

Develop an integrated carbon capture, transport, and storage project at the newly modernized Mitchell Cement Plant



2 million

mt CO₂ p.a.

Amine-based CO₂ removal system, targeting 2mt CO₂ annually at 95% rate

Objective: The first full -scale carbon neutral cement plant in the United States

Technology: MHI KM CDR Process™ which has previously been demonstrated at Petra Nova

Budget: \$1,085m
(Federal Share \$500m)

Status: FEED studies for capture and onsite storage; four (4) DOE grant awards

Mitchell, Indiana



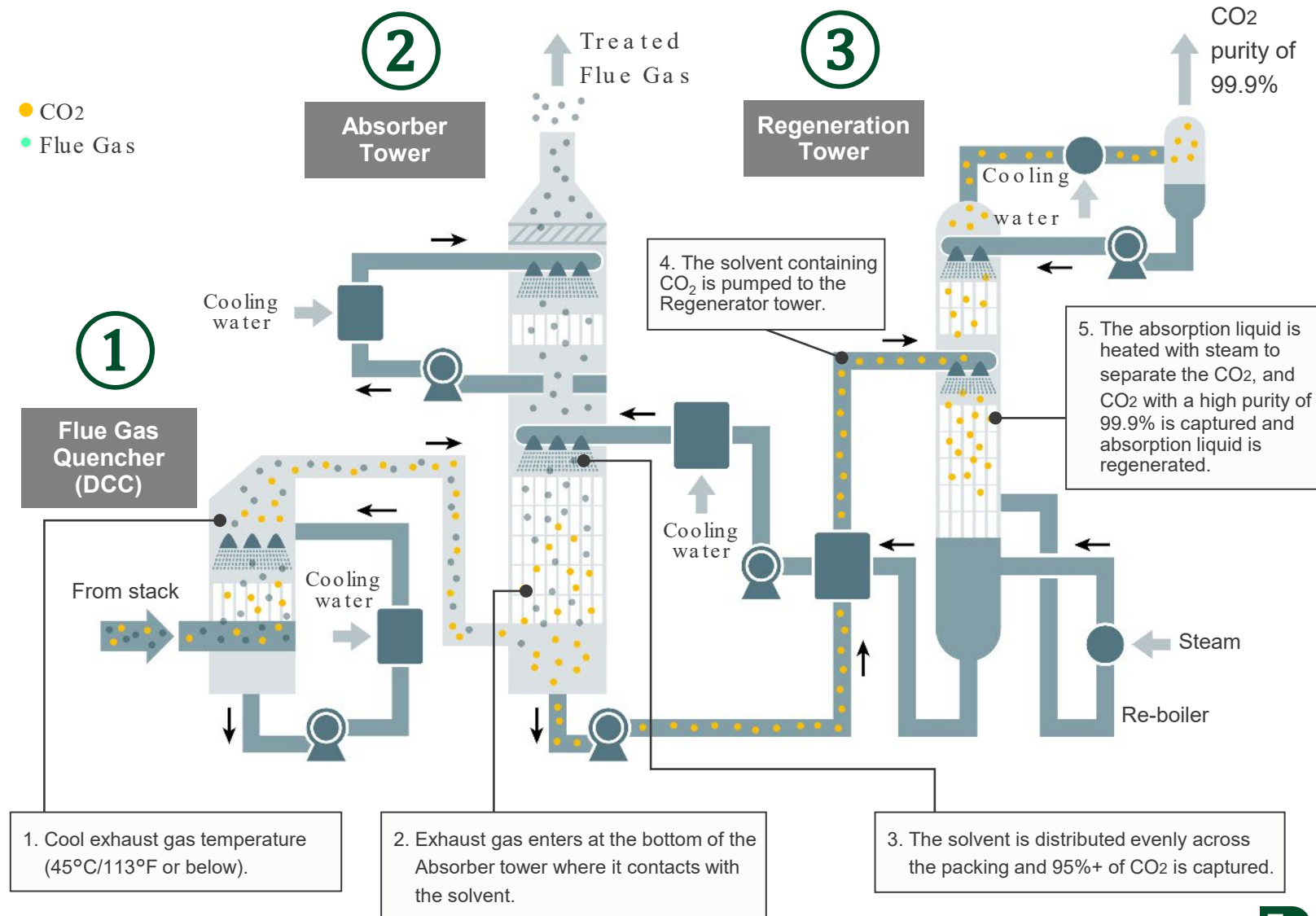
Initial CO₂ Capture FEED Study – DE-FE0032222

- Cost share 80/20. Total \$4.8M, DOE \$3.7M, Cost share \$1.1M (in kind) with Heidelberg Materials labor
- Prime = Heidelberg Materials, Technology = MHIA, Engineer = Sargent & Lundy (S&L)
- 18-month budget period
- Tasks to be completed under the Statement Of Project Objectives (SOPO) include the following:
 - Project Management Plan
 - FEED Study including: Capture Island Engineering & Design, BOP Engineering & Design, Engineering Studies, and Cost Estimating
 - Business Case Analysis
 - Life Cycle Analysis
 - Environmental Health & Safety Analysis
 - Environmental Justice Analysis
 - Economic Revitalization and Job Creation Analysis

