



# INDIANA DEPARTMENT OF TRANSPORTATION

**Debbie Calder**  
*District Deputy Commissioner*



Debbie Calder was appointed Deputy Commissioner of INDOT's Crawfordsville District in May 2023 and is responsible for all operations in the west central Indiana district. She leads a team that includes Technical Services, Construction, Maintenance, Capital Program Management, Customer Service, and Operations Support for INDOT highways and bridges in the district, which includes 13 counties and more than 5,000 lanes miles.

Debbie began her career at INDOT in February 2006 as the Media Relations Director for the Crawfordsville District. In this role, she led successful communications for public involvement events on our projects, keeping stakeholders and members of the public informed and engaged. She was part of the statewide team that launched our INDOT Facebook and Twitter pages for each district, informing the public of projects, restrictions, and road conditions.

In 2012, Debbie became the Communications Director along with her role as Media Relations Director and continued these until April of 2022. In this role, she was responsible for proactively ensuring that communities and customers understood INDOT's plans and provided opportunities to interact with our agency and enhance our agency's public image.

In October 2022, she became the Director of Stakeholder Services. In this role, she managed all internal and external communications to all stakeholders, including federal, state, and local elected officials, law enforcement, property owners, employees, and our customers. She has built great relationships with stakeholders in every stage of her INDOT career.

Debbie received her Bachelor of Arts degree in Mass Communications from Purdue University. She and her husband, Bill, have two children and three grandchildren. In her free time, Debbie enjoys visiting with family and friends.