wounds of war receive proper treatment.



November National Veterans and Military Family Month

Annual Presidential Proclamation, beginning in 1996, to honor and celebrate the contributions and sacrifices of the families of the U.S. Armed Forces.

November Warrior Care Month

Raises awareness of the non-medical needs and lives of wounded warriors.

OTHER

Every Friday Red Shirt Friday

Remembering Everyone Deployed (RED). Wear a red shirt on Friday to show support of our deployed service men and women.



Appendix D: Self-Evaluation Checklist

LEGEND KEY					
MET		Achieved all requirements within the standard			
N/A	Not Applicable	The standard does not apply to the institution			
P.N.M	Partially Not Met	Achieved some, but not all, of the standards objectives			
F.N.M	Fully Not Met	Has not achieved any of the standards objectives			

CPSI POSTSECONDARY SELF-EVALUATION CHECKLIST							
STANDARD	MET	NOT MET		N/A	NOTES		
		P.N.M	F.N.M				
					CATEGORY 1: CORE REQUIREMENTS		
1.1							
1.2							
1.3							
1.4							
1.5							
1.6							
1.7							
				CA	TEGORY 2: MARKETING AND COMMUNICATION STRATEGIES		
2.1							
2.2							
2.3							
	CATEGORY 3: ADMISSIONS AND ENROLLMENT						
3.1							
3.2							
3.3							
3.4							
3.5							
3.6							
					CATEGORY 4: FINANCIAL SUPPORT		
4.1							
4.2							
4.3							
4.4							
4.5							
		1			CATEGORY 5: INSTITUTIONAL SUPPORT SYSTEMS		
5.1			<u> </u>				
5.2							
5.3							
					CATEGORY 6: STUDENT SUPPORT SERVICES		
6.1							
6.2							
6.4							
0.4					CATEGORY 7: STUDENT ENGAGEMENT		
7.1					CHEVRE 7. JUDIEL ERVAULTER		
7.2							
7.3							
7.4							
7.5							
				CATEGO	I RY 8: CAREER AND COMMUNITY ENGAGEMENT OPPORTUNITIES		
8.1							
8.2							
8.3							
8.4							
					1		



Appendix E: 2023 Indiana Veterans' Education Pathways Task Force Members

A special thank you to the Indiana professionals who dedicated their time and provided voice to the issues surrounding current and former military members who are seeking postsecondary education. It is through their efforts that the foundation for an Indiana Purple Star Designation in Higher Education was achieved.

Erika Steuterman (Chair), Major General, United States Air Force, Retired; Indiana Commission for Higher Education, Member; Indiana Veterans' Affairs Commission, Past Chair; Earned her Bachelor of Language and MBA from Purdue University.

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 Maryann Bonner, Marian University, Associate Registrar
 Mark Mathes, Indiana Department of Workforce Development, State Veteran Program Director
 Gabrielle Owens, Indiana Department of Veterans Affairs, General Counsel
 Ryan Ozbun, Indiana Tech, Director of Military and Veterans Services
 Blaine Zimmerman, INvets, President and CEO

Credit for Prior Learning (CPL) Workgroup

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 Jayson Jarrett (Co-Lead), Ball State University, Assistant Director for Veterans Affairs
 Alex Sievers, Vincennes University, Director Indiana Military Education Program
 Amber Mertens, Indiana Department of Veterans Affairs, Director State Approving Agency (SAA)
 Amy Stone, Ivy Tech Community College, Director of VALLO Project (Systems Office)
 Dennis Wimer, Indiana Department of Veterans Affairs, Director
 Kay Ross, County Veterans Service Office of Wayne Township, Veterans Service Officer
 Michael Kirchner, Purdue University-Fort Wayne, Director of Military Student Services

Student Supports Workgroup

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 Lori Sprague (Co-Lead), Ivy Tech Community College-Indianapolis, Director of Veteran and Military Benefits
 Savanna Hebert-Annis, Indiana University, University Military and Veterans Services Coordinator
 Cherie Leonhardt, University of Evansville, Manager of Transfer Admission
 Joel Matherly, University of Southern Indiana, Assistant Director of Veteran, Military and Family Resource Center
 Anthony Pilota, Purdue University-Northwest, Veteran Services Coordinator
 Gordon Smith, County Veterans Service Office of Indianapolis, Veterans Service Officer
 J.P. Smith, Indiana National Guard, State Reserve Component Transition Assistance Advisor
 Pam Warner, Indiana Department of Workforce Development, Director of Career Exploration and Coaching



COMMITMENT



INDIANA COMMISSION for HIGHER EDUCATION