Flow diagram

KM CDR Process™

- KM CDR Process™ = **Kansai Mitsubishi Carbon Dioxide Recovery Process**
- Amine-based technology
- Capable of capturing 95+% CO₂ from combustion gas (depending on source)
- Automatic load adjustment control (ALAC)
- Amine filtration and purification systems
- Tower design capability for even gas/liquid distribution



Stack testing – Gas constituents

- Testing requirements
- Mill ON / Mill OFF conditions
- Typical testing vs CCS testing
- SO₃ / NO₂ / NH₃ / PSD
- Two testing periods
 - 25th Oct – 2 weeks
 - 6th Nov – 1 week
- Stack test results expected mid - Nov for the first testing campaign.

| Critical Components | Testing Methods | Required Impurities Detection Limit |
|-------------------------------------|---|-------------------------------------|
| CO ₂ | EPA Method 3A (Instrument, NDIR) | - |
| O ₂ | EPA Method 3A (Instrument) | - |
| H ₂ O | EPA Method 4 | - |
| SO ₃ | EPA Method 8A (Controlled Condensate Sampling) | 0.1 ppm |
| Ammonium Sulfate as NH ₃ | EPA Method 5 (Filtration - IC) | 0.01 ppm as NH ₃ |
| SO ₂ | EPA Method 6C (Instrument) | 0.1 ppm |
| NO ₂ | EPA Method 7E (Chemiluminescence) | 0.1 ppm |
| Hydrogen Halides | EPA Method 26A (Filtration & Absorbing Solution) | 0.04 ppm |
| Halogens | EPA Method 26A (Filtration & Absorbing Solution) | 0.04 ppm |
| Hg | EPA Method 30B (Sorbent Trap) | 0.1 µg/Nm ³ |
| Heavy Metals | EPA Method 29 | 1 µg/Nm ³ |
| PM (FPM/CPM) | EPA Method 5 (Filtration)/EPA Method 202 | 0.1 mg/Nm ³ |
| Particle Size Distribution | CARB 501 (Cascade Impactor) | 0.25 to 10 µm |
| NH ₃ | EPA Method CTM-27 (Absorbing Solution/IC) | 0.1 ppm |
| VOCs | EPA Method 25A | Same as regulation level |
| Unburned Hydrocarbon | EPA Method 18 | - |
| Component of Condensable PM | Ion chromatography for anion (F ⁻ , Cl ⁻ , Br ⁻ , NO ₃ ⁻ , SO ₄ ²⁻) and cation (K ⁺ , Ca ²⁺ , Na ⁺ , Mg ⁺ , NH ₄ ⁺) and unburned hydrocarbon for CPM taken by EPA Method 202A. | 0.1 mg/Nm ³ |
| Ammonium Sulfate in Filterable PM | Ion chromatography for NH ₄ ⁺ and Unburned hydrocarbon analysis for FPM taken by EPA Method 5 (Assumed NH ₄ ⁺ in FPM is as (NH ₄) ₂ SO ₄) | 0.1 mg/Nm ³ |
| PAHs | EPA Method TO13A | - |

Basic Engineering Design

- In progress
- Validate with stack testing
- Flue gas Pretreatment (optional possibilities)
 - Wet Scrubber or ESP
 - SCR
 - Catalytic Reduction

| | |
|-----------------------------|------------|
| Site Elevation [m] | 201.17 |
| Atmospheric Pressure [mbar] | 939.32 |
| Dry Bulb Temperature [°C] | -20 to +40 |

| Flue Gas Source | Design | Range |
|---|-----------|-----------------|
| | (Normal) | (Min and Max) |
| Flow Rate (Nm ³ /hr) | 1,013,392 | 50%-110% normal |
| Temperature (°C) | 107 | (80-200) |
| Composition (vol%-wet) | | |
| N ₂ | 62.2 | (56-64) |
| Ar | 0.0 | 0 |
| CO ₂ | 11.3 | (10.5-12) |
| O ₂ | 10.4 | (9.5-14) |
| H ₂ O | 16.1 | (15-18) |
| Composition (ppm vol wet) (*2) | | |
| SO ₂ | 24 | (1-230) |
| SO ₃ | - | - |
| NO _x | 125 | (16-380) |
| NO ₂ | - | - |
| CO | 175 | (41-387) |
| NH ₃ | - | - |
| Unburned Hydrocarbons | 7.2 | (0-83.7) |
| Particulate Loading (mg/Nm ³ -dry) | 3.0 | (1.5-10) |
| VOC (if regulation is required) | | |

DOE Grants

1-2 DOE Office of Fossil Energy Carbon and Management (FECM)

1. **DE-FE0032222 FEED Studies for Carbon Capture Systems at Industrial Facilities**
 - 18-month FEED study for amine solvent using MHI's KS -21™ carbon capture technology
2. **DE-FE0032268 CarbonSAFE Phase II – Storage Complex Feasibility**
 - Completed over 50 miles of 2D seismic in June. data processing completed in October
 - Plan to initiate test well drilling Q2 2024

3 DOE Office of Clean Energy Demonstrations (OCED)

1. **DE-CD0000009 Demonstration Projects for Integrated Carbon Capture, Transport and Storage Systems**
 - Integrated FEED studies for amine solvent using MHI's KS -21™ + transportation, storage, & Class VI permitting

