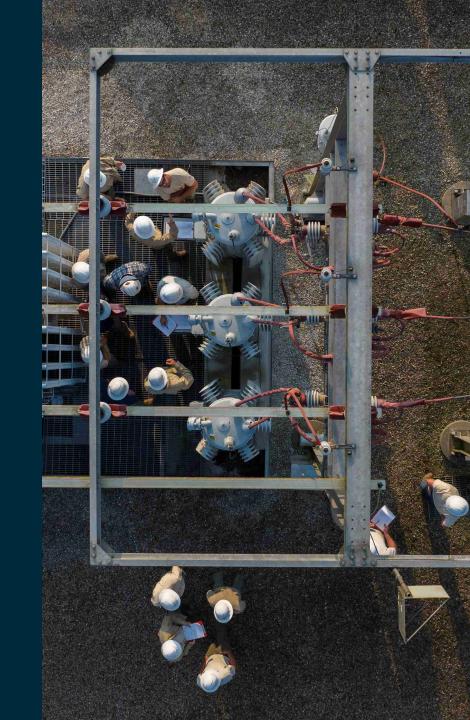
HOOSIERENERGY

Winter Reliability Forum

Indiana Utility Regulatory Commission

Rob Horton - Executive Vice President & Chief Operating Officer November 22, 2024



About Hoosier Energy

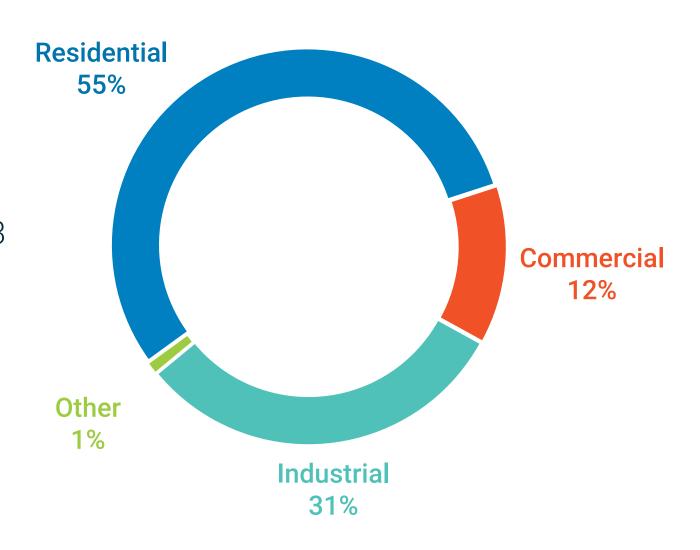
- Non-profit
- 18 member systems in southern Indiana and southeastern Illinois
- Member of MISO and PJM
- Approximately 1,730 miles transmission line
- 28 transmission stations and 321 delivery points
- Interconnections with
 7 major utilities
- All-time system peak 1,828 MW
- 284 employees
- Patronage capital returned \$205M



Member Systems

Energy Profile

- Diverse retail customer mix
- No single member system constituted more than 10% in 2023
- No single consumer constituted more than 3% of a member system's 2023 aggregate billings





Reliability Forum Q&A

Wholesale Cost Trends

- Hoosier Energy customer base heavily influenced by weather conditions
- Wholesale costs have been stable following unprecedented volatility in 2022 and are expected to continue at current levels through this winter
- Higher overall costs driven by market trends
 - Higher cost of energy and capacity resources
 - Cost of transmission continues to increase, including approved reliability projects within MISO and costs associated with regional transmission owner investments to address aging infrastructure

Inflationary impacts have put upward pressure on cost of all materials and services

Winterization Preparedness Actions

- Hoosier Energy maintains and updates an annual generation and transmission winter preparedness plan
 - Plan outlines and defines communication, winterization, and operations protocols among Hoosier's system control, generating facilities, and transmission operations
- Hoosier conducts coordination meetings with generation facilities, internal fuels team, and industry partner experts
 - Review of current natural gas market and previous lessons learned
 - Review of communication protocols
- Physical preparations for generating facilities occur annually in the fall through automatically generated Preventive Maintenance (PM) notifications
 - Examples include heat tracing verification, auxiliary boiler testing, commodity inventory analysis, de-icing system testing, etc.