4 DOE OCED “Demonstration to Deployment” All Four Phases – Concept to Full Operation

1. **DE-CD0000090 Selection announced March 25th for up to \$500 million for construction**



Piloting plant (Edmonton, Alberta)



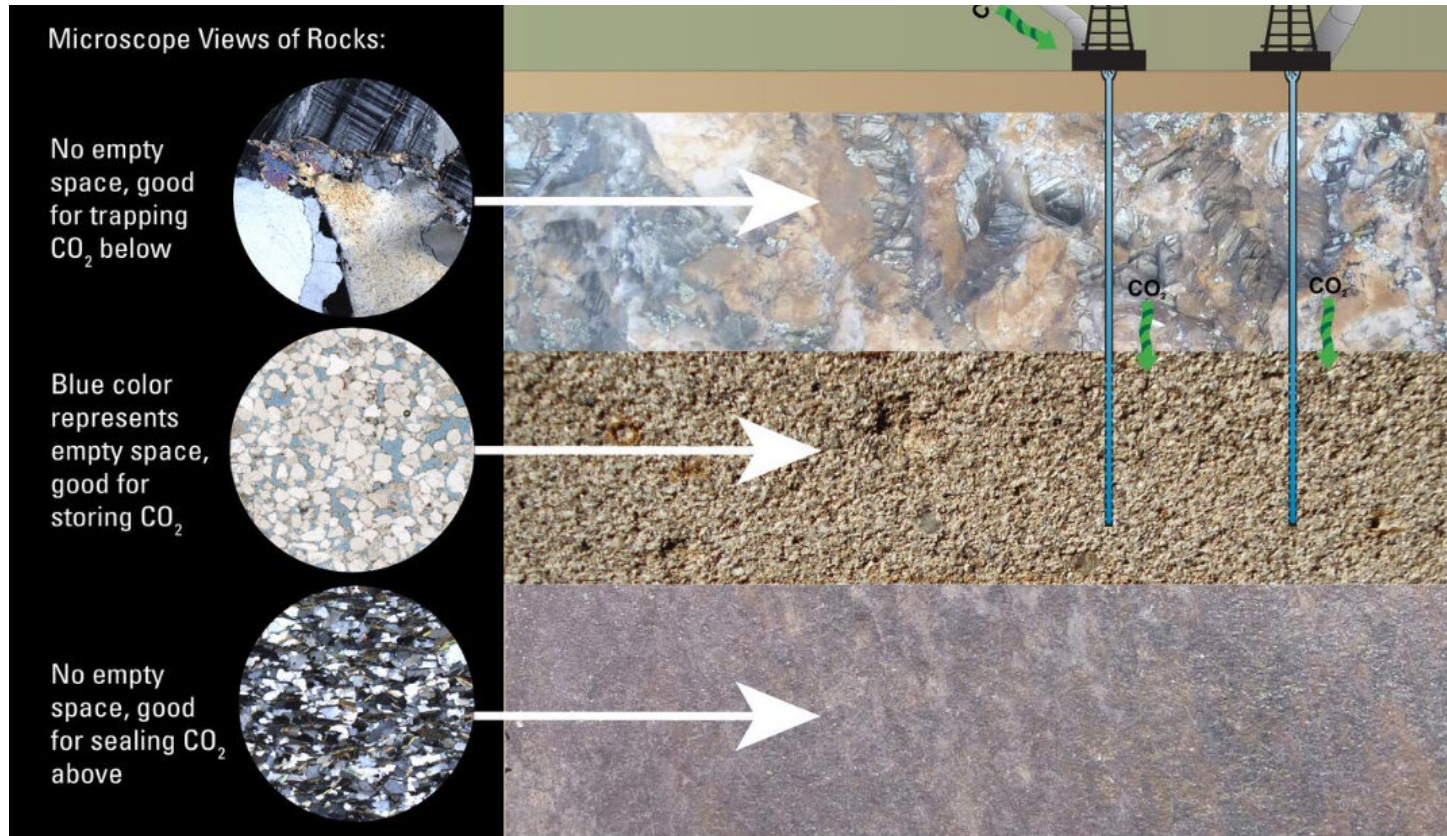
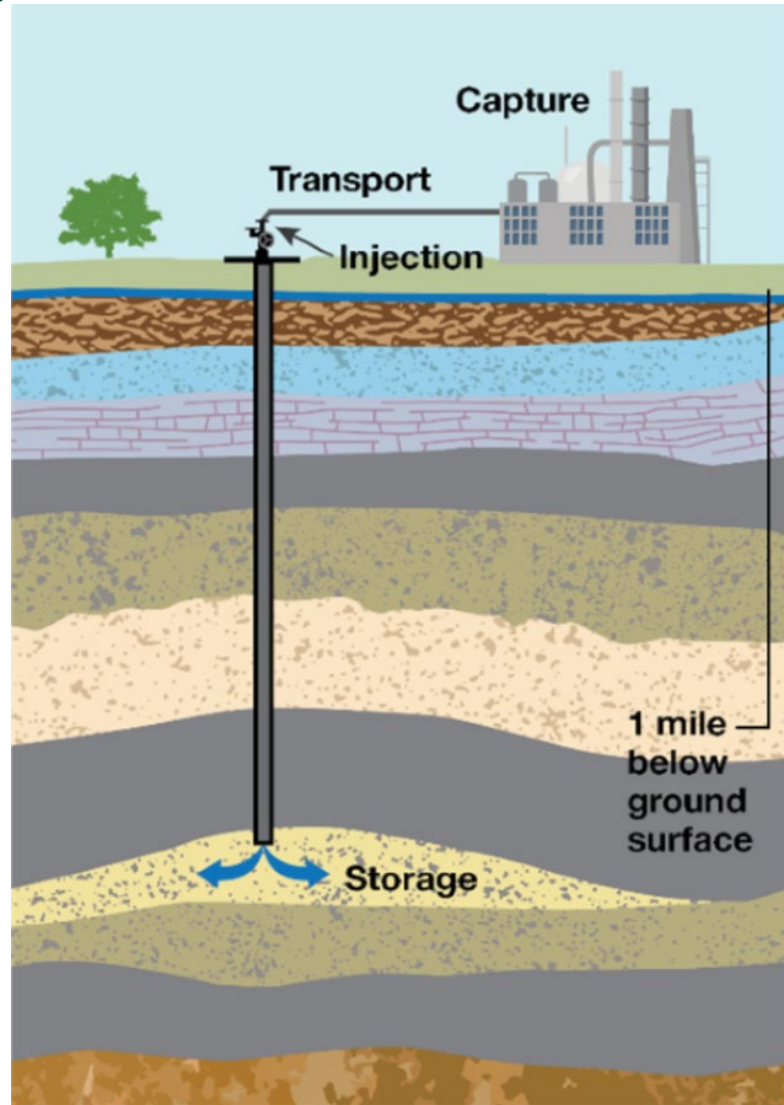
CarbonSAFE Phase II Site Characterization – DE-FE0032268

- Cost share 80/20. Total \$11.1M, DOE \$9M, Cost share ISGS \$.6M, Heidelberg Materials \$1.5M labor, in-kind, cash
- Prime = ISGS, Heidelberg Materials = Host site and industrial partner, Drilling = Projeo, and smaller team members including: Indiana Geological & Water Survey, Trimeric, and Gnarly Tree Sustainability Institute
- 18-month budget period
- Tasks to be completed under the Statement Of Project Objectives (SOPO) include the following:
 - Drill a 7,250 test well to geologically characterize formations beneath our Mitchell cement plant for carbon storage
 - Evaluate formations, seals, and structural settings
 - Acquire and analyze data to develop defensible geological and numerical models to predict site performance
 - Conduct a risk assessment and develop mitigation strategies
 - Examine potential environmental justice issues, identify stakeholders and develop an engagement strategy for their input
 - Assess the technical and economic feasibility of the CCUS project at Mitchell
 - Identify data gaps and develop a plan to fully characterize to prepare for a Class VI permit application

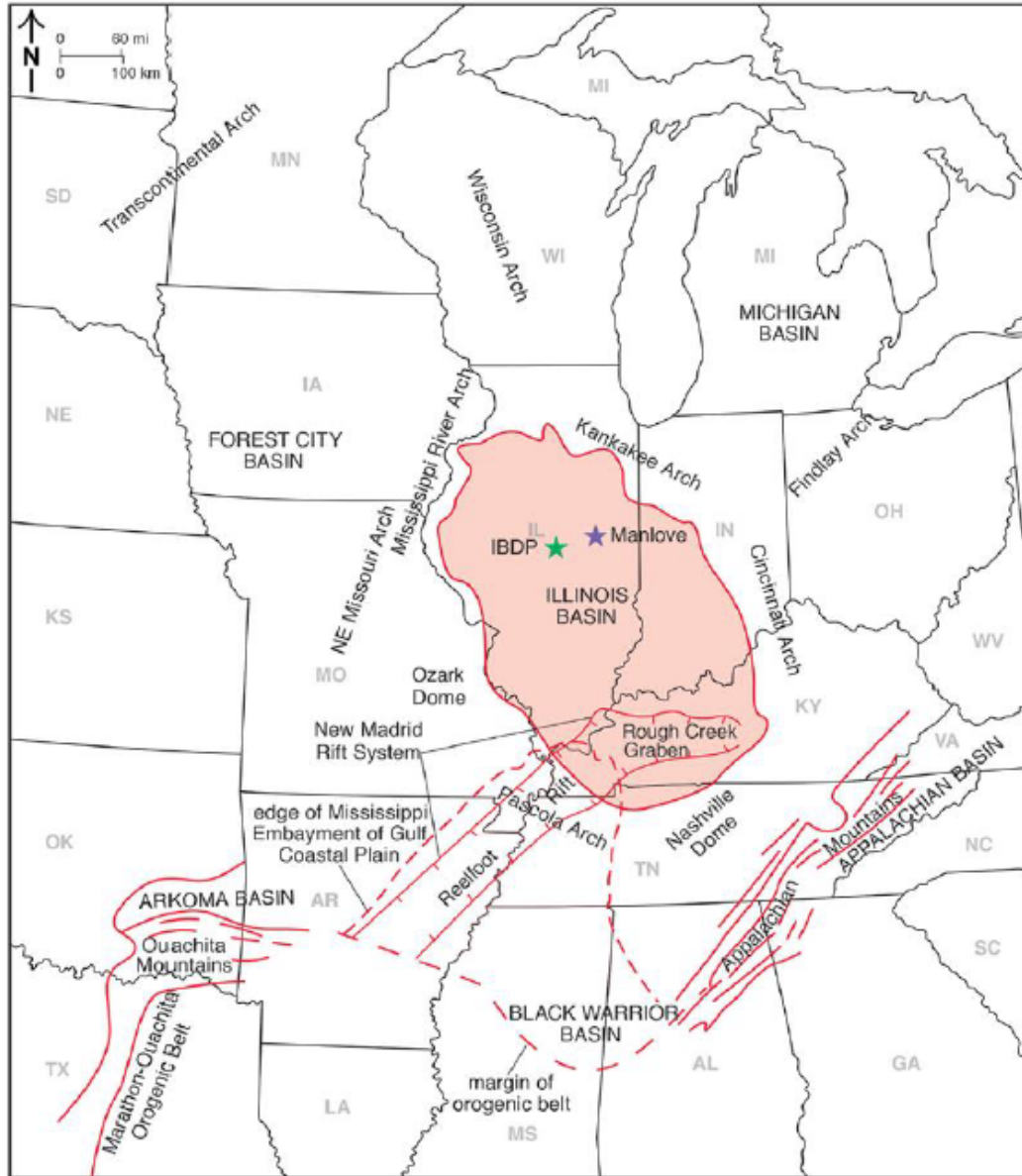
Test Well Site



Storage



ILLINOIS BASIN REGIONAL GEOLOGY

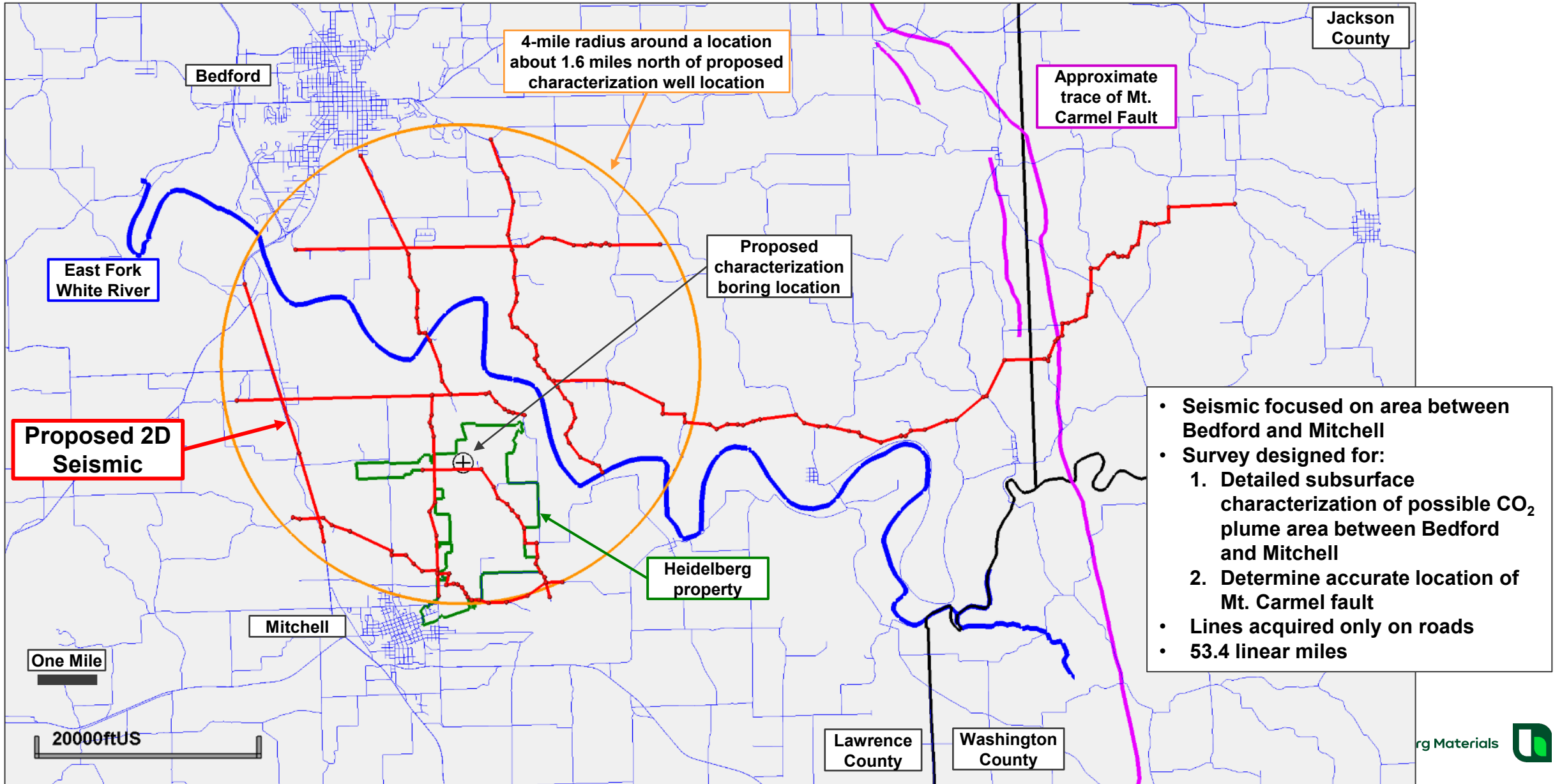


| System | Series | Group | Formation | Storage Elements | |
|-------------|----------------|-----------------|-------------------|------------------|--------------------|
| Ordovician | Late | Maquoketa | Brainard Sh. | Seal | |
| | | | Fort Atkinson Ls. | | |
| | | | Scales Sh. | | |
| | Middle | Black River | Trenton Ls | Plattin Fm. | Reservoir |
| | | | | Pocahontas Fm. | |
| | | Ancell | St. Peter Ss | Joachim Dol. | Reservoir |
| | | | | Dutchtown Fm. | |
| | Lower | Knox Supergroup | Prairie du Chien | Everton Dol | Reservoir/Seal |
| | | | | Shakopee Dol | |
| | | | | New Richmond Ss | Reservoir |
| Oneota Dol | | | | Reservoir/Seal | |
| Gunter Ss | | | | | |
| Cambrian | | | | Upper | Potsdam Supergroup |
| | Franconia Fm. | Reservoir | | | |
| | Ironton Ss | | | | |
| | Galesville Ss | Davis Fm. | Seal | | |
| | Eau Claire Fm. | Reservoir | | | |
| Precambrian | | | Mt. Simon Ss | Reservoir | |
| | | | Basement Complex | | |