Winterization Preparedness Actions

- If, and when Hoosier anticipates extreme winter weather conditions to impact our footprint, Hoosier coordinates directly with generating facilities to recalibrate assumptions and implement specific operations contingencies
- Real-time planning activities conducted based on unit output and related contingency plans
- Upon notification of a pending weather event, frequency of communication increases among fuels, plants and power markets teams
 - Communications include procedural refreshers, assessments of market and operational conditions (energy, gas, pipeline) and other plans
 - Event management plans include supplier engagement/communications, MISO offer strategies, including risk mitigation, and plant availability and coordination decision points
- Lastly, a real-time, on-call communication plan is confirmed to ensure appropriate contacts and approval authorities are engaged

HOOSIERENERGY

Fuel Availability & Reliability Planning

- Hoosier Energy secures natural gas supplies in a manner that ensures fuel supply reliability at competitive prices
 - Enables generating capacity to be competitively offered into day-ahead and real-time MISO markets each day
- Fuel strategy executed via short-term supply agreements
 - Allows Hoosier to effectively evaluate potential suppliers that could further enhance reliability or reduce associated costs
 - Includes transportation, imbalance charges, etc.
- Due to dynamic of rapidly changing gas markets over past several years, these short-term supply agreements ensure procurement flexibility, allowing Hoosier to respond to changing market conditions
- Hoosier continues to develop and broaden relationships with potential natural gas suppliers

Maintenance Outages & Reliability Planning

- Lawrence County Unit 1 (natural gas) currently estimated to return to service by Dec. 31, 2024
- All other fall maintenance activities completed as of October 30, 2024
- Supply chain challenges continue to impact costs and schedules
- Outage planning and MISO Seasonal Accreditation risks
 - Added complexities for planned and unplanned/forced outages with respect to 31-day outage window
 - Seasonally specific and replacement capacity liquidity

MISO Market Reforms & Resource Adequacy Seasonal Construct

- Market compensation mechanisms would be helpful to address reliability risks and to compensate generators for their contribution to system reliability, both in realtime and across the long-term planning horizon
- The evolution of MISO's resource adequacy construct does reflect the increased operating risks across the footprint – operating risks at a premium as the bilateral market continues to diminish

MISO Market Reforms & Resource **Adequacy Seasonal Construct**

- Seasonal risks require different reserve margin requirements
- Current lack of seasonal-only resources causes load serving entitles to over-procure to meet specific seasonal requirements
- Fluctuating reserve margins continue to carry risk

Season	Planning Reserve Margin % - PY 24/25	Planning Reserve Margin % - PY 25/26
Summer	9.0%	7.9%
Fall	14.2%	14.9%
Winter	27.4%	18.4%
Spring	26.7%	25.3%

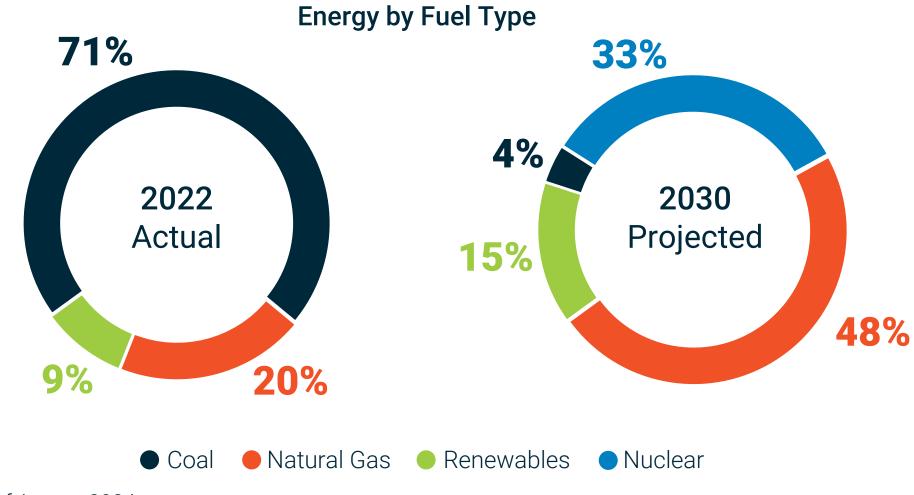
Firm Fuel Supply

- Hoosier Energy does not subscribe to Firm Fuel contracts at current operating plants
- "Firm" isn't always a guarantee
 - Firm fuel supply is often weather dependent and reliant on operational characteristics of the gas system
 - Natural gas can be diverted for home heating prioritization during extreme weather events
 - Operational or capacity restrictions on pipelines may prevent fulfillment of gas demand or produce incompatible flow requirements for electric generators
- While Hoosier doesn't have onsite physical storage, given the strategic location of local gas pipelines to generating assets, we continue to leverage partnerships with entities that have firm capacity and/or storage options to mitigate risk

Natural Gas Market Interactions & Operating Flexibility

- Pipeline requirements, including restrictions, lead to inflexibility depending on operating parameters and system conditions
- Natural gas generators often must adjust real-time offers to limit dispatch ranges because of gas flow restrictions
 - Often includes reducing operating range between the economic minimum and maximum limits
 - Continued misalignment between electric and natural gas market rules creates uncertainty around whether
 and when generation units will be dispatched based on fuel availability during high-demand periods
- These examples can create over-procurement scenarios, which carry higher costs for members and consumers
 - When pipeline operating restrictions are in place, generators are often put in a position of procuring large volumes of gas at high prices without the market certainty to cover those costs

Energy Portfolio Transition



*As of August 2024

HOOSIERENERGY