Cambro-Ordovician Storage Complex



Mitchell 2D Seismic Survey

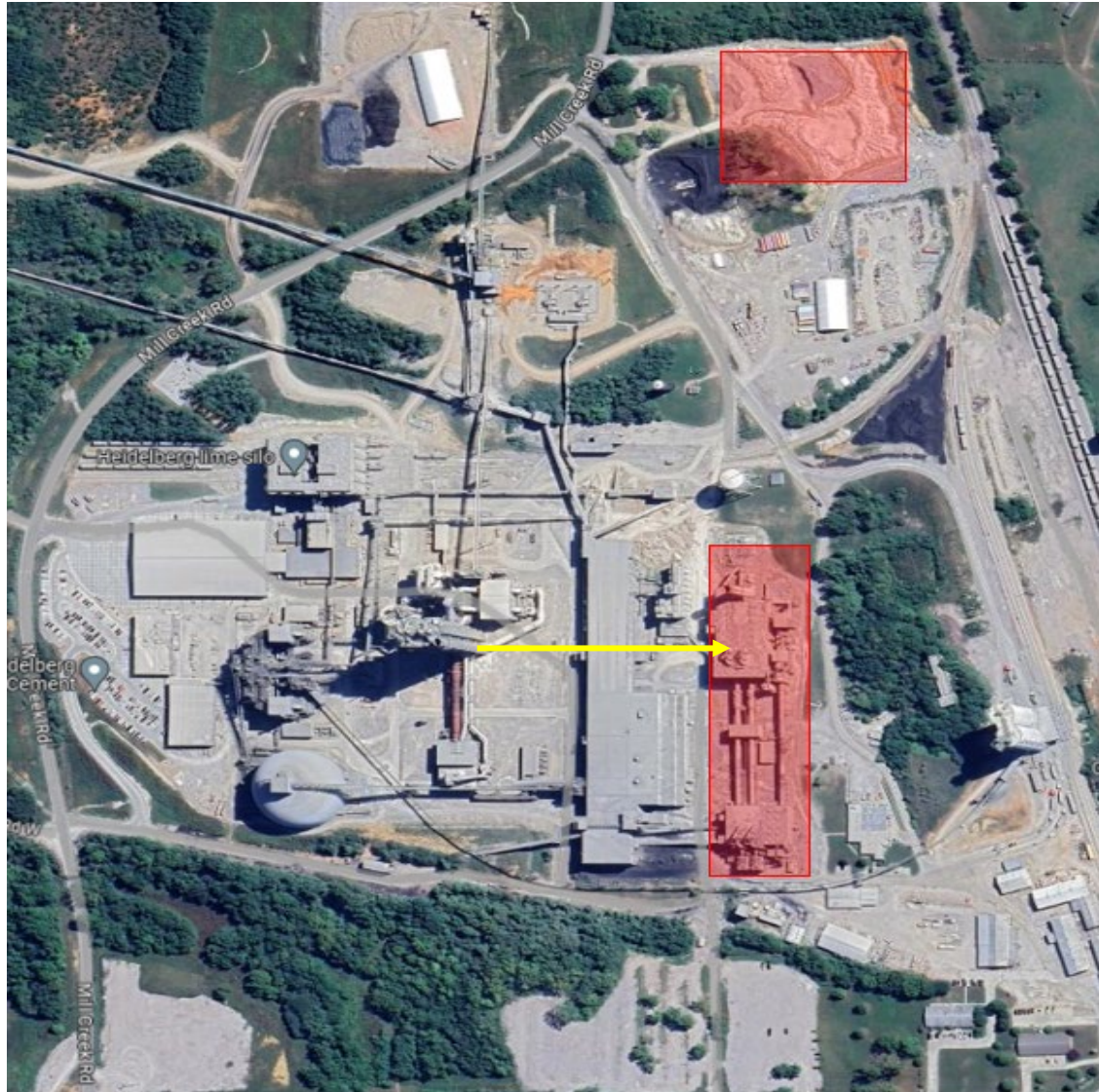


Seismic Study

2-D Seismic Study



Preliminary Carbon Capture Plant Site



1. Flue gas duct route ~200 m (stack to CCP).
2. 300 m x 80 m – bottom rectangle, planned area for CC and steam facility
3. 100 m x 150 m – top square, planned area for water cooling system and other auxiliaries
4. More work to be completed to design facility and develop refined cost estimate during FEED Study that is ongoing and will be completed over coming ~18 months

Demonstration Project Phase I FEEDs for Integrated CO₂ Capture, Transport and Storage Systems – DE-FOA-0002738

- Cost share 50/50. Total \$ 10M, DOE \$5M, Cost share \$ 5M with in kind Heidelberg Materials labor (\$1.5M) and cash (\$3.5M)
- Prime = Heidelberg Materials, Technology = MHIA, Engineer = Sargent & Lundy (S&L), Constructability = Kiewit, Class VI application = ISGS, Storage System Development = Baker Hughes, Community Benefits/EJ = GTI Energy
- 18-month budget period
- Tasks to be completed under the Statement Of Project Objectives (SOPO) include the following:
 - Develop a site -specific FEED of MHIA’s carbon capture technology at our new Mitchell cement plant
 - Expand on the work already underway by project DE -FE0032222
 - Evaluate the cost and performance of retrofitting the Mitchell cement plant with CC technology
 - Develop an AACE Class 3 estimate (±15%) for the entire project (capture transport, storage)
 - Prepare major permits such as Title V and Class VI injection well permit to construct
 - Execute the Community Benefits Plan

Application for DOE Industrial Decarbonization and Emissions Reduction Demonstration-to-Deployment Funding Opportunity Announcement

Facility -level Large Installations and Overhaul Retrofit Demonstrations Large-scale overhauls for existing facilities, common technologies across multiple facilities, or new builds with accelerated planning, development, permitting, and financing strategies.

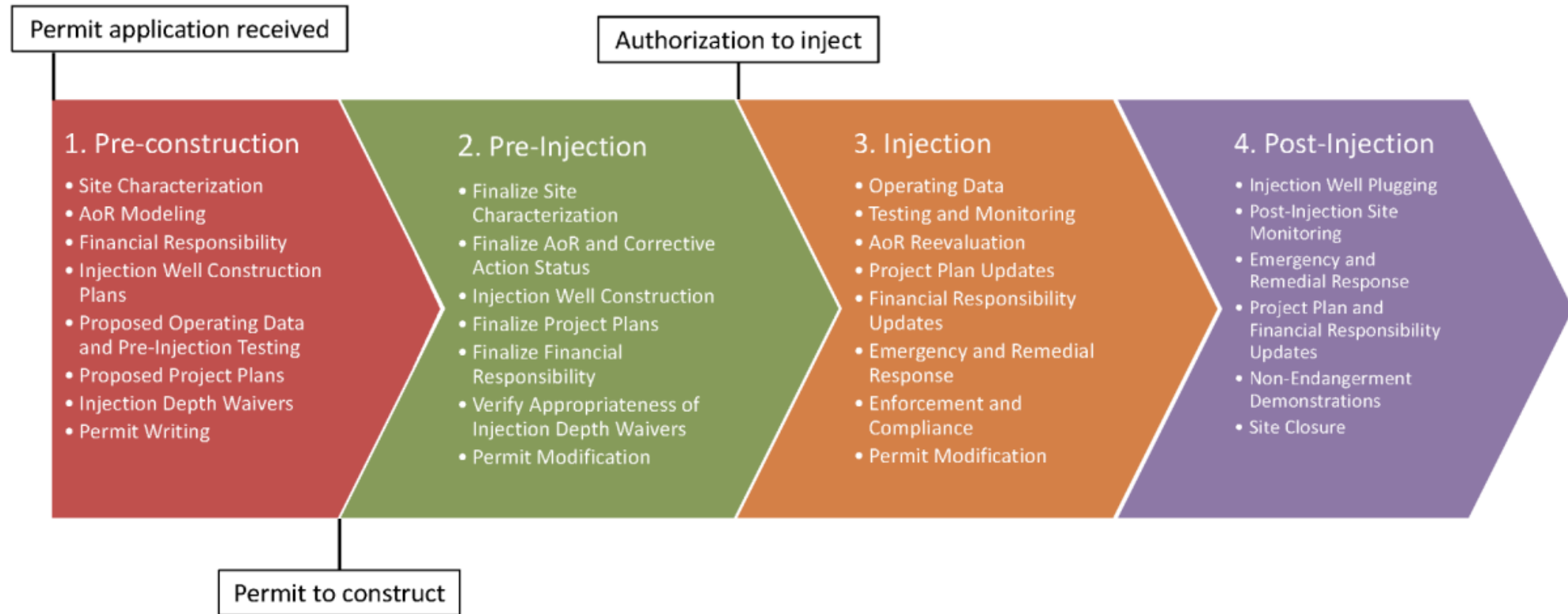
\$75M-500M DOE grant opportunity

Application Submitted August 2023

Permitting

- Test Well
 - Application for test well submitted to IDNR. Authorization is pending
- Air Permitting
 - Approximately 12 months to prepare a permit application package once engineering and design phase is complete
- Injection Well
 - Class VI injection well permit required for CO₂ storage
 - EPA has permitting authority (Indiana will not pursue primacy)
 - Indiana will have state permit for injection

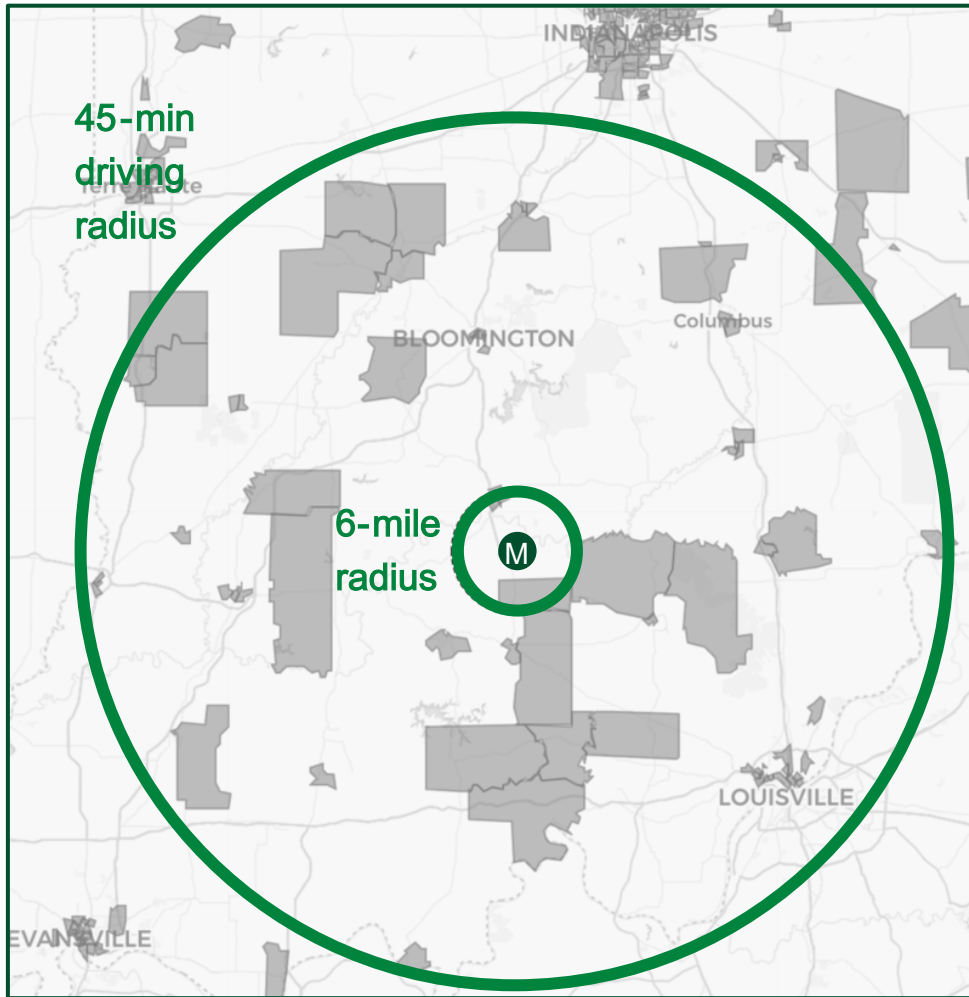
Class VI Permitting Timeline



Outreach and Engagement



Delivering community benefits



Disadvantaged communities (DACs)

Two-way engagement with Community Advisory Panel (CAP)

Education and Outreach-Purdue Extension

Project to boost local economy & businesses

1,000+ construction jobs & 25+ permanent jobs

95% GHG emission reduction in cement production at state-of-the-art cement plant. Further reduction of NO_x and SO₂ emissions

Decarbonize cement industry at full scale



Delivering community benefits

Community Priorities and Needs



- Community engagement on CCS from previous awards
- Continuity of CBP leadership & activities across awards and through all phases

Community Advisory Panel (CAP)



- Community Advisory Panel
- Publicly accessible information
- Negotiation of agreements
- Jobs analysis on skill gaps
- DEIA hiring strategies

Quality jobs and training



- Ramp up CAP engagement, construction hiring, and mitigation of environmental burdens
- Promote DEIA and EJ
- Partner with MSIs
- J40 data tracking dashboard

J40 data tracking



- Continue efforts on equitable quality jobs
- Clean energy access and adoption parity
- Update J40 dashboard

Phase 1

Phase 2

Phase 3

Phase 4





Lunch and Networking



Mitchell Quarry Operations



Mitchell Quarry Operations



Mitchell Quarry Operations

